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World News

Business Summary

Gorbachev wins backing on economic package

The policies of President Mikhail Gorbachev received a double boost. The Supreme Soviet gave him the political mandate he needs to begin turning the Soviet Union into a market economy on the same day that headway was made on the future of the Baltic republics. Pages 2 and 14

Algerian upset

Algeria confirmed a sweeping upset victory by Moslem fundamentalists over the ruling National Liberation Front (FLN) in the first free elections since independence. The vote was for provincial and municipal assemblies.

Iran ties ruled out

President George Bush ruled out normal relations with Iran until six remaining American hostages were freed from captivity in Lebanon.

Israel court-martial

The Israeli army said it would court-martial three soldiers and prosecute a civilian employee who beat and trampled a Reuters photographer in the occupied West Bank. UN mission, Page 4; Baker blames Shamir, Page 14

Air delays worsen

Flight delays in Europe, costing airlines and passengers \$3.7bn a year, reached their worst ever level in 1989 and show no signs of improving this year. Page 2

Belgrade violence

Belgrade police wielding batons charged about 1,000 Serbian demonstrators demanding free elections. Earlier, thousands blocked the city's main avenue in support of the demand. Page 2

Green plea to Japan

Thirty-five environmentalist groups from around the world asked Japan to stop mass killings in its waters of a fast-vanishing species of porpoise.

Mass grave found

A mass grave of Polish soldiers shot by Soviet secret police during the Second World War has been found in the western Ukraine, the newspaper Moscow News said.

Soccer fans shot

Two soccer fans were wounded by shotgun blasts and one was badly injured during a brawl on the French island of Corsica.

African hunger

More than 142m Africans - one in three - are chronically malnourished, according to a report to the UN Food and Agriculture Organisation.

Collier pledge fails

President Fernando Collor de Mello is failing to make good a pledge to dismiss 360,000 Brazilian federal civil servants by next Monday. Ministers admit the number is more likely to be one third of that target. Page 5

Canadian flood toll

Flooding and mudslides have caused havoc throughout the British Columbia interior where nine people are believed dead in three separate accidents.

Colonel murdered

A suspected Basque separatist gunman shot and killed a retired Spanish army colonel on a street near the beach in San Sebastian.

Mail order bride ban

President Aquino signed into law a measure banning the practice of offering Philippines women for marriage to foreigners on a mail-order basis.

Ulster leader dies

Terence O'Neill, premier of Northern Ireland for six years until the present "troubles" erupted in 1969, died aged 75. Page 6

Belgium to reform money market and central bank

Belgium is planning a thorough-going reform of its domestic money market and greater independence for its central bank by the beginning of next year, Alfons Verplaetse, governor of the Belgian National Bank, said. In an interview with the Financial Times, he said the steps were intended to make Belgium more attractive to foreign investors. Page 2

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Thousands of demonstrators set fire to police headquarters and storm TV station Romanian coup attempt alleged

By Owen Bennett-Jones in Bucharest

THE ROMANIAN Government last night accused protesters of trying to stage a coup after thousands of demonstrators stormed the Romanian television compound and set fire to Bucharest's police headquarters.

The violence, in which the Health Ministry reported one person killed and 33 injured, was the worst in the capital since the overthrow of Nicolae Ceausescu in December. At one point the opposition forces had control of the television station and broadcasts were interrupted, but troops retook the building.

The demonstrators set fire to the police headquarters and reoccupied University Square from which they had been cleared in a dawn raid.

The violence appeared to be continuing last night despite pleas for calm from President Ion Iliescu.

In a statement, he said: "We are facing an organised attempt to remove by force and violence the country's elected leaders." He confirmed reports that the city's police headquarters was set on fire and the interior ministry attacked, and said guns were seized in the raids.

The President's statement described the hard core of the protesters as "legionary elements" - a reference to pre-Second World War fascists. He urged all democratic forces "who gave their vote for freedom and stability in Romania to support the action of eliminating this fascist rebellion".

President Iliescu and his National Salvation Front won



Anti-government demonstrators run from police during clashes in Bucharest yesterday

a landslide victory in free elections last month to become the first ex-Communist to win a popular presidential election in eastern Europe. He pledged to build democracy and move Romania to a market economy. Last night he called on Romanians to co-operate with the army and police to re-establish order and help arrest

extremist elements "who must be brought to justice."

State radio said troops and armoured cars had been sent to the television headquarters. A journalist working for Reuters, the news agency, reported seeing trucks carrying about 200 workers armed with iron bars and sticks arrive at the building and start attacking

the protesters occupying it.

Late yesterday there were uncorroborated reports that soldiers had opened fire on anti-government demonstrators outside Bucharest's secret police headquarters. One witness reported seeing at least two bodies outside the old headquarters of the Securitate, the hated secret police.

Continued on Page 14

UK rejects Brussels plans for part-time workers

By Lucy Kellaway in Strasbourg

RADICAL European Commission plans designed to improve the lot of part-time and temporary workers were greeted with fury yesterday by the British Government.

It said they would increase unemployment, play havoc with the social security system, and that they were probably illegal under European law.

The proposals - which caused a split within the Commission - would mean that part-time and temporary workers would have the same rights and benefits on a pro-rata basis as full-time workers.

The measures, the first to be brought forward under the Commission's so-called "social action programme," are being seen as a test case for future European legislation on social matters.

At issue is whether the Commission has acted properly in subjecting one of the directives to qualified majority voting in the Council of Ministers, the final decision-making body, rather than to unanimous voting.

The question is of considerable practical importance, as any radical social measures that were put to a unanimous vote would probably be blocked by the UK, which refused to sign the Social Charter last December. The Social Charter was a solemn declaration without legal force, while the social action programme will seek to enforce some of its principles.

The Commission said a majority vote on this directive was justified on competition grounds - for which majority voting is standard practice - as the existing difference in benefit levels between full- and part-time workers distorted competition between member states. In some countries it was up to third cheaper to employ part-time workers.

British officials said that the competitive argument was spurious, and that the Government was considering taking the matter to the European Court if the directive was passed by a majority of member states.

The directive would require employers to pay social security benefits to those part-time employees working more than 8 hours a week. Britain's representatives said this could

Continued on Page 14

Poland sets a two-year target for sell-offs

By Martin Wolf in Warsaw



Leszek Balcerowicz, economic architect

THE POLISH Government is seeking to privatise a considerable part of the economy within about two years, including encouraging a degree of foreign ownership of privatised companies.

However, contrary to widespread discussion in Poland, distribution of shares to workers will play a relatively small part in the planned privatisations, Mr Leszek Balcerowicz, Finance Minister and Deputy Prime Minister, said yesterday. Mr Balcerowicz, architect of the Polish economic stabilisation plan, said in an interview: "Whatever pace we adopt is risky." But in his view the risks of speedy privatisation must be taken to change the structure and dilatory responses of the economy.

The Finance Minister pre-empted an outline of the proposals by saying there had been undue concentration on privatising large state enterprises by distributing their shares.

The Government is thus working on three alternatives for privatising large enterprises. "The first would be to issue bonds or coupons which would entitle the holder to buy shares; the second would be to distribute shares of selected enterprises among the citizens; the third would be to distribute shares in mutual funds."

Each of these methods has advantages and disadvantages," Mr Balcerowicz said. "We are working on the logistics, before we commit ourselves to one of the three alternatives."

Privatisation of small and medium-sized state enterprises would be achieved by selling or leasing their physical assets to private individuals, including their employees. Both approaches were to be speeded up.

On worker ownership, the Minister argued that "our privatisation method should not lead to an economy which is very different from experience in the west. This would exclude imposing distribution of a considerable number of shares to the workers or heavy subsidisation of the sale of shares to workers."

Under regulations proposed to the parliament, foreigners would not need permission to buy up to 10 per cent of a given company. But, above that level approval would be needed.

said. There would be preferences for workers in the sale or lease of the assets of smaller companies. Finally, up to 20 per cent of the shares in larger enterprises could be sold at a preferential rate to the workers, but the amount of subsidised share distribution should not exceed the annual wage bill.

Shares could also be held by banks, which would be reorganised on the West German model. This would be best for a country that needed institutional investors, the Minister noted.

Under regulations proposed to the parliament, foreigners would not need permission to buy up to 10 per cent of a given company. But, above that level approval would be needed.

Prices of RJR Nabisco bonds jump on reports of KKR fund

By Martin Dickson in New York

JUNK BONDS issued by RJR Nabisco, the food and tobacco group which was taken private last year in the biggest ever leveraged buy-out, soared yesterday on reports that a \$1.7bn fund was being prepared to bolster their sagging market values.

Kohlberg Kravis Roberts, the buy-out specialist firm which

EUROPEAN NEWS

Belgium reveals plan for overhaul of money market

By Peter Norman and Tim Dickson in Brussels

Belgium is planning a thorough-going reform of its domestic money market and greater independence for its central bank by the beginning of next year at the latest, Mr Alfons Verplaetse, the governor of the Belgian National Bank, said.

In an interview with the Financial Times, Mr Verplaetse said these steps were intended to make Belgium more attractive to foreign investors and position the country's financial sector for the more competitive conditions of the single European market after 1992.

The plans, involving a shake up of Belgium's hitherto protected financial sector, were outlined to leading financial institutions this week. It is understood that the banks, while not enthusiastic about the proposed changes, have accepted there was no other way forward.

The proposed money market reforms will bring Belgium into line with other European Community countries. The National Bank believes they are especially timely because the Belgian economy has emerged from a difficult period in the early 1980s as among the strongest in the EC.

Real economic growth last year exceeded 4 per cent for the second year running and is projected to average more than 3 per cent annually this year and next, lifting employment.

Consumer price inflation, which rose to 3.1 per cent last year from 1.2 per cent in 1989, appears to have peaked. According to Mr Verplaetse, the National Bank expects it to fall below 3 per cent by the end of this year and decline further in 1991.

Wage pressures seem under control, real wages increased by just 2 per cent annually in 1989 and 1990 and it is hoped that they will rise by no more than 2.5 per cent annually in the 1991-2 period to be covered by the next round of collective wage bargaining.

Despite large-scale imports to sustain strong domestic investment, Belgium is running a current account balance of payments surplus equivalent to about 2 per cent of gross domestic product.

The only serious blemish on the economic scene is the government deficit, which is forecast at 6.1 per cent of GDP this year against an EC average of 3.2 per cent. In 1981, the deficit amounted to more than 13 per cent of GDP.

The Belgian budget for next year, to be finalised next month, is expected to set 1990 as the target date for bringing the Government's deficit into line with the EC average by means of cuts of between 0.5 per cent and 0.75 per cent of

GDP annually.

The creation of a sophisticated domestic money market is the central feature of the financial reforms to be introduced by next year. Until now, the National Bank's monetary policy has been based almost exclusively on the fixing of interest rates - in consultation with the Finance Ministry on short-term Belgian franc Treasury Bills.

According to Mr Verplaetse, this practice has thrown up several problems.

The National Bank has sometimes given false signals of its intentions because unlike other central banks, it has not been able to use a series of money market instruments.

Central bank will no longer extend credits to the government for deficit finance

The Treasury bill has played an important part in financing the Government's deficit, sometimes leading to conflicts of interest between Government and central bank. Belgium has experienced a net drain of capital abroad, partly because foreign investors have not had a wide variety of Belgian instruments in which to invest.

To streamline the market, the National Bank is planning to computerise the holding and transfer of Treasury Bills instead of issuing certificates. It intends to extend access to the Treasury bill market to non-residents and non-financial Belgian companies as well as to domestic institutions.

In a break with past practice, the bank will no longer be able to influence money market rates directly by fixing the interest rates of the Treasury bills. Like other European central banks it will intervene in money markets and conduct open market operations which set the conditions under which Belgium's financial institutions cover their liquidity requirements by borrowing from the central bank.

This will mean an end to the special relationship between the National Bank and the Belgian state.

The bank will no longer extend credits to the Government to finance its deficit. Instead it will maintain a modest BF20bn (£340m) cash facility to safeguard against erratic market developments.

Mr Verplaetse describes the move as a separation of monetary and budgetary policies. They will result in increased independence for the Belgian National Bank, which will be codified in legislation between now and the end of the year.

Enimont ex-president tipped to head Italian state railways

MR Lorenzo Necci, the 51-year-old former president of Enimont, Italy's troubled public-private joint venture, has emerged as the front-runner for appointment as the next head of the Italian state railways, Ferrovie dello Stato (FS), John Wyles writes from Rome.

He would succeed Mr Mario Schimberni, the former managing director of Montedison, who resigned last week after 17 months as the special administrator of the FS.

Given Mr Schimberni's only partial success in winning a measure of managerial freedom from political interference and entrenched trade union power, some believe that while acceptance of the Enimont presidency suggested a

masochistic streak in Mr Necci, walking into the FS post would definitely confirm it.

It is thought likely that Mr Necci, a well-regarded professional manager, will subsequently accept the role of FS president once the Government has finally decided what its legal identity should be.

Mr Schimberni evidently failed to persuade Mr Carlo Bernini, the Minister of Transport, that the railways should be organised as a joint stock company with majority public participation.

It now remains to be seen whether his successor would be content for the railways to remain a state entity under the direct control of Mr Bernini's ministry.

Gorbachev makes headway on Baltic issue

By Leyla Boulton in Moscow

MR Mikhail Gorbachev, the Soviet leader, appeared to make remarkable headway yesterday with his proposals for compromise with Baltic states and a new treaty to hold the Soviet Union together.

Details of the plan for a loose confederation of sovereign states with individually-tailored ties to the centre were made public yesterday after Mr Gorbachev presented them to a closed meeting on Tuesday.

Mr Arkadi Maslennikov, the Soviet president's spokesman, said yesterday that all leaders present had agreed on the "urgent need for a new treaty".

He said a round table of republican representatives would start drafting a new treaty in a week's time.

The proposed new treaty is

Mr Gorbachev's answer to the forest fires of nationalism raging across the Soviet Union.

The pressure on Mr Gorbachev has been particularly acute ever since Mr Boris Yeltsin took charge of the country's largest and most powerful republic - the Russian Federation - with the aim of restoring full sovereignty.

Mr Maslennikov said that areas likely to be delegated to the centre were defence, foreign policy, and certain economic and financial matters "although the economic sphere will be the most difficult to split up".

He said there was also broad agreement on the need for a single Soviet market - a European Community-style plan inspired by the erection of

trade barriers all over the country in response to shortages.

"Of course this will lead to a very different Soviet Union, a more democratic Soviet Union," he said.

Reaction to the plan varied. While many independence-minded Balts felt the union treaty did not concern them, more "loyal" republics welcomed the plan as a means of preventing the union's collapse.

"We need this treaty quickly before everybody declares their sovereignty individually," said Mrs Bihodjal Rakhimova, a deputy from the Central Asian republic of Tadjikistan.

"The Baltic question is not a question of confederation," said Mr Valdis Stein, who

heads Latvia's Social Democratic Workers' Party.

Nationalist movements elsewhere fell short of rejecting the new union treaty.

"For the moment this is just words without actions. In principle it doesn't look bad but we have to wait for facts to match the words," said a spokesman for the pro-independence Armenian National Movement.

He said that although the group favoured complete independence, it did not yet have the economic or political wherewithal to achieve it.

"Besides we can't leave Nagorno-Karabakh hostage in the Soviet Union," he added, referring to the disputed territory which is inside neighbouring Azerbaijan but populated mainly by Armenians.



Yeltsin: using his new powers

Yugoslavia to unveil fresh economic reform package

By Judy Dempsey and Laura Silber in Belgrade

YUGOSLAVIA will later this month unveil a second economic reform package aimed at boosting investments, improving industrial production, and lifting the freeze on wages and prices.

The measures, announced yesterday by Mr Aleksandar Mitrovic, the deputy prime minister, follow the first phase of reforms introduced last December.

Then, the primary concern of the government was to reduce inflation, build up reserves, free most prices, liberalise imports and phase in the convertibility of the dinar.

Since then, inflation, which was running at 1,000 per cent a year, has fallen to below 4 per cent a month, while the country's reserves have risen from \$50m (£2.55m) to more than \$3.55m.

The dinar, which is tied to the D-Mark, is now partially convertible.

Mr Mitrovic said he expected the International Monetary Fund would declare the dinar fully convertible in the

autumn. However, the authorities remain worried about the continuing fall in industrial production figures.

These showed an 8.7 per cent fall in the first four months of this year compared to the same period last year, largely due to lack of investments and the shortage of capital reserves in many enterprises.

The government intends to tackle this problem by allowing enterprises greater wage flexibility, provided that

a percentage of profits is set aside for capital accumulation. No concessions will be granted to loss-making enterprises which may be forced to close and which could affect as many as 300,000 people.

Mr Mitrovic said the present price freezes on oil, electricity and transport will be lifted. He went on to warn that as a consequence, Yugoslavs may expect "an unpleasant shock" in the prices of utilities.

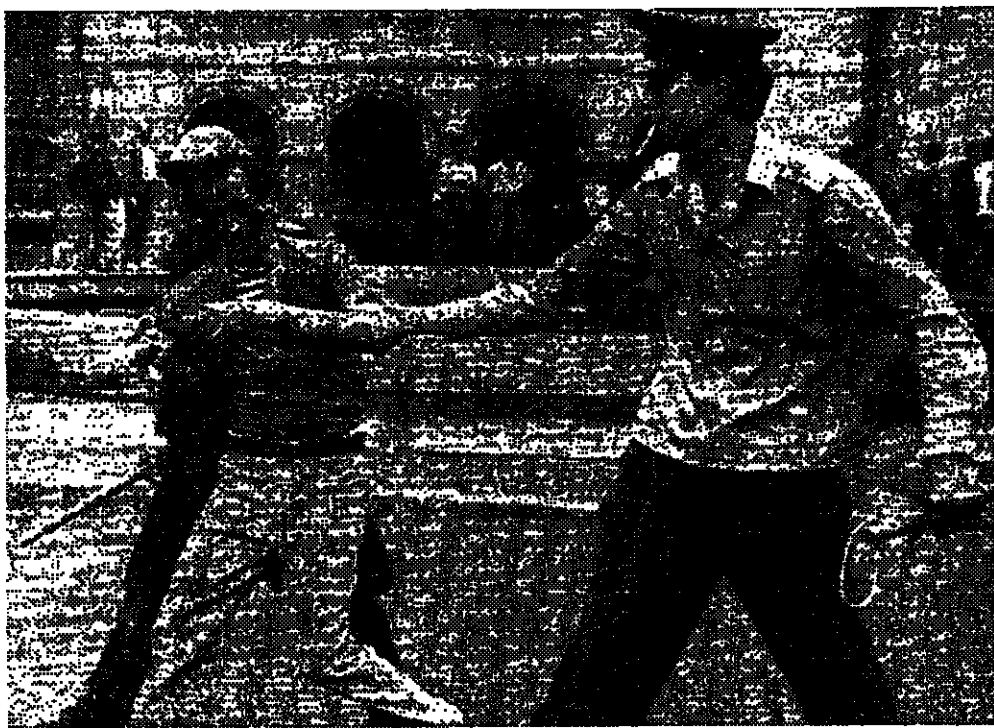
elections until a new constitution has been passed.

The opposition, which loathes the communists but shares the party's deep-seated nationalist views, insist elections be held by the end of the year.

The communists say that the present constitution does not allow multi-party elections. But, the opposition says that the communists have no right to draft a new constitution because they have no mandate.

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Amendments to Serbia's constitution last year gave the republic sweeping powers over Kosovo and the grounds the small Serbian and Montenegrin minorities were being forced out of the province by the dominant ethnic Albanians.



Romanian police arrest a demonstrator in yesterday's anti-government protests in Bucharest

Serbs in demonstrations against communist rule

By Judy Dempsey and Laura Silber

POLICE WIELDING batons charged about 1,000 anti-communist demonstrators yesterday in the Yugoslav capital of Belgrade after thousands of Serbs had taken to the city's streets demanding an end to one-party communist rule.

This was the first time that an opposition movement of five political parties had gathered to challenge the authority of the communist party in the Republic of Serbia, which remains one of the last bastions of one-party rule in eastern Europe and in Yugoslavia.

Following the first multi-party and free elections last April in the western republics of Slovenia and Croatia, the ruling communists lost power to centre-right and nationalist parties.

The Serbian party, dominated by Mr Slobodan Milosevic, who is the republic's president, has refused to hold free

elections until a new constitution has been passed.

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Study says multinational scientific teams have best results

By Peter Marsh

A PIONEERING study for the European Commission has concluded that joint scientific research by researchers from more than one country provides significantly better results than work involving scientists from only one nation.

The conclusion, based on a computerised analysis published today of 400,000 research papers, is likely to support the broad ideas of the commission to organise more multinational

science and technology programmes similar to its Esprit and Eureka projects.

It may also put more pressure on scientists working in individual nations to seek foreign collaborators.

The study was conducted by CHI Research, a small New Jersey-based consultancy. It is a world leader in a new method for evaluating the results of scientific research called citation analysis.

CHI has pioneered the idea

of analysing the number of times specific research papers in certain fields are cited by other scientists in subsequent work. This, the consultants say, gives an indirect way of evaluating the worth of the original research.

Evaluating scientific research is notoriously difficult and has exercised scientists and economists for decades. Most observers say that counting inputs - the amount spent on research and development

- is not the answer, but there have been few reliable methods of quantifying output.

The study for the commission looked at scientific papers across 28 disciplines, in areas such as metals technology, water pollution, agriculture, computers and medicine.

The researchers found that internationally co-authored papers were cited twice as often as papers published by scientists working in a single institution within one country.

Although the number of citations involving co-authored papers varied between disciplines, the high citation rates for multinational research held.

Furthermore, the high citation rates appear to be independent of the country or countries in which the original research was done. In other words, scientists do not seem to favour research solely because it has been done by people from their own nation.

Airline flight delays worsening in Europe

By Paul Betts, Aerospace Correspondent

FLIGHT delays in Europe, costing airlines and passengers \$3.7bn (£2.18bn) a year, reached their worst ever level in 1989 and show no signs of improving this year.

The Association of European Airlines (AEA), which groups 21 carriers, yesterday blamed Europe's fragmented and inadequate air traffic control operations for causing delays to almost a quarter of all European flights last year.

"In terms of punctuality, 1989 was the bleakest year yet for AEA's European travellers," it said in its annual report, adding that 22.8 per cent of all departures were delayed by more than 15 minutes last year, compared with 19 per cent in 1988, 14.9 per cent in 1987 and 12.5 per cent the year before.

Although there had been a small improvement in the first quarter of this year, the AEA

expects the situation to remain virtually unchanged for the whole year with European air travellers continuing to face the worst of flight delays and crowded airports.

Congestion had also contributed to falling airline profits last year.

However, the main cause for the 37 per cent fall in AEA airlines gross operating profits to \$1.13bn last year was higher fuel costs.

Mandela 'confident' EC summit will vote to retain sanctions

MR Nelson Mandela, deputy president of the African National Congress yesterday said he was "confident" that the European Community would decide not to lift sanctions at the Dublin summit later this month, Our Foreign Staff writes.

In September 1986 the Community banned imports of South African iron and steel, and gold, and introduced a voluntary ban on new invest-

ment. These will be reviewed in Dublin in the light of Pretoria's recent political reforms.

The European Commission, meanwhile, proposed that the EC's special programme to help apartheid victims should be increased and extended, although insisted that the money should not be granted on a political basis. This follows a request from Mr Mandela for money to help bolster the ANC.

EC backs tough action against tour operators

TRAVELLERS whose package holidays go awry should, from 1993, get a greater right of redress from EC-based tour operators under a directive approved by ministers yesterday, writes David Buchanan in Brussels.

But the consumer affairs ministers, meeting in Luxembourg, decided to ignore - as they can when all 12 Governments act in unison - various amendments tabled by the European Parliament and backed by the Brussels Commission which would have set out more precise rules on compensation, tougher limits on last-minute price surcharges, and a more specific remedy procedure.

Mr Karel Van Miert, the EC Commissioner responsible for both transport and consumer protection, said he would closely monitor the new measure to see if it should be strengthened by further legislation.

Murders of trade unionists in sharp decline

More than 250 trade unionists were murdered throughout the world in the 12 months ending in March this year, the International Confederation of Free Trade Unions says in its 1990 report to the International Labour Office on violations of union rights, writes Will Dallforce in Geneva.

This statistic is an improvement over the preceding year, when nearly 650 trade union members were killed, some 500 of them in Colombia.

However, many more - 13,000 - were arrested and tens of thousands were sacked for doing union work, according to the Brussels-based ICFTU. Apart from Colombia, Chile, El Salvador, Peru, the Philippines, Sudan and South Africa are listed as among the most dangerous places for trade unionists.

Electricity demand to grow by 2.4%

Total electricity demand is expected to grow by 2.4 per cent a year for the rest of the decade in the main industrialised countries, a report on nuclear power published yesterday by the Organisation for Economic Co-operation and Development predicts, writes David Thomas. Nuclear power will contribute a declining share of electricity supply over the decade, according to the information, which was released by the OECD's Nuclear Energy Agency.

Civic Forum to have 40-seat majority

Czechoslovakia's Civic Forum will have 170 seats in the 300-seat federal parliament, an overall majority of 40, according to the final allocation of seats announced yesterday, Reuter reports from Prague.

The second strongest group in parliament will be the Communist Party, which won 13.6 per cent of the vote and 47 seats. The Christian Democratic Union, an alliance of three parties, will have 40.

W Germany scraps border controls

West Germany has agreed to scrap border controls with France and the Benelux countries, the Government said yesterday, Reuter reports from Bonn.

A spokesman said the Cabinet had agreed that West Germany would sign a treaty to this effect on June 12.

Chemical plant plea

A West German businessman told a court yesterday that he secretly helped Libya build a chemical factory, which the US and West Germany allege to be a poison gas plant, Reuter reports from Mannheim. Mr Juergen Hippenstiel-Inhauen, a former company executive, has pleaded guilty to violating West German export and law rules.

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Hero-worship of De Gaulle comes back into vogue in Paris

The French are reacting with some confusion to the anniversary of an heroic act of defiance, writes Ian Davidson

FIFTY YEARS ago next Monday, General Charles de Gaulle broadcast from a BBC studio in London his famous appeal to the French to continue the fight against Nazi Germany, despite the military capitulation and the armistice signed by the legal French government.

It was an appeal based solely on personal conviction and force of character: when he delivered it, De Gaulle had no forces to speak of, and only an equivocal supporter in Winston Churchill. But by force of character De Gaulle imposed himself on Britain, on America, and on France; and by 1944 he had raised France up from the ignominy of abject collapse, to an elevated position as one of the four victorious powers over Hitler's Germany.

De Gaulle's symbolic act of defiance and resistance has entered national French mythology as a turning-point in France's recovery of its self-esteem; and into Gaullist mythology as the first heroic appearance of their national saviour. To mark the anniversary, the Paris town hall

(whose mayor is Jacques Chirac, leader of the Gaullist party), is plastering the city with 6,000 large photographic posters.

Le Monde has published a special 36-page commemorative supplement. And on Sunday the leadership of the Gaullist party will be trooping off to De Gaulle's home at Colombierville-Deux-Eglises for an anniversary ceremony.

The commemoration seems to have acquired overtones of an unusual intensity, and not just for the committed Gaullists, as if its implications went beyond the proud remembrance of a heroic moment in recent French history. One explanation is that despite De Gaulle's magic, France has still not exorcised the traumas of that war, the humiliation of defeat and the guilt of collaboration.

But in addition, the Gaullists seem to be expressing a nostalgic lament for the irrevocable loss of a leader and all he stood for. Since his death 20 years ago, they have built their political legitimacy on the perpetuation of his legacy. But the



De Gaulle as charismatic leader at a post-war rally outside Paris

unspoken question today is whether his legacy is irrevocably relegated to the past, inspiring but inoperative.

"All my life," said De Gaulle at the start of his *Mémoires de Guerre*, "I have formed a certain idea of France." But life moves on, and with it France. In political terms, France is today a troubled country beset with party quarrels, and overshadowed by Mr Jean-Marie Le Pen and his extreme right-wing

National Front. The Gaullist commemoration underlines how badly they still miss their leader, how little else they have themselves to offer.

At the same time, there is a widespread consensual reflex in France, which insists on the durability of the Gaullist legacy, and it is not confined to card-carrying Gaullists. In the conventional formulation, this lasting heritage consists of three key elements: De

Gaulle's foreign policy; his defence policy; and the institutions of the Fifth Republic. These three elements, it is commonly said, retain all their old validity, and prove yet again the foresight and the genius of De Gaulle.

There is a curious contradiction in such claims. Manifestly, De Gaulle's genius was unique, idiosyncratic, personal and inspirational; he was a charismatic leader, not a designer of systems. Today, each of these three features of the Gaullist heritage is open to question: valuable for the circumstances of the time, but not necessarily valid today.

Take De Gaulle's foreign and defence policies, both of which were based on an extravagant assertion of the absolute primacy of national sovereignty. During De Gaulle's 10 years in power, they proved a modest tool for advancing French national interests, and a colossal instrument for promoting French national self-esteem.

Since then, however, his foreign policy has been largely abandoned, whereas the hypnotic effect of his defence doc-

trine is inhibiting his successors from responding pragmatically to the new realities.

If De Gaulle had come to power in time, he would almost certainly not have signed the Rome Treaty; and in 1965, he was ready to jeopardise the Community's existence.

He would not have signed the Single European Act of 1985, with all its innovations of majority voting; he would not be pressing now for the rapid conclusion of a treaty on Economic and Monetary Union; and he would not be pressing for the conclusion of a second treaty on Political Union. In short, the foreign policy pursued for the past nine years by President François Mitterrand is not the policy of De Gaulle.

The new circumstances of East-West détente and European integration manifestly call for an approach which is more liberalised and more European, but France seems still to be shackled to De Gaulle's anachronistic dogmas.

The paradox of the present situation, is that the themes of patriotism and national sovereignty, once brandished so powerfully by De Gaulle, have now been taken over by Mr Jean-Marie Le Pen; and the Gaullists are so much at a loss how to answer him that they look like being on the verge of splitting three ways.

Mr Alain Carignon, the reformist mayor of Grenoble, has argued that all good republicans should line up together to defeat Le Pen; where that is the choice, Gaullists should vote for a Socialist to keep out the National Front.

For his pains, he has just been thrown out of the party. Meanwhile, the populist wing of the Gaullist movement, led by Mr Charles Pasqua, has shown that it proposes to combat Mr Le Pen by imitating him.

These divisions provide a sharp commentary on the commemorations of the Appeal of June 18, 1940. But it is hard to be sure which is the more poignant: the nostalgic adulation of a great French statesman of another age; or the failure of his present-day acolytes to give a convincing interpretation to their inheritance.

John Davidson

WORLD TRADE NEWS

Lucky leading S Korea's Soviet investment drive

By John Riddling in Seoul

LUCKY DEVELOPMENT, a subsidiary of Lucky Goldstar, one of South Korea's largest conglomerates, is to set up an electronics factory and business complex in the Soviet Union in a \$280m joint venture with a Soviet company and Bechtel of the US.

These projects are the latest in a surge of investments in the Soviet Union by South Korean companies, and reflect increased trade and economic links and the improvement of diplomatic relations between the two countries.

Earlier this month, President Roh Tae Woo of South Korea and President Gorbachev agreed in principle to set up full diplomatic relations following the first meeting between leaders of the two countries.

However, President Roh warned South Korean business leaders on Monday to be cautious in their entry into the Soviet market. He said Korean business should refrain from making hasty and separate ventures in an overly competitive manner until safety measures, such as a mutual investment guarantee pact, are signed between Seoul and Moscow.

A number of South Korean companies have experienced difficulties in their trade with the Soviet Union because of delays in payments for imports resulting from the shortage of hard currency. Outstanding payments for Korean exports

are estimated to exceed \$30m. The joint venture projects between Lucky, Bechtel and Izhevsk-Javod will be built in Leningrad. They will comprise a factory, costing \$33m, for the manufacture of washing machines, vacuum cleaners, irons and other electrical home appliances, and a business complex comprising a hotel, apartments for foreigners and a shopping centre. The \$280m business complex will cover about 110,000 sq metres.

In the electrical appliances plant, due to start operation next February, Lucky will set up the production lines and provide electrical parts and technology. Bechtel will provide engineering, management and financing expertise while Izhevsk-Javod will provide the land and domestic marketing. The output of the plant will be sold solely in the Soviet Union.

Economic links between Seoul and Moscow have grown rapidly since the warming of diplomatic relations and the lifting of trade and investment restrictions in the Soviet Union. Last year, trade doubled to \$600m and analysts forecast it will exceed \$1bn this year.

Analysts predict further strong growth in trade and investment links because of the complementary nature of the two economies. South Korea has strong consumer goods industries and capital for investment projects but lacks natural resources.

Alcatel in \$1bn Moscow deal

By William Dawkins in Paris

ALCATEL BEL, the Belgian subsidiary of Europe's largest telecommunications equipment producer, is in the final stages of negotiating to sell more than \$1bn of digital telephone exchanges to the Soviet Union. The company's parent, Paris-based Alcatel, confirmed that talks had been going on for just over a year over the export of its System 12, a new generation of digital exchanges. Negotiations have been given a lift by last week's agreement by CoCom, the Co-ordinating Committee on Multilateral Export Controls, to loosen strategic export controls on sales of a wide range of computers, machine tools and telecommunications equipment to the Soviet Union and

the Warsaw pact.

This means Alcatel will no longer have to go through the burdensome and uncertain process of applying to CoCom for a license to sell System 12 to the Soviet Union, said officials. However, CoCom controls still apply to a second important western telecommunications contract, a \$500m scheme by a consortium of western companies and the Soviet Ministry of Communications, to lay high capacity fibre optic cable across the Soviet Union. Britain and the US blocked that deal on the grounds that the cable could easily be used to boost the efficiency of military communications, even though it was meant for civil use.

Alcatel refused to comment in detail on its possible Soviet deal, but it is understood to involve digital exchanges with more than 50,000 lines made in Belgium, plus local production of System 12 in the Soviet Union through a joint venture with Alcatel and several state bodies, including the Ministry of Communications. Possible production of the semiconductors used by System 12 is also under discussion.

Alcatel, 63 per cent owned by Compagnie Générale d'Electricité, the electronics and engineering group, has been among the fastest western European companies to move into eastern Europe's growing telecommunications market.

Plan to free textile trade welcomed

By William Dullforce in Geneva

A PLAN by textile exporting countries to liberalise world trade in textiles and clothing has won an encouraging reception even by some importing countries, trade officials said yesterday.

The proposal by the 22-nation International Textiles and Clothing Bureau (ITCB) to the group negotiating on textiles in the Uruguay Round calls for the phasing-out of the Multi-Fibre Arrangement (MFA) currently governing the trade, and

the removal of all trade restraints over six years.

Only the US and Canada, who want to replace the MFA with a system of global quotas during a 10-year transition period, were totally against the plan and now find themselves isolated.

Australia supported the thrust of the ITCB plan, but voiced doubts about introducing a special monitoring body to oversee the switch.

Even the European Commu-

nity welcomed the ITCB proposal, noting that it contained points similar to those in the much more guarded proposal submitted by the EC itself.

Common elements include using the MFA instead of global quotas as the instrument for liberalisation; the list of products to be covered by (eliminating) restraints during the switch to free trade; and provision for exporting countries to manage import quotas during the transition.

Canada cool on trade pact with Mexico

By Bernard Simon in Toronto

CANADA has expressed doubts about a single North American free trade pact, even if talks to dismantle trade barriers between the US and Mexico bear fruit.

Mr John Crosbie, Canada's International Trade Minister, said the most likely long-term outcome was the maintenance of the US-Canada free trade agreement, which came into force last year, alongside a US-Mexico pact.

Ottawa has expressed reservations about reports that Canada and Mexico might conclude a separate free trade agreement. Although the two countries have increased their commercial contacts in the past few months, two-way trade is a relatively modest C\$2.5bn (£1bn) a year.

Mr Crosbie was briefed on Tuesday in Montreal on the US/Mexico talks by Mr Jaime Serra, the Mexican Trade Minister. With the US accounting for three-quarters of Canada's foreign trade, Ottawa will be keeping a close watch on the talks.

A Canadian official said Ottawa was concerned not to become involved in any initiative which might jeopardise progress in the Uruguay Round of multilateral trade negotiations.

Efta pact with three E European states

By Robert Taylor in Gothenburg

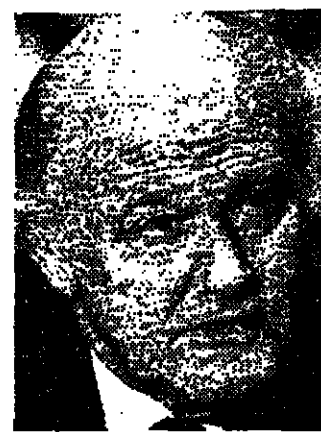
HUNGARY, Poland and Czechoslovakia yesterday signed co-operation agreements with the European Free Trade Association (Efta). They cover trade promotions, as well as economic, industrial, technological and scientific co-operation, tourism, transport and telecommunications and environmental protection.

Joint committees are to be established between Efta and the three countries, which will meet in the autumn. One of their first tasks will be to examine the possibilities for Efta of establishing free trade areas with all of them.

Efta regards the agreements as part of its strategy of assisting eastern European countries to reform their economies. Mr Georg Reisch, Efta's Secretary-General, said that this meant future free trade arrangements would have to involve the introduction of free pricing, full currency convertibility and the recognition of private ownership. These would take some time to be realised.

Efta's links with Yugoslavia are also being developed with the creation of a \$100m-strong development fund. Efta signed a co-operation agreement with Yugoslavia in 1983.

But Efta leaders are anxious to discourage any suggestion



Georg Reisch: helping economic reforms

that their organisation provides an alternative to European Community membership for eastern European countries. In Mr Reisch's view, Efta's purpose is to serve as another opening into the western European market economy for the East but not a stepping-stone into the EC.

Efta leaders believe there is great potential in trade developments between Efta and east Europe. Last year, only 5.3 per cent of Efta's exports went to the eastern bloc, while 4.5 per cent of Efta's imports came from the East.

Microchip pact partners fall out over numbers

The US and Japan are trying to figure out a clash over statistics, writes Robert Thomson

AFTER two days of negotiations on foreign access to Japan's semiconductor market, Mr Hiroyuki Mizuno, chairman of a Japanese chip users' committee, compared relations with US makers to his marriage. There is 90 per cent agreement on semiconductors, he said, which "is more than the 60 per cent agreement I have with my wife".

Semiconductors remain a strategic trade issue, and the success or otherwise of US chips here in coming months will heavily influence Washington's trade mood on Tokyo. But while Mr Mizuno talks of 90 per cent agreement, one of the biggest disputes between the US and Japan is over percentages.

In a semiconductor pact signed in 1986, the two countries agreed to increase the foreign share of Japan's market, but they have never really agreed on the figure. The US insists that a target of 20 per cent was fixed for August 1991, when the agreement expires, but Japan argues that 20 per cent is simply a guide and not a contractual obligation.

The two sides also disagree on the figures for present market share. The US Semiconductor Industry Association (SIA), which uses an independent survey of suppliers, says that the foreign share is 13 per cent, while Japan's Ministry of International Trade and Industry (Miti), which does its own survey of users, insists that the figure is 17 per cent.

SIA officials argue that Japan agreed to use the independent survey, the World Semiconductor Trade Statistics (WSTS), though Miti says that the two countries agreed to use both surveys as a guide until another mutually acceptable measure is finalised.

Mr Will Corrigan, chairman of the SIA and chief executive of LSI Logic, admits that he has added to the numbers game by telling Japanese journalists that if the Miti measure is accepted, the target figure should be 24 per cent.

The Japanese press has taken the comment as an attempt to up the ante of market share in the final year of the agreement, though he explains that the comment was merely a judgment on the "unfairness" of Miti using its own market share scale.

"Miti's use of these figures is counter-productive. It is something of a smokescreen. The fact is that we are still significantly behind the terms of the agreement. The WSTS data has been the measurement from the beginning," Mr Corrigan said.

A Miti official said the WSTS data does not count exports to Japan by US-based Japanese companies in the foreign share, though it counts chips made in Japan by US companies. Another problem is that US-made NEC chips exported to NEC in Japan are counted as Japanese, while US-made IBM chips exported to IBM Japan

are not counted as part of the foreign share.

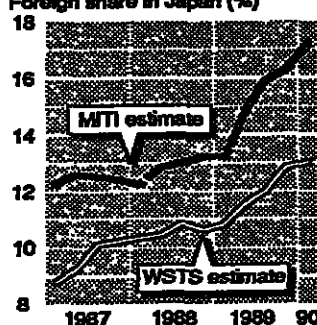
With the pact nearing its end, Mr Corrigan believes the two countries will probably have to sign a new semiconductor accord, and suggests that such agreements are likely to become more common for strategic industries.

He concedes that Japanese users are more open to foreign chips and that the "atmosphere has changed" in the past year. But he argues that too little was done early in the pact, and that change has generally come from Miti's cajoling of Japanese users.

"It has been managed and probably always will be. When the US industry was a long way ahead of Japan, we had a 10 per cent share. The Japanese industry improved, and US makers still had a 10 per cent share. When we signed this agreement, the US share was still 10 per cent," he said. Miti replies that the country

Semiconductors

Foreign share in Japan (%)



has been "making every effort since the beginning" to improve market access.

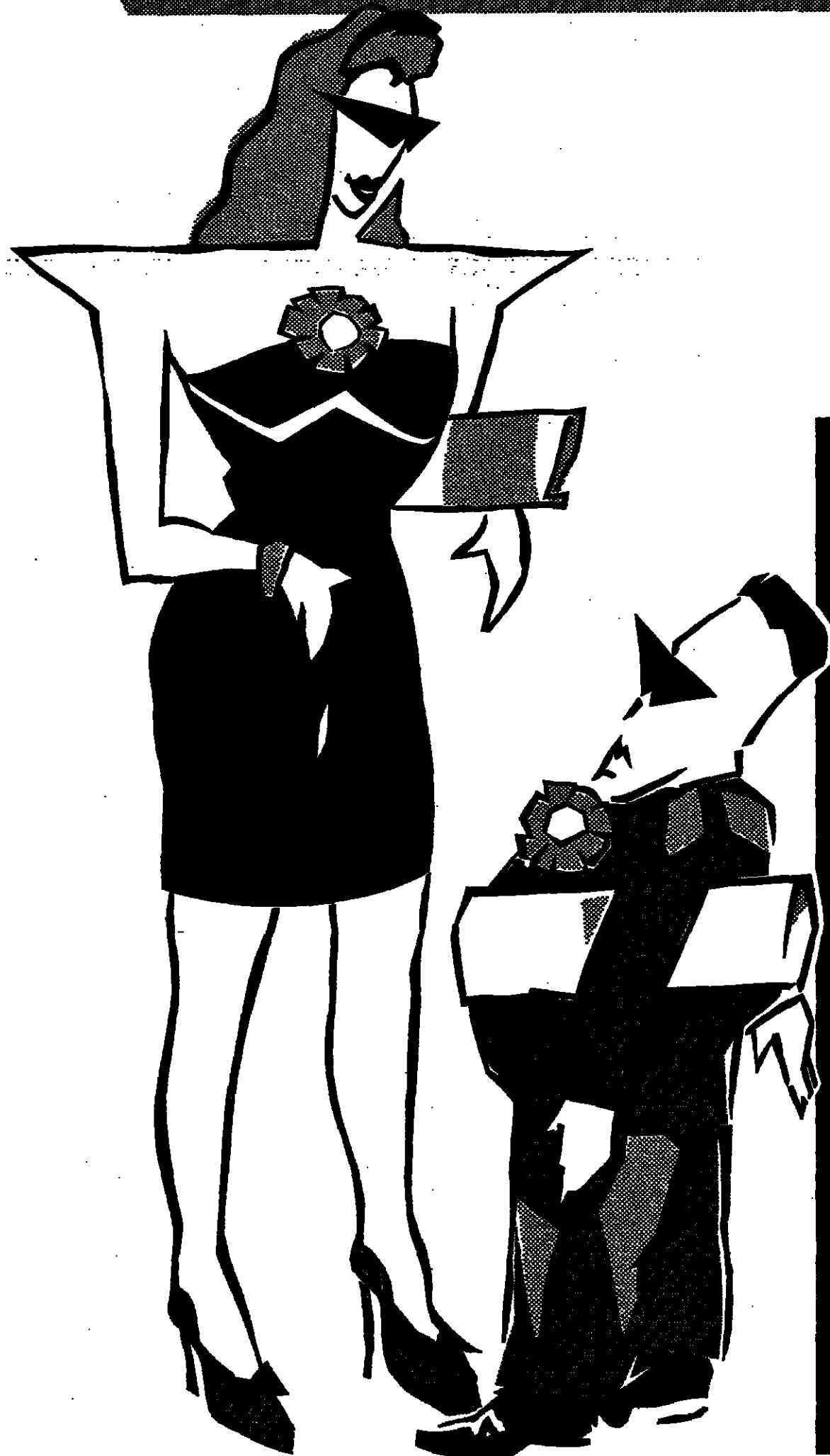
"In the end, the share is the result of the market's choice. There are arguments about the 20 per cent, but we can't guarantee a 20 per cent share - that decision is up to the users," the Miti official said.

The SIA agrees that the activism of Mr Mizuno and other members of the Electronics Industries Association of Japan (EIAJ) has enabled foreign chips to penetrate to "second- and third-tier companies." Last week, the Japan Auto Parts Industry Association and the SIA set up an "automotive task force" to provide information to foreign suppliers about trends in the industry.

Next month, an SIA-EIAJ committee on high-definition television will hold a Tokyo symposium at which US chip suppliers will parade their wares in the hope of convincing Japanese manufacturers to design them into new equipment.

Mr Corrigan says that these measures comprise the "90 per cent of agreement" between US suppliers and Japanese users, but the remaining 10 per cent of disagreement is substantial. "We now have the bureaucratic processes established, but in the four years since we signed the agreement, we have only gained 3 per cent market share."

Software and data from different sources don't always see eye to eye.



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INTERNATIONAL NEWS

Japanese retailer opens ¥1bn suit over outlet curbs

By Robert Thomson in Tokyo

LIFE STORES, a Japanese retailer, has begun presenting its case in an unprecedented ¥1bn (£3.33m) damages suit against the Government over curbs on the size of Japanese retail outlets.

The Large-scale Retail Stores Law, condemned by the US as a "structural impediment" to trade, has allowed small retailers to delay for 10 years or more the opening of large competitors. It has also limited the space allowed stores which have won building approval.

Under pressure from the US, the Japanese Government has agreed to an 18-month limit on the processing of new applications, but Life Stores said yesterday it would continue to seek compensation for the "tremendous damages" suffered over the past decade.

Life Stores claims that opposition by small retailers in Shiki, near Tokyo, forced plans to build a large store in the area to be abandoned, and that the company suffered significant losses during the 10 years of unsuccessful negotiations.

Mr Nobutsugu Shimizu, Life Stores president, told a hearing in the Tokyo District Court that the law "excessively pro-

tests" small retailers and that, despite recent changes in processing applications, it should be abolished in the interests of consumers.

Washington has agreed to see if the amendments open the way for US retailers to enter Japan, before pressing for a new law. But Japanese officials suggest the biggest barrier to retailers will continue to be the cost of land.

In the two weeks since the changes were introduced, the Ministry of International Trade and Industry (MITI) has received nine applications for new stores, none of them from foreign companies and fewer than had been expected.

Last year MITI had 791 applications for "large-scale stores", which cover more than 500 sq m. Small retailers had feared the revision would lead to a rush of applications by large stores.

Meanwhile, the law's revision could clear the way for the Great American Mall to be exported to Japan. A Japanese consultancy has announced plans to form a joint venture with a Tokyo-based developer to advise Japanese retailers on the centres.

Philippine deficit widens

By Roxie Reye in Manila

THE Philippine balance of payments deficit widened sharply to \$371m (£220m) in the first quarter of 1990 as the current and capital accounts reflected weaker performance, the central bank reported yesterday.

The figure represents a 40-fold decline from last year's \$9m shortfall in the comparable period. Against the end-1989 balance of payments surplus, the first-quarter deficit represents a 63 per cent fall. Despite a 400 per cent

improvement in non-merchandise trade, the current account still showed a \$491m deficit because of the wider trade gap and a slowdown in net inflows in the transfers account. Imports outpaced exports by 45 per cent, or \$777m.

Import payments increased 27.2 per cent against last year because of higher demand for capital goods. The non-monetary payments account registered a \$69m deficit due to a steep rise in payments to foreign commercial banks.

Rival bid leaves plan for Bangkok skytrain in the air

Roger Matthews on a new twist in the saga of the city's urban rail network

THE billion-dollar saga over an urban rail network for the heavily congested city of Bangkok has taken a bizarre twist, a new scheme and a new bidder have emerged with it. It appears, some political backing from part of the Thai cabinet.

The Council of Economic Ministers, acting in the name of the full cabinet, has given provisional approval to a \$3bn (£1.77bn) scheme proposed by Hopewell Holdings of Hong Kong which could complement or perhaps replace the \$1.6bn "skytrain" project for which international consortia have been bidding for more than two years.

The two schemes are promoted by different ministries. For the past two years the Ministry of the Interior has been responsible for evaluation work on the skytrain project carried out by the Expressway and Rapid Transit Authority of Thailand.

The new Hopewell project, which would involve building an elevated rail and road network over the existing tracks of the state railway system, is the brainchild of the Ministry of Transport and Communications.

Mr Montri Pongpanich, the Transport Minister, appears to have taken advantage of public and cabinet irritation at the extensive delays in awarding the skytrain contract to push forward his own scheme, which will be largely funded by the development of land currently owned by the state railway.

However, Mr Banham Silapachai, the Minister of the Interior, yesterday promised that his ministry's recommendation as to which of two rival consortia should build the skytrain would be ready for cabinet scrutiny by the end of next week.

A further complication has arisen following a spate of accusations this week of corruption within the Government and counter charges which provoked the resignation of General Chavalit Yongchaiyudh as deputy Prime Minister and Minister of Defence. Gen Chavalit, who was also responsible for the Counter Corruption Commission, had stoked political fires by suggesting that some ministries might warrant investigation.

The protracted delays over skytrain and now the swift and unexpected approval for the alternative scheme might provide further material for him and for opposition parties plan-

ning a no-confidence vote in the Government later this week.

Gen Chavalit Choonhavan, the Prime Minister, may also announce a cabinet reshuffle next week on his return from the US.

He needs to placate senior military officers who were angered by attacks on Gen Chavalit by a junior government minister.

Possible changes to the Interior and Transport Ministries will be anxiously watched by all involved in the battle to build the world's largest privately-operated urban railway system.

Although the skytrain concept has been discussed for more than 20 years, real progress has only been made in the last three years. Bids were first called for the 36km scheme in September 1987. After long evaluation, independent consultants chose by a wide margin the Hopewell consortium headed by the experienced Leighton Contractors of Australia.

However, amid intense political lobbying, Leighton and its partners staged a strong comeback and now appear confident of winning the contract, despite their relative lack of experience in building and operating mass transit systems with such heavy predicted passenger volumes.

The alternative state railway scheme is, by contrast, a new concept and one which has been conceived out of public opinion. It has not been accompanied by a feasibility study.

The scheme will provide 60km of elevated track and road while developing large areas of land alongside existing tracks, which run north to south and east to west across Bangkok.

Hopewell, which has carried out large projects in Hong Kong and China, was the only bidder.

Its system would have the added attraction for the Government of being able to charge lower fares as only a small part of projected revenue would come from operating the transport system.

As with skytrain, the system will be built and operated privately for 30 years before passing into state ownership.

No details have yet emerged on how the Hopewell scheme is to be funded, but there is a pledge of substantial payments to the Government once the initial eight-year construction phase is completed.

Islamic party ousts Algerian ruling front in local poll

By Francis Ghiles in Algiers

ALGERIA'S Islamic Salvation Front (FIS) appeared to have gained an absolute majority in the first free elections since independence from France in 1962, according to initial results yesterday for the municipal and provincial polls held at the weekend.

The National Liberation Front (FLN), which has held the monopoly of power for 28 years, was beaten into second place with about one third of the vote, followed by the Rassemblement pour la Culture et la Démocratie, a social democratic movement which has made a strong point of defending Berber culture.

Only 60 per cent of those

entitled to vote went to the polls, and the abstention rate was higher in the coastal cities of Oran, Algiers, and Annaba. In the Berber heartland of Kabylia the call to boycott the elections by Mr Hocine Ait Ahmed, one of the few "historic" leaders of the fight for independence to retain his prestige, meant that only a quarter of the electorate cast their votes.

Mr Abassi Madani, the fundamentalist FIS leader, immediately reiterated his demand for the dissolution of parliament - not due for re-election until 1992 - but said his organisation was not anxious to oust President Chadli Bendjedid. "It

is an overwhelming victory," Mr Madani told Reuters. "The FIS is ahead in an absolute majority of the country's municipalities and provinces." Yesterday's vote amounts to a deeply felt rejection of the FLN and of the arrogance of a ruling party which in many constituencies presented candidates known to be involved in corruption and black marketing.

Irregularities marred the voting. In many instances voters found their names missing from the roll and in some cases children voted. In many polling stations where voters could not cast their vote in secret no trace could be found of voting

slips for certain parties. In Blida, near Algiers, the FIS took over the station during the count. The RCD leader, Dr Saad Saadi said yesterday that the behaviour of many officials manning the polling stations was "akin to complicity".

Attempts to reform the FLN have come to naught. By legislating the FIS, however, the president took a big risk which he may come to regret. Yesterday FIS leaders instructed their supporters not to parade their victory and although Mr Abassi Madani, their leader, is now pressing for the dissolution of the National Assembly, all of whose deputies are members of the FLN, he is taking a

conciliatory line. It remains now to be seen what the FIS will do with its victory. Those who will now run many towns have invoked the name of Allah and denounced corruption but they have offered no solution to such problems as water shortages, housing and property speculation.

Many among the more educated Algerians are fearful that the new FIS mayors will start a campaign against wine shops, cinemas and other expressions of western life. Over the past year the FIS has been no less shy than the FLN in resorting to violence and racketeering to raise funds.

Another unknown concern the future stability of the FLN, will those in its ranks who were reform link up with the RCD and many in Mr Ait Ahmed's party? Will they be willing or able to forge a new "Presidential Party" which the head of state so desperately needs in order to mobilise Algerians and give them a measure of faith in the reforms he is trying to promote?

And a further question mark hangs over the attitude of the army. However much it may protest its wish to stay out of politics it would be surprising if it allowed Algeria to become an Islamic republic.

Israel seeks to mute critics with UN mission

By Hugh Carnegie in Jerusalem

MR Javier Pérez de Cuellar, the United Nations Secretary General, announced yesterday that he would send a senior envoy to Israel next week as part of a mission to the Middle East, a suggestion welcomed by Israel.

The new right-wing Israeli Government proposed on Tuesday that Mr Jean-Claude Aime visit Israel - and the occupied territories - as well as other Middle Eastern countries in a move designed to head off strong Arab criticism of Israeli policy in the UN.

Mr Pérez de Cuellar said the Israeli proposal was a coincidence as he was already planning such a trip for Mr Aime. Mr Zehdi Terzi, the Palestine Liberation Organisation's UN observer, said the Israeli move was "a cheap, under-the-belly blow because they knew very well that the Secretary General will be sending a mission".

But Israel clearly hopes that it will deflect the call from Arab states for a special Security Council team to visit the West Bank and Gaza Strip to recommend ways of protecting the Palestinian population.

Prime Minister Yitzhak Shamir's invitation was immediately denounced as "a surrender" by one of the three far-right parties the Government depends upon for its majority in parliament.

Mr David Levy, the new Foreign Minister, said yesterday: "I will say to our friends the Americans: This is not an extremist government. It is not a government that does not want peace. It is certainly not a government that creates difficulties to torpedo peace efforts."

But in an interview with the Jerusalem Post, Mr Levy said the move was a hardline stance. He said negotiations on the occupied territories could only take place if there was parallel progress to wider peace agreements in



Moshe Arens (right) yesterday visits a Jewish settlement in the West Bank with Gen Dan Shomron, army chief of staff

the region, and said no Palestinian who did not accept the limitation of talks to autonomy for the West Bank and Gaza - as very few - could take part.

Meanwhile, Mr Moshe Arens, the new Defence Minister, spent his first full day in office making symbolic visits to Jewish settlements in the West Bank,

whose security, he said, would be among his top priorities.

On the Palestinian side, it emerged yesterday in Gaza that Islamic fundamentalists had won 15 out of 27 seats in an election for the staff council of UNWRA, the UN agency for Palestinian refugees.

● The Histadrut trade union federation, Israel's powerful centralised labour organisation, last night gave the go-ahead for a one-day general strike today to press wage claims. The strike is expected to paralyse much of industry, public offices, public transport and most banks.

Hardline regime continues crackdown on artistic freedom China lowers curtain on culture

By Peter Ellingsen and Robin Paulay

SEVERAL years ago Ying Ruokun, a world-famous Chinese opera singer, was the world's most famous Chinese opera singer, in Bertoldo's film of the same name.

Ying, as one of the country's most distinguished actors, lent a majestic face to China's first progressive government by doubling as a vice-minister for culture, a job he relished and performed with panache and flair.

That flair is now unwelcome in China's hardline regime, and the artist has become the latest casualty of the purge that has already claimed many liberals, including Wang Meng, his former boss as Culture Minister and a well-known writer.

Like Wang, Ying has proved "too cultured" for a government that sees art only as propaganda. His dismissal was announced yesterday, along with that of fellow vice-minister Wang Jih. Their replacements, Xu Wenbo and Chen Changren, are viewed as more orthodox and committed to the official line.

Ying had been determined to foster artistic freedom. It is surprising he has survived so long after the fall of the moderate leadership in the wake of last year's student demonstrations and the Peking massacre, particularly as Wang was an early casualty in the purge of liberals.

In a long and wide-ranging interview with the Financial Times in 1987, Ying said: "We must have creative freedom. A writer is only at his best when he writes what he wants to write and what he feels strongly about."

"We should not interfere with creative art. We can criticise but we have no right to ban a play, suppress something or artificially promote a certain style. We have done all that in the past and we are not going to repeat those mistakes."

"The party must stay out of the way of culture for the sake of creativity."

But today's hardline leaders are returning to old ideas of making the party an integral part of everything from run-

ning businesses to criticising the arts. This latest reshuffle, which includes the sacking of Chen Haosu as vice-minister for radio, film and TV, is part of a shake-up aimed at weeding out cadres said to be ideologically soft.

The shake-out comes as the party conducts a witch-hunt among its more than 40m members for liberals and those sympathetic to last year's anti-government demonstrations. Thousands of cadres are believed already to be under investigation, and Peking residents and party members are having their residential permits examined by security officials.

Yesterday's People's Daily, the party's mouthpiece, said Jiang demanded that cadres be aware of strategic socialist goals and never "yield" to deviations.

Recalling the rhetoric of a decade ago, Jiang said cadres should "spare no effort to adhere to Marxist, Leninist and Mao Zedong thought."

Ying did not meet the new standard.

Indian marxists find little to admire in glasnost

By David Housego in New Delhi

THE Indian Communist Party (Marxist), the largest of the Indian communist movements, has published a scathing attack on President Mikhail Gorbachev's reforms in the Soviet Union and called on its members to remain loyal to the "greatness, validity and continuing relevance" of Marxist-Leninism.

A 33-page resolution issued by the party's central committee condemns glasnost as encouraging reactionary forces in Eastern Europe to launch an offensive against socialism. It also blames Mr Gorbachev and other East European leaders for playing into the hands of anti-socialist forces by depicting former communist leaders as "gross embodiments of corruption" - charges that so far remain unsubstantiated in many cases.

The strong criticism of Mr Gorbachev reflects the turmoil into which the CPM has been thrown by his reforms. It also comes at a time when the marxist government in Bengal - the one big Indian state the communists control - has

been wooing Indian private and foreign investment as part of what are seen as increasingly liberal policies.

The CPM, which was formed in 1964 as a result of a break away from the mainstream party, is probably the largest communist movement in the non-socialist world. The official pro-Soviet Communist Party of India, has followed the Soviet line and hailed the Mr Gorbachev's reforms as "a revolution within a revolution".

The CPM has maintained its hostility to "revisionism" and still praises what the Central Committee calls the "unconcealable contribution of Joseph Stalin". The resolution, drawn up in the wake of a visit by a delegation from the CPM to the Soviet Union, China and North Korea, condemns the departure of the East European economies from the principles of central planning.

The administration of Prime Minister V.P. Singh is dependent on the support of both communist parties in parliament as well as of the right-wing Hindu BJP party.

Tanzania stays faithful to its African socialism

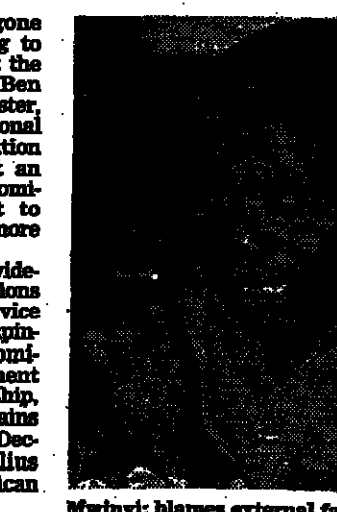
Failure to tackle tough reforms has endangered prospects for economic revival, writes Julian O'zanne

WE HAVE not really gone capitalist. We are going to try to be realistic about the size of the public sector," Mr Ben Mpeka, Tanzania's Foreign Minister, recently told a group of international journalists. "That is not a repudiation of national ownership. It is just an adjustment, politically and economically. So now when we want to expand we want to do so on a more sound economic basis."

Statements like this are still widespread throughout the upper echelons of Tanzania's ministries, civil service and ruling party Chama Cha Mapinduzi. Despite the nation's economically disastrous 20-year experiment with socialism and public ownership, much of the political elite remains firmly committed to the Arusha Declaration - former President Julius Nyerere's 1967 blueprint for African Socialism.

These entrenched attitudes are threatening the country's stumbling attempts at economic reform and act as a serious brake on economic revival.

By 1986 it seemed to be widely acknowledged that Mr Nyerere's experiment had been one of the great failures in independent Africa. Real per capita income declined by 15 per cent between 1976-86, agricultural production plummeted, inflation soared and huge fiscal and external deficits were accumulated. Half the 330 com-



Mkwinda: blames external factors

panies that had been nationalised went bankrupt. Many others operated at less than 25 per cent capacity, running up huge losses and overruns which drained a shrinking treasury and a bankrupt banking system.

"To have socialism you must have wealth," said Mr Jirish Chande, a Tanzanian businessman. "In Tanzania we tried to distribute wealth without creating it and therefore we only managed to distribute poverty."

After a long internal debate the

Government reluctantly embarked on an Economic Reform Programme (ERP) in 1986 supported by the World Bank and the International Monetary Fund.

That programme, which committed the government to radical devaluation, increased producer prices in agriculture, freer marketing, restructuring of public enterprises, trade liberalisation and reduction of the fiscal deficit and inflation, has made some progress.

In 1989, for the third consecutive year, the economy grew at around 4 per cent. The agricultural sector has responded well to conditions such as increased producer prices, freer marketing for grain and devaluation. Successful efforts were made to depreciate the Tanzanian shilling from Tsh97.2 in June 1988 to the present rate of Tsh181 to the US dollar. The budget deficit was kept to 8.3 per cent of GDP.

But growth remains fragile and highly dependent on a huge influx of foreign aid - about \$900m last year - to meet a widening current account deficit estimated last year at \$841m.

Tanzania has now reached a critical point in its efforts at economic reform. With continued donor support and tinkering with macroeconomic policy the economy can continue to grow moderately. But sustainable growth will require a bold and vigorous government initiative.

In the public sector, in 1985, of the 364 parastatals audited, 165 were making losses despite preferential treatment. Most parastatals operate on a break-even basis, with the Treasury bearing them out from time to time.

No serious government plan has been drawn up for the restructuring and privatisation of the parastatals. But parastatals, especially the agricultural marketing boards, have drained the state-owned banks, some of which

Policy reforms like restructuring of parastatals, privatisation, the overhaul of the financial system, rooting out corruption, civil service reform and cutting back on state intervention are fundamental if non-debt creating capital - is to flow. Servicing the current external debt of \$5bn is a serious obstacle to growth, consuming even after significant rescheduling, more than 50 per cent of export earnings.

But these reforms require a political commitment to challenge the deeply entrenched vested interests. In Tanzania few people believe that commitment exists.

"They have done all the easy reforms like modest devaluation, getting interest rates positive and changing producer prices," said one senior western economist. "But the Government isn't yet willing to go the whole hog and really tackle fundamental change."

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No serious government plan has been drawn up for the restructuring and privatisation of the parastatals. But parastatals, especially the agricultural marketing boards, have drained the state-owned banks, some of which

have as much as 70 per cent non-performing loans. Credit to the private sector is almost non-existent.

Banking reform is being studied, but the government has already ruled out the possibility of allowing foreign investment in the banking sector.

Senior Tanzanian officials, including President Ali Hassan Mwinyi, continue to blame the country's desperate economy on external factors. They also complain bitterly about IMF conditionalities, particularly further devaluation and keeping interest rates above inflation, currently running at about 27 per cent.

Capitalism and the profit motive remain taboo words among the party faithful. Ministers and party officials shun the prospect of foreign joint venture agreements, dismissing them as exploitative profiteering.

In many respects Tanzania's policy-makers view structural adjustment as an evil, short-term measure from which there is no escape if they are going to attract the foreign aid which is their life-line. Many long for a return to the carefree days when aid poured in without conditions and the Government pursued its socialist dreams at the expense of the rural poor.

With western donors growing increasingly weary of this lack of commitment to change, the chances for an economic take-off are slim.

World ivory trade 'collapsing'

By Julian O'zanne in Nairobi

THE Asian ivory industry which made millions of dollars in the 1980s from carved figures, signature seals, jewellery and curios 'has collapsed' because of declining demand and a worldwide ban on ivory trading from January, according to an expert in the trade.

At least 2,000 skilled ivory craftsmen have been laid off and several factories closed down as sales of new worked ivory has plummeted by more than 75 per cent, said Dr Raymond Bradley Martin, a consultant for the World Wildlife Fund for Nature.

Dr Martin has just had a three-month tour of the main ivory-carving centres in Asia, including Hong Kong, China, India and Taiwan, which account for 75 per cent of ivory carving. In Hong Kong traders are finding it almost impossible to dispose of stocks of 474 tons of worked and raw ivory worth more than \$100m (\$59m).

"There just isn't a major new market for ivory products," said Dr Martin. "The rapid collapse in consumer demand has been astounding."

In China, where there is no internal demand, sales have dropped by more than 90 per cent, he said. At the Peking Carving Factory, the world's largest, only six of the 350 carvers are still being employed and the value of production has fallen to zero from more than \$2m in 1988. Two hundred tons of ivory is lying in Chinese stores.

Last October, more than 90 countries meeting at the Convention on the International Trade in Endangered Species (Cites) agreed to a global ban on international trading in elephant ivory. China and Hong Kong took out exemptions to allow them to sell their stocks.

The move was prompted by the catastrophic reduction in the African elephant population which declined from 1.8m in 1979 to an estimated 600,000 last year.

Even in Japan, which is the only Asian country with a large internal demand, was the largest purchaser of raw and worked ivory, accounting for 38 per cent of all ivory. Since the Cites ban it has received an official import of ivory, although Dr Martin believes a small quantity of smuggled worked ivory is trickling into the country from Hong Kong and Taiwan.

But the continuing high Japanese demand for *hankos*, delicately-carved signature seals for businessmen, has forced the price of ivory up to more than \$500 a kg for the estimated 100 tons, or one-year's supply, of ivory in stock.

In Kenya it is believed the price for ivory paid to poachers has declined to \$3-45 a kg.

AMERICAN NEWS

Danger of big Gulf of Mexico oil spill rises

By Alan Friedman in New York

THE DANGER of a serious oil spill in the Gulf of Mexico was increasing yesterday as the US Coast Guard reported that crude oil was continuing to leak from the Mega Borg, the Norwegian supertanker which has been on fire since an explosion on Saturday.

The Coast Guard said the fire was under control but some 200,000 gallons of oil had spilled from the vessel. Strong winds were hampering efforts to contain an oil slick 15 miles long around the ship. It is carrying 38m gallons of oil — more than three times as much crude as was spilled last year by the Exxon Valdez off Alaska.

The Mega Borg is 57 miles from the Texas coast, but the danger of a slick coming ashore was highlighted yesterday as emergency crews went on alert along a 200-mile section of the coast. Some of the slick has come as close to the shore as 30 miles.

The Coast Guard reported

that, although "under control", the fire at the stern and in the engine room of the ship was still burning. Dousing foam has not been used and salvage workers say they will not begin to try to put the ship on an even keel until the fire was completely out.

Trying to put it on an even keel — a delicate operation given the fragility of the heat-sealed hull — will then be the main job. The cleaning teams will then try to transfer the ship's oil to other vessels, also a challenging manoeuvre. The danger of a spill exists in both these phases, which could take days.

The Norwegian government has scheduled a hearing at nearby Galveston to interview crew members aboard when the tanker exploded while transferring cargo to a smaller vessel. Two of the 41 crewmen died, two were missing and presumed dead, and 17 were injured, none seriously.

US budget negotiators to step up deal search

By Peter Riddell, US Editor, in Washington

CONGRESSIONAL leaders and the Bush Administration are to step up their budget negotiations in the hope of reaching an early agreement on a multi-year package to reduce the federal deficit.

After more than a month of what has been described as a discursive seminar on the budget, Mr Richard Gephardt, Democratic minority leader in the House of Representatives, obtained the agreement of senior Administration officials that both sides would meet "night and day or weekends" from next week, in the hope of achieving a breakthrough by the end of this month.

Mr Gephardt has told the Administration that he is still aiming for a budget deal before the July 4 congressional recess, and Senator Jim Sasser, Democratic chairman of the Senate Budget Committee, has said the chances of an agreement by then are "better than 50-50".

However, Republican negotiators are sceptical about whether an early deal can be reached, given the problem of finding sufficient spending cuts and new sources of revenue if even a \$45bn-\$55bn deficit reduction is to be achieved.

Until the latest attempt to speed the negotiations, there had been a growing belief that nothing would be agreed before Congress starts its August recess, and that politically tough decisions might have to be left until after the Congressional elections in early November.

Even so, there is pressure for an early deal, in part because Congress "has" to approve an increase in the federal government's borrowing limits by the August recess, lest it be unable to raise new debt. Some senators may delay such an increase until there is action on the deficit.

Moreover, large spending cuts across-the-board, known as sequestration, will automatically come into force by law in October unless a budget deal is agreed.

Contesting the cost of rebuilding America

Peter Riddell reports on growing demands for an interventionist industrial policy

THE BUSH administration, for all its pragmatic reputation, has resisted protectionism and government intervention in industry more successfully than the Reagan team, which was seen as more ideological.

However, calls for a more interventionist industrial strategy are growing. This week Rebuild America, a pro-industrial policy lobbying group, claimed that the key economic officials — Mr John Summit, White House Chief of Staff, Mr Richard Darman, Budget Director, and Mr Michael Boskin, Chairman of the Council of Economic Advisors — have formed a "troika" adamantly opposed to Government support for industry and were "hampering" the US ability to compete.

Mr Bush argued in his introduction to the annual economic report to Congress last February: "I remain strongly opposed to any shift of industrial policy, in which the government, not the market, would pick winners and losers. Second, guessing the market is the way to raise government spending and taxes, not living standards."

In practice, the administration has:
● Dropped plans for a specific strategy for development of high-definition television (HDTV) in the US, as suggested early in 1989 by Mr Robert Moebacher, Commerce Secretary (a promised statement on technology policy has never appeared).
● Allocated \$10m to the Defense Department's High-Resolution Task Systems Task Force for HDTV research, instead of the \$100m sought.
● Limited the activities of the Defense Advanced Research

Project Agency (Darpa) within the Pentagon; removed as Darpa's head Mr Craig Fields, a prominent advocate of active federal involvement with industry in developing new technology, and opposed calls for a civilian Darpa.
● Provided limited support for the Advanced Technology Pro-

ject Agency (Darpa) within the Pentagon; removed as Darpa's head Mr Craig Fields, a prominent advocate of active federal involvement with industry in developing new technology, and opposed calls for a civilian Darpa.
● Provided limited support for the Advanced Technology Pro-

gramme to help research and development, and held down support for Sematech, which supports semiconductor research jointly with industry (having unsuccessfully sought to cut funding).

● Restricted the application of the Exon-Florio provisions on the monitoring of foreign takeovers to strict national security grounds — only one deal has been blocked — and opposed attempts to discriminate against overseas investors in the US.
● Concentrated trade policy on "market opening" negotiations rather than managed trade. The administration has done this by extending steel

quotas by 2½ years, rather than four or five years sought by the industry, and by limiting Super 301 complaints against Japan (involving possible retaliation) to three areas in 1989 and not citing Japan at all this year.
Instead, the administration has said government help picture of the prospects for the US in electronics and advanced technologies:
● In 12 emerging technologies with projected American sales of \$500bn by 2000, the US is ahead of Japan in six, according to the Commerce Department. But, on current trends, the US is gaining in none of the sectors and losing in 10 — particularly in advanced materials, biotechnology, digital imaging technology and superconductors. The US is ahead of Europe, or at least not losing, in a majority of sectors.

● A Pentagon study of industries critical to US defence, notably semiconductors and robotics, has produced "quite disturbing" results.
● A 221-page Commerce Department report on the US electronics industry indicates that the US is in danger of losing its leading position in Japan if current relative growth rates continue.

● The US is lagging behind Japan in the development of HDTV, according to the Congressional Office of Technology Administration.
These reports have provoked demands for what is now called an industry-led policy with Government support. In contrast with past calls for help for "sunset" industries (still there in the case of textiles), the main emphasis now is on assistance for "sunrise" sectors.

The critical point is whether government support should go beyond basic research (the administration says it should not) or also cover development, application and diffusion (as urged by prominent Democrats, electronics industry groups and a barrage of new books from industrial policy academics at the Massachusetts Institute of Technology and Harvard Business School). A new think-tank — the Economic Strategy Institute — has also been formed to challenge free trade/non-interventionist views.

Several bills have been put forward in Congress to enhance development of new technology, generally involving the creation of a civilian Darpa with matching funding. The House Democratic leaders plan to bring these ideas together in a package, providing funds for a national HDTV strategy, earmarking \$100m for a new Commerce Department programme in advanced technologies, with \$200m in loan guarantees for small businesses and exports in this area.
Legislation has also passed the House to extend the present exemption from anti-trust legislation to joint manufacturing projects as well as joint research and development. The administration backs this extension but opposes a provision in the House measure to exclude projects with more than 50 per cent foreign ownership or facilities overseas. This is only one of several anti-foreign investment proposals being considered.

The administration is firm in its opposition to anything which smacks of industrial policy. However, the debate is not over and pressures will increase if the economy slips into recession, the trade deficit with Japan increases and the Uruguay Round of multilateral trade talks produces little.

Political strike stops Nicaraguan air traffic

By Tim Coons in Managua

AIR traffic controllers in Nicaragua closed the country to international flights yesterday, protesting at the dismissal of Mr Alejandro Argüello, head of the Nicaraguan Civil Aviation Authority.

The strike left hundreds of passengers stranded at various airports in Central America and elsewhere as flights to and from Nicaragua were suddenly cancelled.

If the strike is not resolved quickly, a regional economic summit, set for Guatemala tomorrow, might be postponed, with President Violeta Chamorro and her Nicaraguan delegation of ministers unable to leave the country.

The dispute is part of a political skirmish between the new US-backed government and the opposition Sandinistas over the

control of certain official posts. Mr Argüello was fired this week by Mr Jaime Icabalaca, Construction and Transport Minister.

The new minister has begun a shake-up of several state-run construction companies set up by the Sandinista administration, which stepped down in April. The dismissal of Mr Argüello is being seen as part of a policy to rid his ministry of Sandinista sympathisers.

Before the new government took over, the outgoing administration agreed with Mrs Chamorro's UNO alliance that only persons in key political positions would be removed.

The difficult of defining key political posts has led to various disputes in the past six weeks, usually resulting in a government retreat.

Collor retreats from promise to sack 360,000 federal employees

By Christina Lamb in São Paulo

PRESIDENT Fernando Collor de Mello is failing to make good a pledge to dismiss 360,000 Brazilian federal civil servants by next Monday. Ministers have admitted that the number is more likely to be about 120,000.

A government promise to trim the 1.6m federal payroll by almost 25 per cent was made in April as part of Mr

Collor's radical adjustment plan to halt inflation and convert the fiscal deficit of 8 per cent of gross national product into a surplus of 2 per cent.

Mr João Santana, Administration Secretary, with the job of compiling the lists of those to be dismissed, admitted yesterday that the task had proved impossible. Instead, the job cuts would

be between 120,000 and 200,000.

The biggest problem has been a lack of co-operation in the bureaucracy. For instance, the Health Ministry's proposals would have ended the anti-malaria programme in northern Brazil.

Even so, to sack 120,000 or more federal employees is a brave move in a country where the bureaucracy wields

great power and is an area where politicians exercise much patronage.

Mr Collor's target of 360,000 people was seen as unrealistic. Mr Fernando Jentil, managing director of NMB bank, said: "If Collor had promised 50,000 sackings and produced 120,000, everyone would have hailed that as a victory. Now it looks like a defeat."

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UK NEWS

French unveil cross-Channel cable project

by Maurice Samuelson

ONDON could be directly connected to the nuclear power stations of Northern France under a new long-distance cable project outlined yesterday by Electricité de France, the French State power utility. It would be capable of meeting about half the maximum demand in London although in practice its deliveries would be read as widely as possible throughout the country. Britain is already EDF's biggest overseas customer,

importing power through the 2,000 Megawatt cables laid across the bed of the English Channel in the mid-1980s. Although initially designed to carry 2,000MW, the cable would be capable of significant expansion at a later stage. Unlike the present cross-Channel link, which feeds into the British National Grid near the Kent coast, EDF believes the new connection could be extended overland as far as the southern outskirts of London.

The scheme, described yesterday by Mr Jean Bergougnoux, EDF's general manager, fits into EDF's broad strategy of expanding its electricity exports by at least 50 per cent by the turn of the century. Other EDF officials believed they could be doubled, from the present 12 per cent of EDF's overall sales to 25 per cent. Having previously commissioned new nuclear power stations at the rate of one a year, EDF had started no new ones

for the past three years, but was now hoped to build at least two more by the year 2000. This would be 1,300 MW second generation pressurised water reactor stations. He said, France's Framatome nuclear construction company was also collaborating with Siemens of West Germany on developing a new "European" station, with a capacity of 1,000 to 1,500 MW and higher safety margins than existing plants.

BRITAIN IN BRIEF



Progress on Irish talks welcomed



Mrs Thatcher and Mr Charles Haughey, the Irish Taoiseach, both welcomed progress being made towards starting talks on Northern Ireland's political future when they met in London yesterday. Officials from each Government said the two expressed pleasure at the progress being made by Mr Peter Brooke, Northern Ireland secretary, in his talks with all parties involved. Earlier this week Mr Brooke met Mr Gerry Collins, the Irish foreign minister, as part of a process of tying up loose ends in a deal which had won encouragement from Unionists, the Social Democratic and Labour Party, as well as the Irish Government. Speaking later on Channel Four television, Mr Haughey said his Government was determined to do all it could to "support and facilitate" Mr Brooke's efforts.

Officials from each Government said the two expressed pleasure at the progress being made by Mr Peter Brooke, Northern Ireland secretary, in his talks with all parties involved. Earlier this week Mr Brooke met Mr Gerry Collins, the Irish foreign minister, as part of a process of tying up loose ends in a deal which had won encouragement from Unionists, the Social Democratic and Labour Party, as well as the Irish Government. Speaking later on Channel Four television, Mr Haughey said his Government was determined to do all it could to "support and facilitate" Mr Brooke's efforts.

1992 boost for Ulster

The troubles in Northern Ireland were only a minor factor in international

companies' decisions to close branch plants in the province in the early 1980s, according to a detailed study by the Northern Ireland Economic Research Centre.

The report says that despite a much higher rate of factory closures in the 1980s, the province should be in a position to benefit from higher inward investment into the UK and labour shortages in the run up to the creation of the single European market. About 17,900 manufacturing jobs were lost through plant closures by foreign companies operating in Northern Ireland, compared with 4,918 in Hampshire and 4,048 in Leicestershire.

Green policies criticised

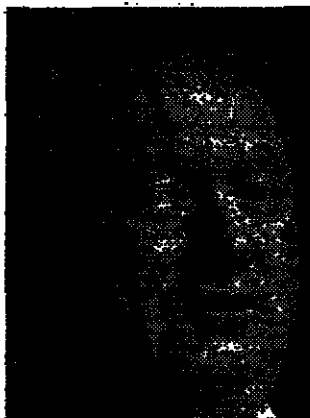
No scientific justification exists for UK plans to control emissions of the main greenhouse gas, a leading US sceptic on global warming said.

Mrs Thatcher, the Prime Minister, said last month that Britain would stabilise emissions of carbon dioxide by the year 2005, provided other countries did likewise. Several other European countries have announced their own targets.

However, Professor William Nierenberg, a leading US oceanographer and past adviser on pollution issues to the National Aeronautics and Space Administration, said the evidence did not justify these targets.

McAlpine home bombed

A bomb blast which destroyed much of Lord McAlpine's



Lord McAlpine

Hampshire country house, has been blamed on the Irish Republican Army by the police.

It also known that a press cutting with a photograph of Lord McAlpine, until recently treasurer of the Conservative Party, was found with a hit list of prominent people at the IRA bomb factory in Clapham, south London, two years ago. Lord McAlpine, had also been the victim of an attack by animal rights extremists five years ago said the police. But a former activist with one of the animal rights groups which has been linked to recent bomb attacks, denied that Lord McAlpine had ever been a target.

Unionist prime minister dies

Lord Terence O'Neill of the Maine, the former Unionist Prime Minister of Northern Ireland, died at his home in Lynnington, Hampshire, aged 76. As Captain O'Neill, he was Premier from 1963 until his resignation in May 1969. His attempts to give Roman Catholics more political influence in the province brought him into conflict with his own Ulster Unionist Party on many occasions.

ICI stands by drug

Imperial Chemical Industries said it had no intention of withdrawing one of its heart drugs, Corwin, from sale as a result of safety scares.

Britain's biggest manufacturing company said, however, that it had postponed plans to seek approval for the product in the US, the world's biggest drugs market. That was because of the need to gain more data about safety and effectiveness.

Research expanding

The government's Link scheme for backing long-range research of industrial interest had suffered from "marketing problems" but was now launching new projects at a rapidly accelerating rate, Mr. Robert Malpas, chairman of the Link steering committee, reported.

Mr. Malpas said Link's target was to launch research projects totalling £410m. by

1993, with half the funding coming from industry and half from government.

Chemicals plant expansion

A £235m expansion of the large chemicals plant at Mossburn in Fife is set to go ahead after the chemicals divisions of Exxon was granted outline planning permission by Fife regional council's planning committee.

The project is intended to increase Mossburn's capacity to produce ethylene by 40 per cent to 900,000 tonnes a year, making it one of the world's largest ethylene plants. Mossburn, which is operated by Exxon in partnership with Royal Dutch/Shell, uses ethane gas piped from the North Sea. It was opened in 1986.

UK hotels miss the mark

Hotels which offer soft-porn videos in rooms, trouser presses, and 24-hour room service may be failing to meet the needs of most business travellers - be they men or women.

This is the finding of a special survey, published yesterday, of over 1,000 executives (90 per cent of whom were men) carried out by Executive Travel magazine and the Businesswomen's Travel Club.

Guinness trial

The Guinness trial is expected to today after an unexplained break. Neither lawyers in the case nor court officials were prepared to say why yesterday's sitting had been abruptly cancelled.

Poll tax revolt

Councillors at the Labour-controlled London borough of Lambeth yesterday became the first in any British local authority to face disqualification from office for refusing to enforce fully collection of the poll-tax.

The council's Director of Finance, Mr Peter Marted, issued Labour councillors with orders under local legislation to comply with poll-tax recovery procedures and enforce sweeping spending cuts to cope with deepening financial crisis.

BSE CONTROVERSY

Scientists adamant on risks of beef

by Our Commodities Staff

THE GOVERNMENT'S claim that its action to combat "mad cow disease" had made British beef safe was challenged yesterday by three eminent scientists.

"If our worst fears are realised, we could virtually lose a generation of people," one of them, Professor Richard Lacey, professor of clinical microbiology at Leeds University, told a Commons Select Committee. Meanwhile, the National Farmers' Union called for a complete ban on animal feeds containing beef offal that might be infected with bovine spongiform encephalopathy (BSE). These feeds are still being used for pigs and poultry.

Sir Simon Gourlay, president, said the NFU was also

pressing for a tougher policy on breeding and research to keep diseases like BSE under control. He said: "We believe a proper birth-to-death record is necessary for adequate tracking of disease problems and that such a system would enable appropriate action to be taken on progeny."

Dr David Clark, the shadow agriculture minister, welcomed the NFU's initiative, and said: "A united front of farmers, consumers and the Labour Party is now emerging against the Government." The NFU's latest move was "a real slap in the face for Agriculture Minister John Gummer."

Professor Lacey, who had previously issued a number of dire warnings about the risk of BSE being transmitted to

humans, stood his ground at a two-hour meeting of the Agriculture Select Committee as some of the MP members questioned him aggressively and suggested he was vague, unscientific and sensationalist in his approach.

He warned the committee it was not possible to say whether or not the Government's action would be effective because the effects on humans of eating contaminated meat might not be seen for 20, 30 or 40 years.

At best there might be no effect to humans from BSE. At worst, Britain faced the development of Creutzfeldt-Jacob disease (essentially the same brain disease in humans) on a "massive scale" in 20 or 30 years.

Professor Ivor Mills, Emeritus Professor of Medicine at the University of Cambridge Clinical School, warned that it was almost inevitable that BSE would spread to pigs and told the committee that lymphoid tissues (spleen, intestines, thymus and tonsils) from all sheep and cattle should be excluded from the food chain of both animals and man, as well as the brain and spinal cord.

He and the other scientists said it was unwise for the Government to permit the use of tissue from calves under six months from affected cows.

Dr Helen Grant, a retired neuropathologist who specialised in the human brain, said meat could not be considered safe because of methods used in abattoirs.

THE HOUSE OF COMMONS

China wins backing over breach' in Hong Kong pact

by Ivor Owen, Parliamentary Correspondent

HINA'S claims that the draft law permitting up to 225,000 long Kong Chinese to live in the UK breached the 1984 accord reached by British and Chinese Ministers over the future of the colony were backed by Mr Norman Tebbit, former Conservative minister, in parliament last night.

He contended that in April when he along with 79 other Conservative MPs either voted against the British Nationality (Hong Kong) Bill or abstained Ministers had told the House

that the Chinese Government, which will resume sovereignty over the colony in 1997, was not upset by the measure.

When Mr Peter Lloyd, Home Office Secretary, indicated dissent Mr Tebbit insisted "its no good you shaking your head", and argued that the Chinese Government was at least as likely to be right.

Mr Lloyd retorted "The Government is quite certain, and knows very well, that this measure is not in breach of the joint agreement and accord".

Hurd urges encouragement for De Klerk's SA reforms

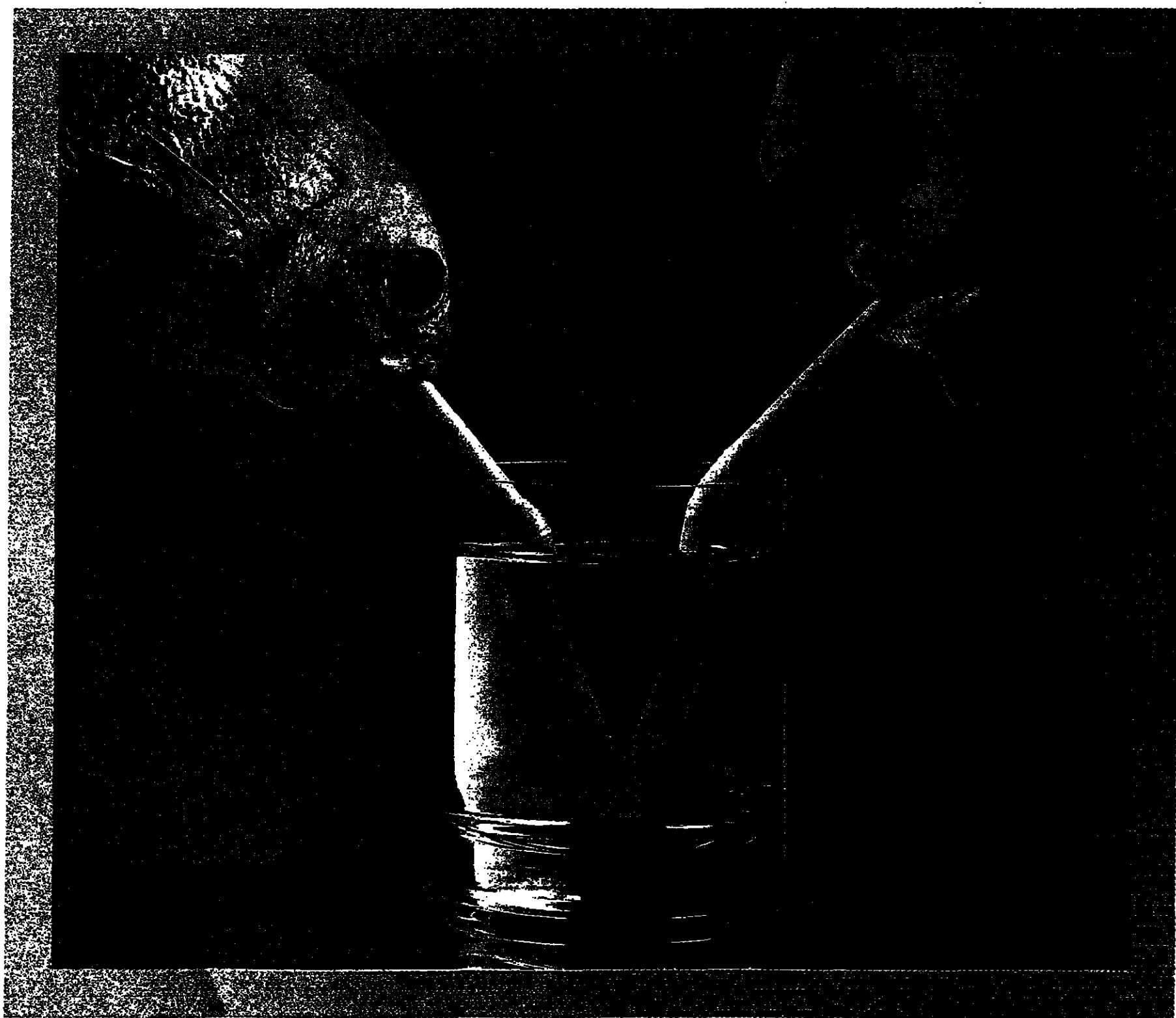
By Michael Holman

PRESIDENT F.W. de Klerk was "taking his political life in his hands" in his efforts to end apartheid and create a democratic South Africa, Mr Douglas Hurd, the Foreign Secretary, told the House of Commons foreign affairs committee yesterday.

The process was "irreversible, as long as he is there," said Mr Hurd, who argued that it was important that Mr de Klerk should receive sufficient encouragement for what he was trying to do.

Mr Hurd said that British interests in South Africa included substantial investments which produced invisible earnings "of the order of £1bn per annum," and trade links made up of exports worth £1,637m last year and \$854m of imports from South Africa.

In addition South Africa is the major exporter, and in some cases the sole exporter apart from the USSR, of strategic minerals such as platinum, vanadium, manganese and chrome.



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UK NEWS

Former government minister to head Cable & Wireless

Westminster to the City:
the well-trodden path

By Alison Smith

THE path through the corridors of power to the boardrooms of the City of London is becoming increasingly well-trodden, as the announcement yesterday that Lord Young is to become executive chairman of Cable & Wireless illustrates.

Lord Young's move is less surprising than that of some of his colleagues. He had a long career in business before becoming a minister, and since leaving office has scarcely maintained a role as a politician.

Though former ministers have taken private sector jobs under both Labour and Tory governments, the apparent acceleration of appointments has led to fresh questions about the ease with which the transition can be made.

There are no rules for former ministers on accepting commercial posts, but they are asked to bear in mind the need to avoid conflicts of interest.

Concern about ministers' moves to business focuses on two issues. The first is the general one of their exploiting their governmental experience to take up highly-paid jobs. The second, sharper issue is the appointment of ex-minis-

ters to companies on which they have taken particularly important decisions while in office.

This question was revived after the 1987 general election, when Mr Norman Tebbit, the former trade and industry secretary, was appointed a non-executive director at British Telecom. Since then, Sir Norman Fowler, the former transport secretary, has been appointed a non-executive director of National Freight, privatised during his time at the department - and Mr Peter Walker, the former energy secretary who privatised British Gas, was later appointed a non-executive director of the company.

Labour's strong view already is that ministers should be subject to the rules on civil servants' post-Whitehall jobs, which can mean a two-year wait to take up business appointments.

Nor would it necessarily be easy simply to import a system of rules from elsewhere. In most European countries, and certainly in the United States, the interchange between government and commerce is a much more familiar feature and sensitive cases at the highest levels seem relatively rare.

In France, there are no specific rules for ministers on joining companies with which they have been personally involved, but many of them are technically civil servants and so fall within the rules which prescribe a two-year waiting time for officials seeking such jobs.

These have been so widely flouted, however, that they are currently under review.

In the US, where senior political figures routinely return to the companies they left to join the Government, there is a period during which they would be obliged not to handle business they dealt with while in the Administration.

But though the United Kingdom is unusual in having more of a brick wall than a revolving door between business and politics, some adaptation of the systems which apply in other countries may yet be needed. "These matters are better left to the discretion and good sense of the individual concerned," Lord Wilson, the former Labour Prime Minister said. But that was more than twenty years ago, and outside Westminster such a view might not now be widely shared.

C & W results: Page 15

Call for European social charter to incorporate protection against racial discrimination

Ethnic minorities at risk in Europe, says watchdog

By Alan Pike, Social Affairs Correspondent

MEMBERS OF Britain's ethnic minorities are at risk of racial discrimination elsewhere in the EC, Mr Michael Day, chairman of the Commission for Racial Equality, said in his annual report yesterday.

The Treaty of Rome provides no protection from racial discrimination and, said Mr Day, the commission believed that any eventual Social Charter should make specific reference to racial equality.

Otherwise members of British minority communities would risk discrimination if they tried to take advantage of

the Single European Market after 1992.

It was possible, said Mr Day, that people from ethnic minorities might be denied employment or face discrimination in the provision of services like hotel accommodation or transport.

These were all unlawful in the UK where the Race Relations Act, whatever reservations the commission might have about its limited powers of enforcement, was "well in advance of any other legislation in Europe."

There was an additional danger that the over-representation of ethnic minorities in unskilled, low-paid occupations might be confirmed as Britain became more accessible to a migrant European labour force.

"Investment and training for disadvantaged groups will therefore become an even higher priority."

During the 1990s, said Mr Day, Britain must concentrate on achieving equality for minority communities as a whole, not just for individuals.

"We do not want to repeat the American experience where a black man can be a convincing candidate for President, but where black and Hispanic people comprise a majority of that third of the population who feel they have insufficient stake in the system to bother voting and represent the bulk of those living below the poverty line."

Over the next few years, said Mr Day, up to 25 per cent of the 16 to 25-year-old available workforce in centres like Inner London and Birmingham would be from minority communities.

The alternative to investing in their training and employment would be to "confirm the existence of an underclass, reinforced by colour differences" from which only a few of the more gifted and determined would escape.

"It is no denial of invigorating competitiveness to remove barriers of disadvantage and discrimination that bar the best talent from entering the race, let alone winning it."

The culture of many institutions must be transformed to remove the "ingrained racism" that impeded equality of access.

British consumers sceptical about green advertising

By Alice Rawsthorn

CONSUMERS are becoming increasingly sceptical about the recent fashion for "green" advertising according to the latest report from the Advertising Standards Authority.

The growth of environmental awareness among consumers has led to a flood of "green" press television advertising in recent months, as advertising agencies have jumped on to the ecological bandwagon.

However, the latest report from the ASA, which acts as a

regulatory body for the advertising industry by registering the public's complaints and criticisms about advertising, casts doubt on the accuracy of some of the new genre of "environmentally aware" advertisements.

Unilever, the giant consumer products group and one of Britain's biggest advertisers, was upbraided for a leaflet claiming that Persil and Domestos, its household cleansers, did "not damage the environment". The ASA con-

cluded that, although the Persil and Domestos were not likely to cause damage, they could have the potential to do so.

Higgs, a furrier at Westcliff-on-Sea in Essex, was criticised for an advertisement for claiming that its real fur coats were "completely environmentally friendly" in contrast to fake furs.

British Gas changed the wording of an ad describing its product as the "earth's cleanest fuel" to the "earth's cleanest fossil fuel" after an esoteric debate over whether gas was, or was not, a greater contributor to the greenhouse effect than other fuels. It did so even though the ASA did not uphold the complaint.

The ASA censured several companies for scaremongering by accusing consumers of damaging the environment if they were not using their products.

Valad, a home insulation company, was criticised for a local newspaper advertisement suggesting that home owners without insulated cavity walls were "creating an environmental time-bomb" by "adding to pollution". Home Service Property Care was upbraided for claiming that the local tap water was polluted in a circular for its water purifiers.

The ASA also upheld a complaint against Powerplus, a company selling fuel management systems for cars, for not providing evidence to support its claims in an advertisement headlined "Leaded or unleaded, your car is a killer".

EC drive towards
media harmony seen
as threat to freedom

By Raymond Snoddy

MOVES by the European Commission to harmonise the media could threaten hard-won freedoms in countries such as the UK, Mr Andrew Knight, executive chairman of News International told the Financial Times Publishing Conference in London yesterday.

The commission had harmonised sausages, bread and beer to stop EC members keeping each others products out.

"Now they want to harmonise the media - a more challenging idea to those of us who believe in freedom and democracy and who do not accept that a free market in media is necessarily evil," Mr Knight said.

The commission wanted to keep out Japanese innovation in areas such as high definition television by what it called "harmonisation of broadcasting technology." It also wanted to harmonise advertising in terms of tobacco, then alcohol and pharmaceuticals. In countries such as Belgium and Holland European initiatives had liberated restrictive media policies.

"But those of us in the US must be careful that our hard-won freedoms are not harmonised away from us by European compromises," the News International chairman argued.

Mr Brian Blunden, managing director of the Paper Industries Research Association warned that the new market direction for publishers would be much more research-orientated than the traditional publishing business. It would draw on a wide range of new technologies including artificial intelligence, image and signal processing and non-impact printing technologies.

Already Japanese printing companies no longer saw themselves as exclusively paper-based information providers and are developing resources to offer multi-media supply to

FT
CONFERENCEPUBLISHING
INDUSTRY IN THE
90s

the publishing industry. "This must raise the probability of any breakthrough in technology, such as the electronic book, emerging from Japan rather than any other part of the developed world," Mr Blunden said.

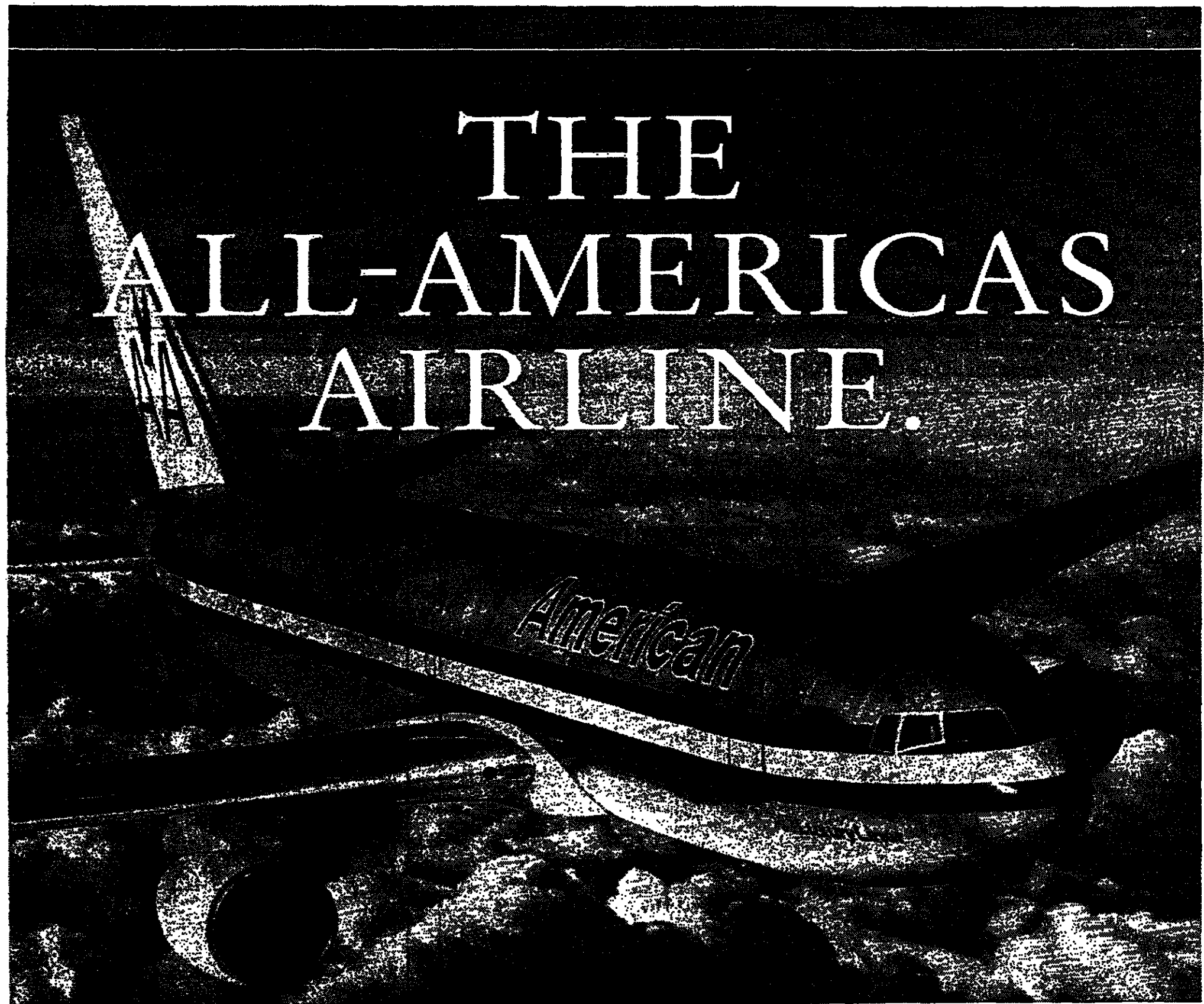
Mr Jerome Rubin, chairman of the professional information and book publishing at Times Mirror said that the print-on-paper scholarly journal with its high profit margins could become an endangered species. A small sub-culture of scientists were already writing and editing on data networks creating the potential for infinite variations rather than identical multiple copies.

Mr Rubin who launched the successful legal database Lexis in 1973 forecast that the publishing of university textbooks could go the same way as journal publishing.

In future would any professor worth his salt want a mass-produced Gutenberg textbook for his classes? Mr Rubin asked.

Earlier Mr Richard Hooper a director of PA Consulting Group argued that publishers, whether print-based or electronic, will find distribution the major battlefield for competitive advantage in the 1990s.

They would also find themselves protecting their profit margins from marauders - particularly telecommunications and computer companies.



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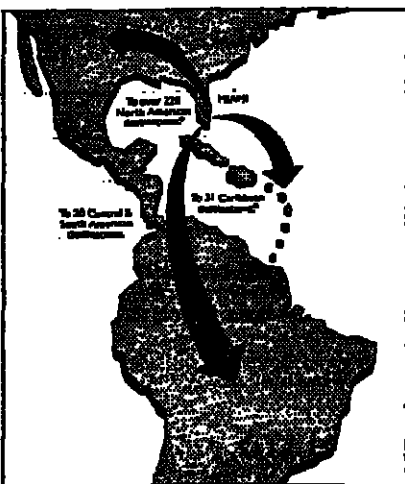
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UNIVERSITY OF MANCHESTER

Brand repositioning

United Distillers: from whisky galore to whisky grands crus

Philip Rawstone explains why the drinks group is focusing more on quality than quantity

As consumers become more affluent, many want to spend their growing disposable income not on buying more, but on buying better products. So Anthony Tennant, Guinness chairman, told shareholders at the drinks group's recent annual meeting.

"There need be no end to the opportunities that this process offers the good marketer. Nowhere is this more true than in the strongly branded sectors in which Guinness is involved," he added.

Since Guinness acquired Distillers, with a portfolio of 160 brands of alcoholic drink, mainly Scotch whisky, in 1986, its main objective has been to organise the company in such a way that it could seize those market opportunities.

The Distillers produce which it inherited included some strong premium and deluxe international brands - Johnnie Walker, Dimple, Buchanan's, Dewar's, Black & White. However, their image had been slipping for some years.

Because Distillers was organised as a federation of 12 operating companies, the brands were competing against each other, often on price, in many markets. This led to brand values being undermined and market share being lost to competitors. Johnnie Walker Red, for instance, was being supported in Europe by seven different advertising campaigns, each delivering a different message to the consumer. In Japan, Distillers was selling 102 different brands of Scotch. "The result was that no one brand had a big enough voice to get through to the consumer," says Phil Parnell, UD's marketing director.

Guinness began by merging Distillers with Arthur Bell, the distiller acquired the previous year after a fierce takeover battle, to form United Distillers. The company was then restructured on a regional basis to sharpen the focus on its worldwide markets and its distribution network was rationalised and reorganised to secure greater marketing control of the brands.

Against that background, the task of streamlining the list of brands was started. Many secondary or cheap brands were removed from the market. The key brands - a dozen or so which accounted for 90 per cent of profits and formed the core of the business - were then repositioned.

The aim was to form two manageable portfolios of brands for each geographical market. The separate portfolios would be handled by two main distributors each handling a different mix of brands, thus segmenting the market and offering the consumer a wide choice of image and price options. Advertising and promotional support would be concentrated on each portfolio.

"There was not much dispute over which the key brands should be. They were the most profitable," says Tony Greener, UD's managing director. "The difficult issue was the positioning and the imagery of the brands, and how that was to be expressed in advertising and marketing terms."

The first stage in the process was a long and intensive international market research programme designed to elicit exactly how consumers in each market viewed the main brands.

The research showed, for example, that Johnnie Walker Red Label, the world's biggest-selling Scotch, was generally seen as a successful international traveller, masculine, extrovert and dynamic. Black Label, on the other hand, reflected a more luxurious lifestyle, dignified, cultured and elegant.

On the basis of such findings, Parnell and his team in a central strategic unit which had been set up in London, designed a brand strategy, deciding the positioning of each brand and the core image which, with some local adaptations where necessary, the advertising was to promote.

In each market, brands were repositioned according to price and social dimension. There were three main price categories - deluxe, premium and standard, ranging from £16 to £9 a bottle in the UK. The social dimension covered extrovert, show-off brands on one side, and more traditional brands on the other.

Thus, in Europe, the deluxe positions were given to Johnnie Walker Black, a 12-year-old Scotch which competes with Seagram's Chivas Regal for leadership of the sector; and Dimple, a 15-year-old in a distinctive bottle, a show-off brand which is a popular choice as a gift.

A range of single malt whiskies - what Rob Hermann, who headed the European operation, likes to call "Des grands crus écossais" - were also launched into this category.

From Royal Lochnagar, distilled on the doorstep of Balmoral Castle and costing \$86 a bottle, to the attractively packaged Cardhu, they are sold like fine wines. The malt sector accounts for only 4 per cent of the world Scotch market but it is growing at 10 per cent a year.

Johnnie Walker Red was positioned as the leading premium brand, and accorded a major share of the advertising and promotional support. Bell's, the leading brand in the UK portfolio, and Dewar's, which occupies that position in the US, were both given supporting roles in Europe, and sold on a more traditional image.

The real problems in terms of brand overlap, according to Hermann, came in the standard brands sector where White Horse, Black & White, Haig, and V&S, all with the same traditional image, were competing mainly on price. "Here we had to do something more drastic," Hermann says. "We had to separate these brands by price and reposition them in image terms."

In Japan, Distillers was selling 102 different brands of Scotch.

"First we relaunched Black & White as a premium brand for the younger drinker - extrovert, social and fun-loving - in France, West Germany and Italy. The plan is to roll the programme into other countries during the next two years."

"We turned V&S into a fighting brand for those countries where price sensitivity had created a large secondary and own label sector. V&S gained 3.5 per cent in the Netherlands market after its repositioning and is now the number three brand."

"White Horse was given a more extrovert image, supported by promotions and sponsorship, and turned into a value-for-money retail brand. As a result, White Horse now has a 3.5 per cent share of the UK market."

"Finally, we left Haig where it was a rather traditional Scotch at an affordable price. The brand has done reasonably well in that position and, since we sold the rights to this brand in the UK to Whyte & Mackay at the time of the Distillers takeover, it could never play a

major role in our international strategy."

Of the two key portfolios for the European market, the main one - centred around Johnnie Walker and Gordon's gin - was dealt with by fast-moving consumer goods distributors "who were experts in dealing with the emerging supermarket conglomerates in Europe," says Hermann. "We set up joint ventures with Mott Hennessy, Bacardi and Bouteau."

The second part of our portfolio was centred on Dimple and Black & White. We chose more on-trade oriented organisations for this part of the range. Here we chose joint venture partners such as Underberg (in West Germany), Veuve Clicquot (in France) and Codorniu (in Spain)."

Under Phil Parnell's central direction, portfolios have been similarly put together for each of the company's other major markets as well, including the worldwide \$1bn duty-free market.

In Japan, the company's leading deluxe brand is Old Parr, supported by the Johnnie Walker brands, which have suffered more than most from parallel exports, and White Horse, the leading standard. Further niches at the top end of the market have been filled by line extensions, Old Parr Superior, Johnnie Walker Gold and Olddest.

In addition, I W Harper, the biggest-selling bourbon in the country, acquired with the takeover, and Schenley, the US group, has been successfully positioned as the modern, urban young person's drink.

In the US, the joint venture company formed with Mott Hennessy distributes Johnnie Walker Black and Johnnie Walker Red whiskies alongside UD's Tanqueray gin. Schenley, the wholly-owned UD subsidiary, handles a portfolio which includes Dewar's White Label, the leading Scotch in the market, Pinch (Dimple), and Gordon's gin and vodka.

In the UK market, the main brands in the core portfolio are: Bell's, to which a premium line extension, Bell's Islander, has been added; Johnnie Walker Black in the deluxe category; White Horse, Gordon's gin and the recently launched mixer, Gordon's Twist. Pinza, and the agency brands Absolut vodka and Hennessy cognac. Rebel Yell, a bourbon with a promising brand name, is now being test-marketed.

The portfolios are designed not only to give distributors local market strength and economies of scale, but also to provide opportunities for encouraging consumers to move to the premium and deluxe products which form 70 per cent of UD's volume.



A stream of new advertising campaigns largely reflect the "think globally, act locally" principle with a consistent central message presented in slightly different ways to various national audiences

New products and line extensions have all been targeted at the luxury end of the market. Old Parr Superior in Japan, for example, is priced above v&v cognac at ¥13,000 (\$940).

"In the Asia/Pacific duty-free market, 60 per cent of cognac bought was more than \$20 a bottle, while 60 per cent of the Scotch was below that price. Scotch had not been an advantage of that very big premium market," says Parnell. "The range extensions are not only helping to rebuild the quality image of our own brands but that of Scotch in general."

Revitalising the image of its brands is now UD's major on-going task. The company does not publish details of its marketing expenditure, but John Spicer, analyst at Kleinwort Benson, estimates that it has been increased by 50 per cent during the past two years to around £200m a year.

Virtually all the core brands have been repositioned. "Not radically changed, but nudged forward so that the design of the bottles, labels, and boxes reflects contemporary style and values," says Parnell.

UD inherited a bewildering range of packs, with the same brand sometimes on sale in five minutely-differing bottle sizes.

The repositioning - launched only after careful testing of consumer reactions - includes restoring the

original fine gold wire around the Dimple bottle, accentuating the black and gold labelling of Johnnie Walker Black, ceramic bottles for Buchanan's, and an intaglio-printed label for George Dickel, UD's Tennessee whiskey brand, which is now being rolled out around the world.

A stream of new advertising campaigns, all of them constantly tracked by independent market researchers, has been launched to reinforce the brands' images. The campaigns largely reflect the "think globally, act locally" principle, with a consistent central message being presented in slightly different ways to various national audiences.

Black Label's "moment of reflection" advertisement comes amid scenes of understated elegance and luxury in Europe. In South America, the luxury is flamboyant; in Thailand, where sales rose last year by 40 per cent, the advertisements add an air of mystery.

Red Label's image of friendship and relaxation is conveyed to Portuguese consumers by scenes of a Scottish loch-side cottage at twilight; Belgians get the same values from pictures of the lighted windows of a Spanish bar.

In the UK, Gordon's, seeking to widen its appeal among younger consumers, is running a series of whacky advertisements in which a block of green, for instance, represents "a Martian sitting in a bath of mushy peas" drinking gin. In the US, it continues to emphasise its English heritage.

Rebel Yell has been launched in Australia to the sound of rock music - "Give Us a Yell".

Some ideas which have proved successful in one country are being used internationally. The Dewar's "profiles" having encouraged the aspirations of younger consumers in the eastern US by advertisements featuring local characters who happen to take a dram, are now being launched in other markets around the world.

Parnell's team has now produced a comprehensive marketing manual for each brand, setting out its market positioning, its core values, and listing the colours, typefaces, and other accoutrements in which it should be presented to consumers.

Apart from media advertising, the marketing drive includes extensive use of sponsorship - Johnnie Walker sponsored the last Ryder Cup golf match between the US and Europe, Bell's stages the Scottish Open - as well as direct promotions of all kinds from road shows to trial packs.

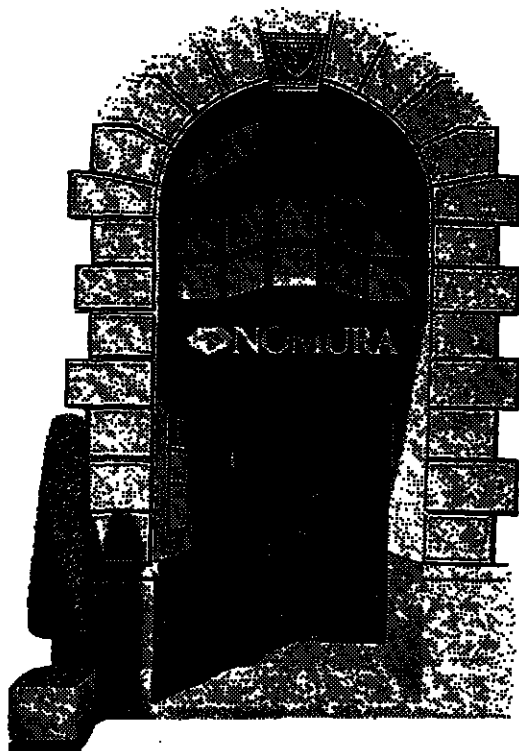
Some £3m has been invested in "heritage centres" for visitors to the company's malt whisky distilleries at Blair Athol, Cardhu, Royal Lochnagar and Oban.

Last year the results of all this activity showed through in increased market share for UD's key brands in the US, UK, and Japan, where volume sales rose 25 per cent. Profits in the duty-free market were up by 10 per cent.

That is cause for optimism, Greener says. But he adds that UD is prepared to take a longer-term view of its efforts to build the value of brands which, according to Guinness's balance sheet, at least, are already worth nearly \$1.4bn.

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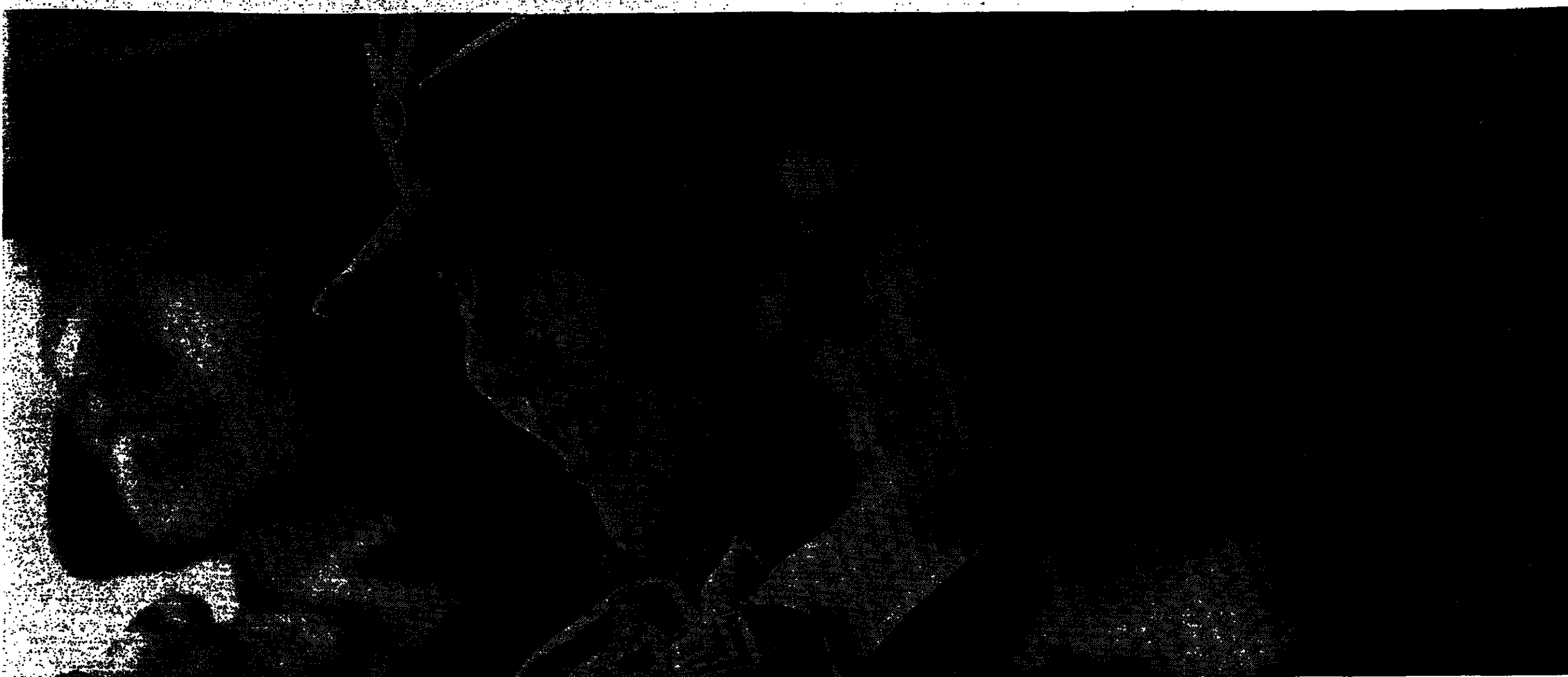
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ARTS

CINEMA

The Third Man meets The Boys from Brazil

Costa-Gavras's *Musica Box*, a medium-gritting thriller from the director of *Z* and *Missing*, started everyone at the Berlin Film Festival by winning the Golden Bear. When the shock wore off, we all realised the explanation. In Germany, films dealing with Nazi atrocities are still hot enough for an international jury to be singed by the warmth of local response.

Further to warm up the Teutons, this American-set film stars Fassbinder veteran Armin Mueller-Stahl, smoke-haired star of *Lola* and *Veronika Voss*. He plays the Hungarian immigrant living in Chicago who is suddenly threatened with extradition. Charge: he committed atrocities for the SS during the Second World War.

Will he agree to be defended by his lawyer daughter Jessica Lange? (Ah, something for non-German audiences at last.) Why, of course. She knows her father could not have tortured or tortured anyone. And her flashing eyes, fetching teeth and cover-girl cheekbones will roll any jury over; even when Miss L. here playing a divorcee with one child, is given a fizzle-haired, been-through-the-mill look that at times resembles real life. (A commodity unknown in Hollywood, but then Costa-Gavras was born in Greece and has lived and worked in France.)

In the thick of parliamentary wranglings in Britain over what to do with the war criminals in our midst (if any), here is a movie meant to tickle our moral and emotional antennae. Scripted by Joe Eszterhas of *Jagged Edge*, *Musica Box* spends half its span in the courtroom and excels there. Witnesses bare their fears in close-up; tinder-box tensions flame out in sudden tantrums; and one accepts with mouth agape even the implausibly unequal performances of the rival lawyers. (In one sequence I counted the number of successful "Objection, your honour" on each side. The score: Lange seven, prosecutor Frederic Forrest one. Perry Mason, thou



Jessica Lange in *"Musica Box"*

should be living...)

Later scenes lose the crackling claustrophobia of the courtroom, as we pack our bags and fly off to Hungary. Miss Lange has begun to wonder if her father is innocent after all and so have we. Old friends, old photos and an old music box may reveal all.

But this is old conspiracy kitch. We could be watching *The Third Man* meets *The Boys from Brazil* as we move about Europe trying to piece together a jigsaw whose final picture we already know or surmise. We feel three steps ahead of Miss Lange even when she launches into her big dramatic climax with Dad back home. Anger, reproaches, jagged grief but the histrionics are too planted and predictable. Beneath the sound of parental guilt rending daughterly loyalty, we hear the less Sophoclean but scarcely less stark sound of an actress crying "Gimme an Oscar."

French director Eric Rohmer studies human beings - at home, work and play - as a watchmaker studies birds. The director's chair is his hide; the camera his binoculars. And his ability to share out Rohmerian characteristics (irony, rueful wit, table-talk literacy) between himself and his cast is his form of camouflage. With the watcher thus

equipped, hours of patient vigil may produce a few seemingly minor sightings or behavioural insights. At the end of the slow, exquisite *A Tale of Springtime* those unsympathetic to ornithology will cry: "We have sat here for 1½ hours and all we have seen is a couple of mating rituals and some nest-building squabbles. God help us. Pass the Arnold Schwarzenegger video."

Storywise, Rohmer's new film, the first in a planned series of "Tales of the Four Seasons," is indeed minimal. Philosophy teacher Jeanne (Anne Teyssedre) befriends music student Natasha (Florence Darel) and meets Natasha's father Igor (Bogus Quastler) and his young mistress Eve (Klode Bennett). As the plot hops about between Paris and a country home awash with cherry blossom, Jeanne witnesses the little dramas of spite, jealousy and (excessive) family devotion. An Igor makes a mendacious attitude towards Eve, which boils up alike in discussions of Kant at the dinner table and in quarrels over whether one should peel potatoes while smoking a cigarette? Igor makes a play for Jeanne? Will Jeanne resist? Oh, and there is that little business of the missing necklace too.

But basically the characters just talk. Poised against the floral wallpaper or adrift in the blossomy gardens, they gabble their ingenious profundities and talk whole dramas of the mind and heart. At the heart of this Rohmer tale is the theme of emotional space. While cool and crystalline Jeanne seeks an exit from all territorial imperatives - she has the keys to two flats but lives in neither - headstrong Natasha tramples on everyone's flowerbeds. And late on, the filmmaker hands us binoculars so we can watch seducer Igor jockey around Jeanne in ever diminishing circles until the moment comes to pounce.

Rohmer the naturalist can also - but wittily, never ponderously - be Rohmer the symbolist. In a film where

MUSIC BOX

Costa-Gavras

A TALE OF SPRINGTIME

Eric Rohmer

TREASURE ISLAND

Fraser Heston

PHANTOM OF THE OPERA

Dwight H. Little

MISS FIRECRACKER

Thomas Schlamme

clothes, colours and props each tell their different stories, nothing is pithier than the scene where Natasha shows Jeanne a freak design detail in her father's dining-room. Four obelisk-like posts, built by an eccentric ex-boyfriend of her mother's, surround the table. They are bizarre, unyielding and pointless. They cannot be removed because they are sunk deep into the floor. They remind us of human relationships themselves, and the immovable, illogical parameters we set around them.

Acted with dazzling freshness by the usual Rohmer semi-unknowns - Mile Darel outstanding as a Natasha part, part Sphinx - *A Tale of Springtime* is a comedy of the heart with many a pungent message for the mind.

We never expected to see Charlton Heston don a parrot and Pezencas accent to play Long John Silver. But all things come to the critic who waits. In *Treasure Island*, the latest film of R. L. Stevenson's pirate yarn, we are impressed by both Mr Heston and his parrot.

Ten out of ten for the way the bird pecks intelligently at the side of his master's head, intrigued by the unusual Cornish sounds emanating from it. And top marks for Mr H. too. Though garnering a giggle on

his one-legged, "Aharrrh"-ing entry, he soon commands respect. His Silver is not just a re-heated Robert Newton but a crafty, commanding rogue with a bronzed burr of a voice and crocodile jaws. Heston's teeth could snap an enemy in two without assistance from any other body part.

The rest of the film, written and directed by Heston's son Fraser, fails to match up to Dad. Lumbering through the oft-told tale with all the visual élan of a Spanish Main travel video, it throws an array of combustible actors at the scenery in the hope that something will ignite. Little does Oliver Reed snarl bravely as a Glaswegian Billy Bones. Christopher Lee curses as Blind Pew and Richard Johnson overacts something rotten as Squire Trelawney.

The Phantom of The Opera is the latest and lamest outing for the Gaston Leroux workhorse. No A. L. Webber tunes, just a piping breeze, a potty villain (played by Nightmare On Elm Street's Robert Englund) and a script that runs to such deathless lines as "How weird! Composer by day, serial killer by night!" Dwight H. Little directs. Menahem Golan plays the role of the British film industry, still stalking the corridors of celluloid - is the executive producer.

Miss Firecracker, directed by Thomas Schlamme from Beth Henley's adaptation of her own stage play, is the true horror of the week. Holly Hunter, squeaking and flinching as if someone has lit her blue touch-paper before she is ready, plays a Southern belle trying to make it big in Yacoubi. Will her scarlet dress and tap-dancing routine win the yearly talent contest? Will ex-Miss Firecracker Mary Stevenson and mad cousin Tim Robbins help her? And other such questions. The only one we can answer is: Will the minidrama madcap characters ever stop capering and screaming? For addicts of Southern Gothic only.

Nigel Andrews



Felicity Kendal and Kevin McNally

Hidden Laughter

VAUDEVILLE THEATRE

There is nothing much to laugh about in Simon Gray's latest play, although the giggles do come - in a trickle swelling to a nervous gush as he disburdens himself of the familiar glancing wit in a first act that seems to plough a rutless course through the doubts and diminutions of modern life. His setting is a holiday cottage, bought after a brief opening scene's viewing by Harry and Louise, literary agent and wife whose model 2.4 family enfolds two children and a father-in-law who is almost, but not quite, all there.

The garden of their "Little Paradise" is lovingly tended by the local vicar, in what passes for pastoral devotion in a Godless age. We are in the domain, then, of a broken faith and dispirited morality which is clearly centred in the heartland of the institutional Church - the middle-class English family.

No-one could accuse Gray of fudging what he perceives as the issues. His attack on the vicar - a lost soul but a good one, affectionately played by

Peter Barkworth - is secondary to his assault on the working mother. Louise is a worrier who sublimates her fears in works of fiction rejoicing in titles like "Roses are White", allowing her husband to pursue his extra-marital affairs and her daughter to run wild. It may be old hat to accuse Gray of misogyny but it is hard to see how else to regard his portrait of this cliché-peddler, who, winsomely though she is played by Felicity Kendal, is not even accorded the dignity of a genuine artistic talent to counterbalance her inadequacies as the font of family unity; who does not have the commonsense to ring for a doctor when her son is bleeding to death; and who comforts herself with transparent platitudes about understanding life through fiction. "Real," valuable work, it seems, the preserve of men - even objectionable ones who insist on titles like "Bigger" and who fight with elderly vicars on country lawns (as Sam Dastor, as a visiting novelist, is called on to do in a memorable scene).

To his credit, Gray partially acknowledges the injustice of other people's condemnation (and Louise is roundly condemned - first by her daughter and later by her husband, to whom the clatter of her typewriter assumes the menace of a death rattle). To his credit, too, it is to Louise that he gives centre-stage rather than to his more usual subject, the middle-aged man. Kevin McNally, a striking Gray look-alike, has relatively little to do other than to go greyer around the sideburns as the evening progresses.

But it is for the vicar that the author, who also directs, reserves his compassion: marooned by his crisis of faith, overburdened by a simple, unspectacular goodness, Ronnie is nevertheless a shoulder to all the world, whose obligations are taken for granted and whose needs are ignored by a society whose cardinal sin is its monumental selfishness.

Claire Armitstead

English Baroque Soloists

QUEEN ELIZABETH HALL

While the singers of the "Mozart Encounter" were having the night off from their operatic duties, players from the English Baroque Soloists filled in on Tuesday with an attractive programme of music for wind. The hall was well filled, suggesting that some of the audience may have been carried over from the *Idemneo* of a few nights before, which had received an enthusiastic reception.

In some circumstances it might seem to be chancing fate to devise a concert that would throw the spotlight so relentlessly on wind players using period instruments. But the musicians, who make up the wind section of the English Baroque Soloists have a high reputation and there was barely a moment throughout this evening when intonation or any other technical problem intruded to mar the enjoyment of spotlessly fine music-making.

The main work on the programme was the C Minor Serenade, K. 388, skilfully played at every turn. There was much to enjoy here, especially in the clear textures that period instruments allow, with horns lighter and more incisive than usual. The menacing first movement

might have benefited from a touch more drama, but it was only with the finale that the pace seriously began to flag, robbing the music of its high spirits.

Even there, however, one could marvel at the versatility of some of the solo contributions. The first oboe of Anthony Robson was particularly impressive and deserved the opening spot of the evening, when he had led the Quartet. Altogether he produces a marvellous range of sound, from the piercing quality that will dominate any ensemble to a docile, soft singing line when the edge on the tone has to be tamed.

In between came the A Major Flute Quartet, K. 296, with Janet See the soloist. Fine playing again, the flute sounding so mellow that one can appreciate better why Mozart is said to have found the sound of the instrument too sad for his own taste. I do wonder, though, whether chamber playing as intimate in scale as this carries effectively to the back of a hall the size of the QEH.

Richard Fairman

'Two Magpies' on the East Coast

There have been two East Coast performances of this year of Rossini's *La gazza ladra*, both in them in the new critical edition of Alberto Zedda, published by Ricordi. The first was a concert version, given in New York's Town Hall by a group called the Pala Opera Association. It had been carefully prepared. Although there were no vocal virtuosi in the cast, there had evidently been hard, loving thought about the piece and loving ensemble rehearsal.

Zedda calls *Gazza* one of Rossini's three "testament" operas, pieces marked by "inordinate length" and a near-absence of self-borrowings. The other two are *Semiramide* (1823), which crowns the run of Italian opera, and *Così fan tutte* (1828). In the concert version, "worked the urge to research and experiment out of his system." *La gazza ladra* (1817), composed for La Scala, represents the climax of his Mozartian mingling of comic and serious elements. The Pala performance, uncut except in the recitatives (which are not by Rossini), ran for over three and a half hours.

It nearly becomes, very serious. The serving girl Ninetta is accused of stealing a silver spoon. The scene of her trial is as imposing as that in *Anna Bolena*, and it is followed by a near-Mahlerian March to the Scaffold. In the nick of time, the real culprit, the thieving magpie, is discovered, and all can end happily. Lightness and grandeur are held in happy balance. The libretto is based on a French play, and then in turn was apparently based on a real-life case in which an innocent maid-servant was executed for stealing a spoon. There is an unusually large cast, and everyone gets something to sing. Instead of opera-seria hierarchy, we have an animated and not uncritical picture of a small-town community.

At the Pala performance, Kati Guerra was a fluent, winning Ninetta, Donna Stephenson a neat Pippo, and Abram Morales an incisive

Giannetto. Then the opera was staged - the first American stage production - by the Opera Company of Philadelphia, for two performances in the fine old Academy of Music, which was modelled on La Scala. Again the score was almost uncut. There was a gimmick: James Galway was billed in the title role. (In the event, he was ill, and Mrs. Galway took his place.) Silly idea: the magpie has nothing to sing except a squawk or two of "Ninetta" and "Pippo." A mechanical magpie, fluttering in to pick up and make off with the spoon, provides simple pleasure in ingenious stage contrivance, a mere human being in bird costume doing so is too easy. Otherwise, the production was blessedly "straight." The adventurous company has been in financial trouble lately, and so one passed a lenient eye over decor that seemed to consist mainly of burlap hangings.

The outstanding performers were the Ninetta, Anna Caterina Antonacci, a young Italian soprano making her American debut, and the conductor, Stephen Mercurio. I thought him the best Rossini conductor I have heard in years - since Beecham and Vittorio Gui, superior to any I brought forward at the Pappas Festival. Rossini's orchestra lines are peppered, on page after page, with *pianissimo* and *sottovoce*, often emphasised by *col punto d'arco*. Modern instrumentalists are more powerful than those of his day, so conductors have to be doubly careful to restrain light accompaniment. Timothy Lindberg, the Pala conductor, wasn't bad. He had a good sense of pace and proportion. But the playing was too thick and "rich" in tone.

The Philadelphia playing under Mercurio was transparent, witty, captivating, spirited, yet grand where it needed to be. No detail was scamped, and everything was rendered with lightness and grace.

Andrew Porter

Of Mice and Men

BIRMINGHAM REPERTORY THEATRE

Steinbeck's play is a tragedy of failed hopes. George (Jeremy Flynn) believes he can keep half-witted Lennie out of trouble, though we are shown little reason why he should take such pains; any suggestion of a family or sexual connection is avoided. They work together at casual labour on California ranches, and George imagines a modest haven, a few acres, a little livestock, where they can settle when they have money. He probably does not believe in it, but it comforts Lennie.

Lennie (Oliver Mantle), a head taller than Flynn, is too dim for any ambition but to tend the rabbits on this land. He is a big, strong man, a useful worker, but he has a handicap. He "likes to pat nice things with his fingers," and if they struggle, they die. Among the workers on the ranch where they have temporary work, they persuade Candy (Nick Simons) to join them in their quest, and he will contribute his \$300 savings. Of the others on the ranch, only the boss's new daughter-in-law (Louise Yates) allowed no name but "Curley's

wife", has a viable ambition. She wants to go to Hollywood and be a film-star. But she is married to Curley (John Dougal), the boss's quarrelsome son.

The play, dramatised from Steinbeck's novel by George S. Kaufman, deals only with George and Lennie's problems. Even Candy (whose many dog takes a curtain-call with the rest of the company) lacks any part of a decorative function. The plot's course is perhaps too easy to predict. In the first scene, Lennie has killed a mouse that he has been petting. Later he kills a puppy that he had hoped to keep as a pet. Once we have seen the friendly attitude of Curley's wife, which the hands naturally misunderstood as sexy, we have only to wait for the inevitable. Talking with Lennie in the barn, she foolishly invites him to stroke her hair.

It is George rather than Curley or any of the hands who shoots Lennie, to save him from lynching, the others having been discreetly led to the wrong place. This is a

suitably theatrical way to bring down the curtain, but it emphasises the element of melodrama. The play is a typical novel-adaptation, using much material from the book that does not help the plot along.

All the same, Anthony Clark's direction is lively throughout a long evening, making the most of the enormous stage, and the company can mostly convince us that they are migrant workers in California in the 1930s. Besides those whom I have named, I much liked Tyrone Higgins as Crooks, deprived of white company, as any black would have been in those days.

Kate Burnett designed the simple yet powerful sets, a pictorial bunk-house and barn at the ranch but a symbolic sky over the open land, a pattern of quadrilaterals that change colour to indicate the time of day. I would love to know what those Three Graces were doing high on the barn wall.

B.A. Young

ARTS GUIDE

EXHIBITIONS

London

The Royal Academy. The 222nd Summer Exhibition - the oldest established open submission exhibition in the world, it covers the broader creative ground, the professional British art. Daily until August 19; sponsored by the Dai-ichi Kangyo Bank. The Tate Gallery. On Classic Ground - a large exhibition devoted to French, Italian and Spanish art of the first four decades of the century. It includes work by Matisse, Picasso, Braque. Until September 2; sponsored by Reed International. The Tate Gallery. The entire permanent collection has been reborn in a curatorial triumph. The Royal Academy. Modern Masters from the Gellman Collection - a self-explanatory exhibition of masterpieces of the 20th century from Bonnard and earliest Picasso to Picasso the old man, by way of the great names of the School of Paris. Until July 15; sponsored by Guinness.

Paris

Carte muses et monuments sold in museums and metro station-sensate visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles. Musée d'Orsay. French masters of the 19th and 20th century. An impressive collection of paintings including works by Pissarro, Degas, Delacroix, Cézanne, Gauguin, Manet, Monet, Renoir and Picasso, 350, Rue Saint-Honore,

closed Sundays and lunchtime, ends July 18 (4280363). Galerie d'Art Saint Honoré. A Flemish 15th century retablo. Around a large-sized 15th century Adoration of the Magi painted by an anonymous artist who combined to great effect northern realism with more than a dash of Italian mannerism. Monika Kruch assembled other works of religious inspiration. 267 Rue Saint Honoré (42801508), open Mon-Fri. Ends Sept 15.

Galerie Odeum-Cézanne. 19th and 20th Century Masters. A thread of excellence runs through the exhibition, which begins with the impressionists. Ends July 23 (4288258). Musée Carnavalet. Antique bronzes. Some 400 statuettes bring to life the Gallo-Roman world up to the 5th century. Closed Mon, ends July 1 (4272113).

Musée d'Art Moderne de la Ville de Paris. Kees Van Dongen. 182 works retrace the career of the painter who, as one of the Fauves, enjoys provoking the public with daring juxtapositions of violent colours, charcoal contours and green shadows. 11, Ave President Wilson, Closed Mon. Ends June 17 (4236127). Grand Palais. French Cubism. Art in Mexico (1900-1930). AD1501. art in Mexico (1900-1930). AD1501. Closed Tue, late closing Wed. Ends July 30 (42895410).

Brussels

Ivy Brachot. Portrait of the Pace family of New York. Calder, Dubuffet, Picasso, Rothko and others. Ends June 23. Musée d'Art. 71 Rue Jean

Van Volsem. La Poétique des Peintres Italiens. L'Abbe du Xxe Siècle. Closed Monday. Musée Wellington-Waterloo. Inédits sur Waterloo commémorant le 175th anniversary of the Battle of Waterloo. Daily ends July 31.

Antwerp

Anthony Caro: monumental sculptures. Huls Osterrieth, 85 Meir. Closed Sun. ends June 22. Rembrandt Bugatti and Belgian Animal sculpture (1880-1930). Closed Monday, ends July 29. Hessehuis, 53 Falconnrd.

Rome

Braccio di Carlo Magno in Piazza San Pietro: Michelangelo and the Sixtine Chapel. This exhibition marks the end of a 10-year project by Vatican restorers on the ceiling of the Sixtine Chapel. Remarkable for the exceptionally generous opening hours (open every day except Wed and on Sat from 9.30am to 11.00am) and handsome catalogue, as well as a rich collection of drawings by Raphael, Rubens, Annibale Carracci, showing nearly Michelangelo's powerful influence on the exhibition also carefully documents the techniques used by the restorer. Ends July 10. Palazzo Venezia: Art for Popes and Princes of the 17th and 18th centuries. Over 70 large and entrancing canvases from the country seats of popes, cardinals and the Roman aristocracy in the area stretching south of Rome, once known as the Campagna Romana.

Villa Medici. Henri Cartier-Bresson. Not just a selection of photographs from various stages in his long career, but 100 or so drawings. Ends June 32.

Bologna

Galleria d'arte Moderna. Giorgio Morandi retrospective. Over 200 works lent by Italian and foreign museums celebrating the centenary of the painter's birth. Ends Sept 2.

Mannheim

Städtische Kunsthalle. Moltkestr. 9. Emile Bernard, a painter always in the shadow of Van Gogh and Gauguin is honoured with a retrospective of 170 early paintings. Ends August 5.

Darmstadt

Mathildenhöhe. Duke Ernst Ludwig, who ruled between 1893 and 1918, instituted the Mathildenhöhe's arts centre Künstlerkolonie. One of seven buildings by architect Maria Ullrich, called Ernst Ludwig Haus, it was damaged during the war. Now after a total reconstruction it opens its doors in its original function as a Jugendstil museum.

Munich

Kunsthaus der Hypo-Kultur-Stiftung. Theatinerstr. 15. Joan Miro. A collection of ceramics sculptures and previously unpublished drawings by Miro. Will be on display until June 17.

Madrid

Museo del Prado. Sanchez Coello (1581-1588). Some 50 paintings by this Spanish artist born in Valencia, professor of Velazquez. Ends July 30. Fundación Caja de Pensiones. Georg Baselitz. Exhibition of this German artist's 1989's production. Ends July 15.

Barcelona

Fundación Caja de Pensiones. Edward Ruscha retrospective. Clear exponent of the latest artistic developments of the west coast of the United States. Closed Mon. Ends July 15.

New York

New York Public Library. More than 125 documents of the Abolitionist Movement, including photographs, letters and rare books. Ends Sept 15. Museum of Modern Art. The Russian Taste for French painting, representing three centuries of French masterpieces from the Hermitage and Pushkin Museums, covers Poussin to Matisse. Ends July 29.

Washington

National Gallery. More than 90 prints by Edward Munch at his most colourful and prolific. Ends Sept 3. National Gallery. More than 10

media are included in the major collection of 112 of Jasper Johns' drawings over 35 years. Ends July 28. National Museum of African Art. The national point of artistic and religious objects, much of the old collection, to spend, this is the place to be. At the gala reception last night the 90 odd dealers were hoping that wallets would be loosened enough to shift a fair proportion of the \$150m worth of antiques on offer. Given the comatose state of the middle and lower end of the market everything depends on the international rich to hold faith with the long term value, in both aesthetic and financial terms, of antiques.

Chicago

Chicago Historical Society. The Lipd of Lincoln does its most famous citizen proud in the exhibition A House Divided. Chicago Historical Society. A special exhibit of Frank Lloyd Wright's designs for art-glass windows, furniture and silver shows why the details completed the Wright look. Ends June 17. Art Institute. Before going to the Royal Academy in London, Chicago gets to see Monet's series paintings, all from the 1890s.

Tokyo

Idemitsu Museum. Oriental Ceramics from the Topkapı Palace, Istanbul. The Topkapı's huge ceramic collection is especially strong in pieces from China and Japan chosen for this exhibition, which marks the 100th anniversary of Turkey-Japan relations. Closed Mondays. Sogetsu Gallery & Hall. Yoko Ono. Her first exhibition in Tokyo in more than two decades: mainly sculptures and works in paper.

A Grand Tour around Grosvenor House

It is rare to find the rich queuing, but there they were, lined up outside the Grosvenor House Antiques Fair yesterday morning. For anyone with the old thousand, and ideally the odd million, to spend, this was the place to be. At the gala reception last night the 90 odd dealers were hoping that wallets would be loosened enough to shift a fair proportion of the \$150m worth of antiques on offer. Given the comatose state of the middle and lower end of the market everything depends on the international rich to hold faith with the long term value, in both aesthetic and financial terms, of antiques.

Certainly Grosvenor House has never looked better and can claim with confidence to be the finest art fair in the world. For a start it is now more international, not only because a few foreign dealers have been allowed in; not just because this year's theme "The Grand Tour" has been enthusiastically taken up by exhibitors; but because the works of art on offer seem to be of a quality to cross frontiers. This is reflected in their prices. The sensation is the "Fata Morgana," the marble of a white goddess now securely attributed to Giambologna, which Alex Wengraff has acquired at Christie's for \$715,000 last year but no one

begrudes a dealer spotting a wrongly attributed lot from making a killing.

The same might be said of R.A. Lee, who won an award for the "Best Interpretation of the Fair's Theme" by offering a Roman mosaic panel of a group of fish, presented by Pope Gregory XVI to Sir Edward Thomason in 1832. It was under appreciated at Christie's, which placed a low estimate on it and was pleasantly amazed when it sold for almost \$400,000. It is now on offer at double the price.

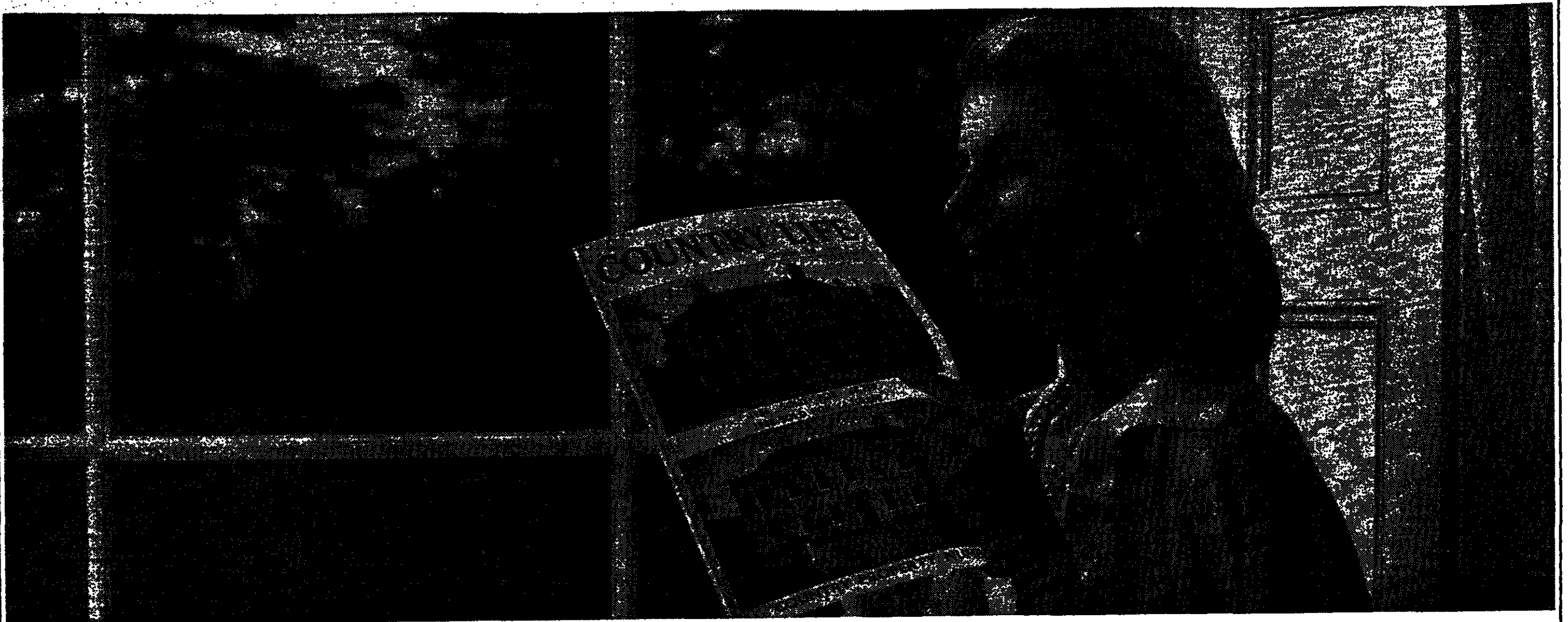
On the same stand is a feature of the Fair, a white lacquer bureau, with oriental decoration, priced at \$1.5m. While lacquer is exceptionally rare and this example of around 1715 would enhance any room. By coincidence Apter-Fredericks is selling a slightly earlier green lacquer cabinet, rare but not quite so rare, for \$460,000. Staying with mega prices Artmag has a small case filled with silver priced at \$2.5m; a 1670 Sicilian table and six silver sconces from Dunham Massey which set an auction record when they made \$1.155m at Sotheby's last month. They will now cost you \$1.65m. But there are cheaper things on offer if you can afford more than gawping.

Antony Thorncroft

Johnnie's

Job 101-215

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Thursday June 14 1990

Bush's Israeli burden

THE BEST that can be said for Mr Yitzhak Shamir's new government in Israel is that the country's indecisive coalition, having put their cards on the table and will have to live with the consequences of staying there.

The government's official policy guidelines make it plain that the security forces will try to crush the Palestinian uprising, that the authorities will encourage Jewish settlement in the occupied West Bank and Gaza, and that Israel will refuse to negotiate with the group which represents the views of most Palestinians, the PLO. It goes without saying that the government opposes the idea of a Palestinian state and that it regards Jerusalem, including the Arab East, as its annexed after the 1967 war, as the eternal and indivisible capital of Israel. Mr Shamir has now gone further than these guidelines, re-emphasising his position which American and Egyptian diplomats had attempted to circumvent during months of painstaking negotiations with the previous government.

Israel's stance is a challenge to the US administration, which deplores both Mr Shamir's belligerent attitude and his policies on the Palestinian issue, but continues to regard Israel as a valuable ally and provides it with an annual \$1bn in aid. If Washington fails to resist the demands of Mr Shamir and his more extremist supporters it should not be surprised to find the Arab world dispirited and dangerous.

Egypt, America's other main Middle East ally, is struggling to make its peace process work. Mr Yasser Arafat, the PLO leader, is under fire from the Arab world, traditional supporters of the Arab cause, has been weakened to curb

Soviet Jewish immigration to Israel if the immigrants are settled in the occupied territories, but few people believe Mr Gorbachev will carry out such a threat. With the diplomatic avenues closed, the Arabs are left with very few cards of their own to play. That is why Palestinian extremists are using the word "war" with greater frequency, and some Arabs are even toying with the idea of the oil weapon against the West.

President Bush and Mr James Baker, his Secretary of State, must now try to keep Mr Shamir's government under control while hoping fervently that it will collapse. But the US Administration's task has been made doubly difficult by the PLO's unwillingness to shoot itself in the foot. Last month's failed commando raid on Israeli beaches by a small PLO faction allowed Mr Shamir to argue that the US should end its "dialogue" with the PLO immediately. The talks are conditional on a renunciation of terrorism.

Mr Bush and Mr Baker, under intense pressure from their European allies to keep the peace process alive, have waited two weeks for Mr Arafat to disavow the raid. Mr Arafat, dismayed by the lack of gains from the dialogue so far, has not yet done so. The US may therefore feel obliged to end or suspend the PLO talks. Whether it does so or not, the administration should make it clear to Israel that it is not prepared to subsidise indefinitely, to such a great extent, a country which so wilfully acts against US interests. Mr Baker's unusually harsh criticism of Arafat to the House Foreign Affairs Committee yesterday, he gave out the White House telephone number and told Israel to call when it was serious about peace - is a welcome beginning.

New jobs for ex-ministers

THE fuss over Lord Young's appointment as executive chairman of Cable and Wireless is overdone. It is right that some ministers should be free to accept private sector jobs, but that they should return to industry later; such interchange should be more rather than less frequent. Equally, there is no reason why ex-ministers who have held senior positions, such as Mr Peter Walker or Sir Norman Fowler, should not take directorships in companies with which they had dealings while in government.

There are suggestions that ex-ministers may misuse their knowledge acquired in government to the advantage of their employers. Yet it is hard to see how the ability of Cable and Wireless to secure favours from the Government will be enhanced because Lord Young was once Trade and Industry Secretary.

Fresh start on technical schools

THE NEWS that Sir Cyril Taylor, the chairman of the City Technology College Trust, is fully committed to co-operative ventures with local authorities and voluntary bodies is most welcome. Mr Kenneth Baker, the former UK Education Secretary, made a blunder in 1989 when he attempted to launch a stand-alone programme of industrial-sponsored City Technology Colleges (CTCs).

No cost benefit analysis could possibly have justified the CTC programme in its original guise. At a time when rolls were declining sharply and local authorities were attempting to close surplus buildings, it made no sense to pump large sums between £5m and £8m per school into brand new colleges. This was bound to be unpopular when ordinary comprehensives were facing tight capital spending constraints. Sir Cyril is now arguing that existing sites can be converted at a capital cost of only £500,000, less than a tenth of the cash lavished on new colleges. If this approach had been adopted from the start, Britain might now have more than a handful of CTCs.

In attempting to redress a long-standing bias against technical and vocational education, it was important to maximise support for the new schools. Yet the policy of establishing them against the wishes of local authorities might have been calculated to

More serious is the possibility that ministers may be influenced in their decisions, especially on procurement or in the award of licences, by the hope of appointing a minister to a senior ministerial post and that they should return to industry later; such interchange should be more rather than less frequent. Equally, there is no reason why ex-ministers who have held senior positions, such as Mr Peter Walker or Sir Norman Fowler, should not take directorships in companies with which they had dealings while in government.

There is a case for extending to ministers the scrutiny rules which apply to civil servants; these can impose a two-year gap between leaving government and joining a private-sector employer. The full "quarantine" is rarely enforced because potential conflicts of interest are regarded as minimal in most cases, but the procedure could provide an extra safeguard against improper behaviour.

generate the greatest possible hostility within the education community. The contrast with the Technical and Vocational Education Initiative, which was introduced throughout the state sector, could hardly be greater.

But the biggest irony is that the CTC programme even alienated much of industry. The Government found itself shouldering a much larger than intended proportion of the costs partly because many of the biggest corporate sponsors of education refused to touch CTCs. This was not because the companies opposed the concept of high-technology education, but because they were anxious not to compromise their relationship with the rest of the state education system.

Numerous studies during the past century have emphasised the need for high quality technical and vocational education. Comparisons with Germany, France and Japan still show Britain in a poor light. The Government must not, therefore, simply abandon the CTC programme. In the short run, it would make sense to divert CTC cash into co-operative ventures with local authorities and voluntary groups. In the longer term, the UK Government needs to think harder about the kinds of institutions and curricula that are likely to motivate students with a practical bent.

I doubt if anyone consciously invented the strategy of using rumours about early British membership of the European Exchange Rate Mechanism to talk sterling up. But growing market belief in the prospect has had that effect, which has been very useful for UK economic management; and policy-makers will want the effect to go on.

Since its low point in Budget week, sterling has risen by about 6 per cent against both the trade-weighted index and the D-Mark. The rise has been badly needed to tighten policy in view of the continued strength of domestic demand and the stubborn upward creep of underlying inflation, even when the effects of the poll tax and mortgage rates are eliminated from the Retail Prices Index.

Yet after the increase in base rates to 15 per cent in October the subsequent changes in policy stance were towards greater ease, and not tightening. The Budget surplus reported for the last financial year, as well as the one projected for 1990-91, was well below original expectations. Worst of all, sterling was moving strongly if erratically downwards.

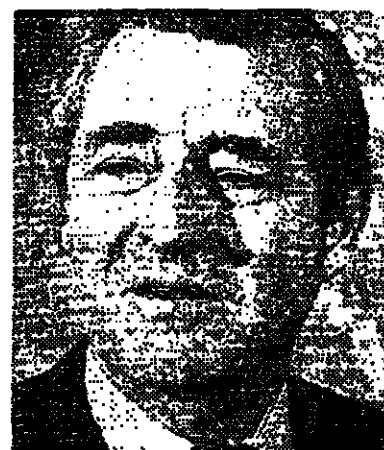
Many people who argue about the right exchange rate for Britain's entry into the ERM forget that for most of 1988 and 1989 sterling was well above DM 3. The fall below that level, just before last October's Conservative conference, was accepted with extreme reluctance by the last Chancellor, who had little alternative in view of the flurry of media reports that the Prime Minister would not countenance any further increases in base rates to protect sterling.

Nevertheless, if policy had been determined only by technical advice and not by political decisions, base rates would subsequently have risen. The present Chancellor has had, however, a genuine fear. This is that a fresh bout of populist hysteria against a new interest rate increase - which would have taken the so-called headline inflation rate above 11 per cent - would, coming on top of the poll tax fiasco, have sent the Tory popularity ratings into a further decline. And in the hard world of international finance, which is still under the spell of Thatcher and unconvinced by Kinnock, the pound might have perversely fallen rather than risen.

With the interest rate weapon effectively out of action (except in the face of irresistible international pressure), the Treasury and Bank of England have needed above all some other way of leveraging up sterling. And having stumbled across such a device in the prospect of EMS entry, they are unlikely to let it go.

But it will only continue to work if ministers continue to behave as if membership is an early prospect. A few unfortunate sentences by the Prime Minister, or any other sign of backtracking, could more than undo all the good that has been accomplished in recent weeks. So too would any sign that the Government is looking for a "soft ERM". By this I mean entry at a low exchange rate, or as an excuse to slash interest rates, or with any hint that the entry party might be changed after the election. The so-called "golden rule" with a pre-election boom, tumbling interest rates and a massaged drop in the headline inflation rate would soon turn to lead in terms of politics as well as economics.

No serious prospect of ERM membership has ever seen it as a quick fix. Membership works by squeezing severely the profits of companies engaged in international trade if they attempt to raise prices faster than their European competitors. To stay in the race they have either to stand out against inflationary pay claims or offset them by increases in productivity; and in practice they will have to do both. The effects on the more sheltered parts of the economy take longer and are more indirect. But prod-



'The ERM... would not be a soft option. The plain fact is that nominal wage increases have to come down... But if the knowledge that the exchange rate would not be allowed to depreciate helped focus attention... then ERM membership could be beneficial.'

Robin Leigh-Pemberton, Governor of the Bank of England, April 5

uct and labour markets are inter-related; and there is no way that pay levels in the protected sectors can shoot ahead year after year faster than those in manufacturing and traded services.

Undertaken in the right spirit, ERM membership should be more effective than purely domestic monetarism. For the need to maintain sterling at a clearly established parity deprives governments of the excuses for relaxation provided by obscure and conflicting monetary aggregates. The recent inflationary pressure could not have reached the intensity it did if sterling had joined the EMS at the time of the Treasury's vetoed attempt in 1985.

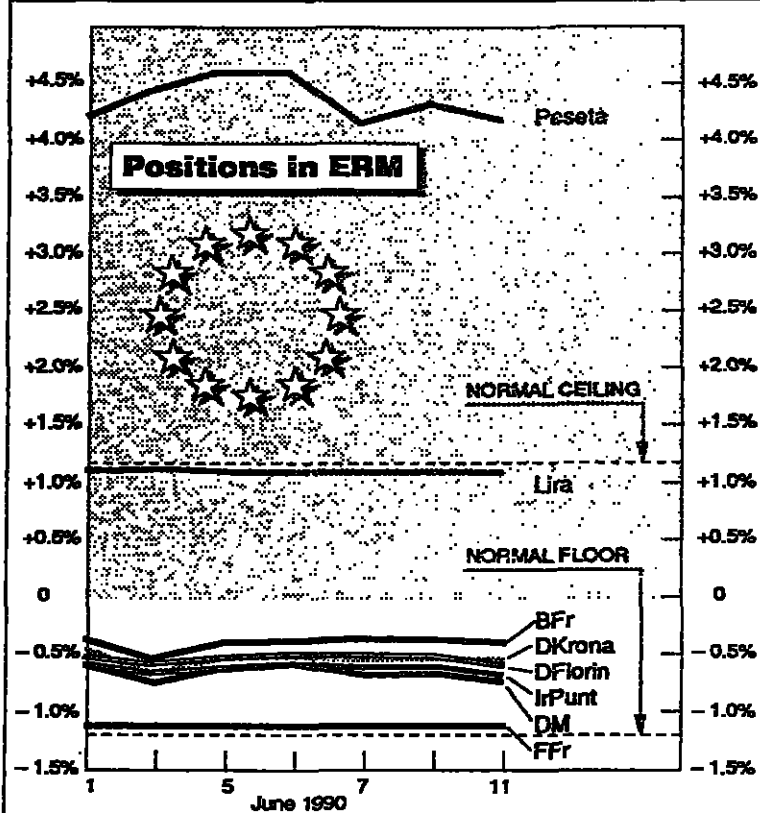
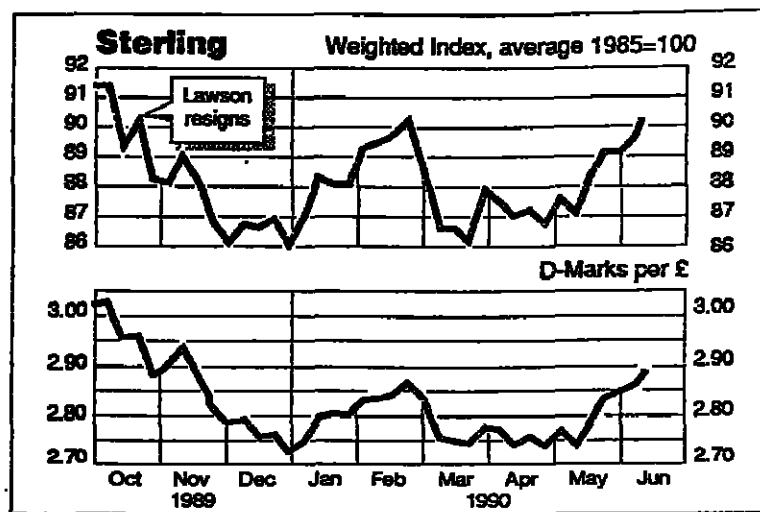
That, however, was nearly five years ago. UK credibility has to be established from the beginning. It was not until after President Mitterrand's policy U-turn, after France had been in the EMS for four years, that markets began to believe that the French Government was serious about avoiding realignments. And it is only in the past year or two that inflationary expectations in France have dropped enough for unemployment to fall.

The counterinflationary benefits for the UK could be postponed for a long time and the whole venture discredited, if sterling entered at an exchange rate well below its purchasing power parity with the Mark - as analysts put it at well above DM 3, on the basis of traded products. Of course not all advocates of a low entry rate are political opportunists. Some are economists who are preoccupied by the balance of payments

ECONOMIC VIEWPOINT

EMS: more than talking £ up

By Samuel Brittan



and hope a sterling depreciation will stimulate exports. Nevertheless, as Gavyn Davies of Goldman Sachs points out in an illuminating illustration, if the UK were to join at, say, DM 2.75, many UK businesses would have such a profits cushion that it could be five years before there were much downward pressure on inflation.

Mr Davies may, however, be wrong in assuming that political factors will dictate such a low entry rate. Consistently cynical policies are even more difficult to carry out successfully than consistently virtuous ones. Life is too uncertain for anyone to say how long ERM entry the next election will be; and financial markets would not be slow to see through any political bluff. Given the extreme difficulty of a

successful Machiavellian policy, the Chancellor might well find it politically more attractive to do what he thinks best for the economy.

Should the UK join at the normal 2% per cent margin? Or should it ask for a transitional period at, say, a 6 per cent margin, which Italy enjoyed until this January and Spain has enjoyed in the past year? The Prime Minister and Treasury appear to favour wider margins; the Bank of England and the Brussels Commission narrow ones.

The real case for wider margins is that holders of sterling would face a substantial downward risk if they moved funds to London to take advantage of higher British interest rates. Thus Britain would be able to con-

tinue to run a substantial interest differential against continental currencies, desirable for countervailing reasons. At the very worst, if sterling knocked against its ceiling and interest rates had eventually to be reduced, the Treasury and the Bank would have the countervailing benefit of a higher pound.

It is, in fact, impossible to say beforehand what the pressures would be. Those expecting a repeat performance of the experience of shadowing the D-Mark in 1987-88, or of the peseta or lira today, where the pressures on the currency are upward and interest rates downwards, could be badly wrong. A priori anything could happen, once one brings in confidence and expectations.

The risk of joining at a wider margin is that, so far from attracting overseas funds, the Government could give the impression it was looking for a soft option in which sterling might fall by 6 per cent in the months ahead and perhaps by another 6 per cent after a realignment.

It would, moreover, be disastrous if the impression got round that the British Government was looking for a Trojan horse to pull the Community away from fixed parities and an eventual common currency and towards floating rates instead. Yet some talk in Thatcherite circles has given that impression. We can be sure that any such horse would be drowned before it could disembark at Antwerp.

The best way for a wider margin to be taken seriously as a sign of a hard EMS approach, would be for the entry rate to be a moderately high one and for the band to be skewed upwards above it. Sterling, which is technically already a member of the EMS but not of its Exchange Rate Mechanism, already has a nominal EMS central parity of DM 2.9365. But that is out of date; market terms, being based on the last EMS realignment this January when Italy narrowed its margins. It is also too low for countervailing purposes. My preference would be an entry band skewed upwards around DM 2.95.

I have left for last the question whether a 6 per cent margin around a central rate would give an effective band of double that amount, namely 12 per cent, as it at first sight should. The short answer is that it would not. If sterling had joined at a central rate of DM 2.89 (the approximate market rate), the effective band would have been DM 2.6570 to DM 3.0590, or around 7 per cent.

Wise souls will accept this computer result. But unwise ones may ask why the effective band is no wider and why the range is skewed upwards above the entry rate, even without any conscious policy of having such a bias. The explanation is that there is a parity grid not only against the D-Mark, but against every other member currency. The width of the band available to sterling depends on the position of every other currency.

At present the room for manoeuvre for sterling is determined by the French franc, which is at the bottom of its narrow range and the peseta, which is near the top of its wider one. The pound can at no time rise by more than 10 per cent above the peseta; and if the Spanish currency were to weaken sharply, sterling's ceiling rate would come down as well.

Why should sterling be so dependent on the peseta? Basically because Britain would be asking for the same concessionary terms as Spain, thus creating a mechanical link between the fortunes of the two currencies.

Ideally, in the view of Euro experts, only one currency at a time would have a wider margin. But if British policy were up to me I would still accept the complications of a 6 per cent margin for the sake of the extra initial flexibility. Provided the entry rate were high enough.

King takes to Paris

■ Tom King, the British Defence Secretary, was in sunny mood in Paris yesterday when he joined the Indian defence conference he gave with Jean-Michel Boucheron, chairman of the Defence Committee of the French National Assembly.

King had just broken new ground, by being the first minister of foreign power, to testify before the committee. Nobody pretended that he or they had said anything very new, but everybody agreed that the event had been a great success.

Boucheron explained that he had proposed the hearing in order to mark the recent improvement in Franco-British relations.

Considering the official closeness of defence co-operation between France and Germany, it might seem surprising that a British Defence Secretary should have been the first foreigner to be invited to appear before the committee. Boucheron said that he wanted to emphasise a new development, rather than a familiar and stable situation.

Not the least successful aspect of King's appearance was that he gave his evidence almost entirely in confident and fluent, yet nevertheless very English-sounding French. He told the press: "If I am going to talk first in French, and then in English. See if you can tell the difference."

As a demonstration of the new entente, the committee presented him with a birthday cake complete with candles. King was 57 yesterday.

India hands

■ An unusual, if distinguished party at the residence of the Indian High Commissioner in London today, Kuldeep Nayar, the new envoy, decided to invite all the surviving members of the Indian Civil Service he could find living

in Britain. There are thought to be about 90; about 60 have been able to accept, along with a few others who could not. India like Michael Foot, the former Labour Party leader.

The ICS was disbanded at Indian independence in 1947. Kuldeep Nayar, a former journalist who has been at his post for only a few weeks, said that he wanted to make a gesture to show that some of the past was appreciated.

London is the still plum of diplomatic placings for Indian diplomats and the appointment of High Commissioner is a key political gift. Maharaj Rasgotra, the previous incumbent, suffered an early and undignified exit earlier this year, paying the price of his friendship with Rajiv Gandhi.

Kuldeep Nayar, by contrast, was one of the most of the most outspoken opponents of the Gandhi dynasty and his critics during Mrs Gandhi's emergency rule landed him in jail. It was his friendship with V P Singh that brought him diplomacy - and London - rather late in his career.

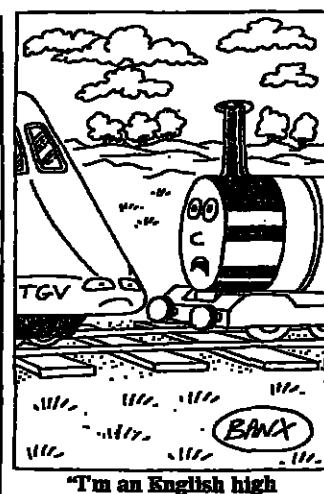
Insular

■ The Germans are much too polite to admit it in public, but a former British diplomat who probed more than most into German ways, once told me that in private her German counterparts tended to refer to the British as Die Insel Affen (island apes). The story came back when reading about the British approach to the Channel tunnel.

Soviet gold

■ There's gold in the old jets. According to the Soviet Union's defence ministry, each MIG-23 aircraft to be destroyed under the country's arms cuts contains 500 grams of it. Even at today's depressed gold

OBSERVER



prices, this is worth \$5,600. The weekly newspaper, Pravda's Vostok, reports that the defence ministry expects to recover a total of three tonnes of gold, 564 tonnes of silver and 300 kilograms of platinum this year from the aircraft it plans to scrap.

That is about \$130m-worth of precious metal, a useful "peace dividend" but not quite enough for re-armament. The precious metals were used to make sensitive parts for the aircraft because of the need for durability, the defence ministry explained.

Far country

■ A management consultant was recently advising a medium-sized company keen to expand outside its West Midlands base. The marketing director was enthusiastic, suggesting it should strike roots in the markets opening up in eastern Europe.

The consultant was more cautious: "Why don't you as a first step try to do more in the East Midlands?" The director was stunned.

"That would be impossible," he said. "They have completely different working practices in the East Midlands, and they speak differently."

House rules

■ It is beginning to look like a clean sweep at the top of the Royal Institute of International Affairs, now in the midst of its 70th anniversary year (marked, incidentally, by the inevitable appeal for funds).

The past two months have seen the departures of John Roper, head of international security studies (to be replaced by Trevor Taylor from Staffordshire Polytechnic), and of Bill Woodburn, administrative director, as well as the appointment of Professor Lawrence Martin to replace Sir James Eberle as Director at the end of the year.

William Wallace, the deputy director and director of studies, is also leaving after 12 years. He has been elected to a new five-year research fellowship at St Antony's College, Oxford, endowed by Deutsche Bank. The fellowship is named after Walter Hallstein, the first president of the European Commission.

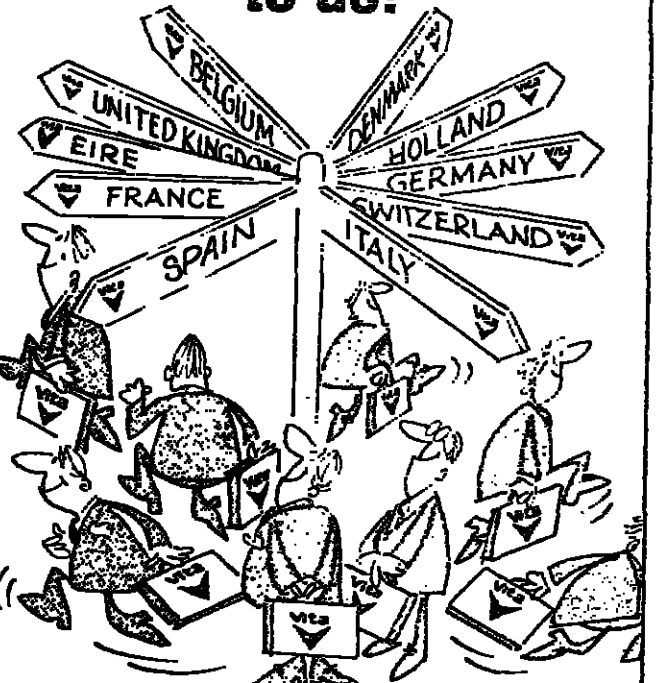
A former adviser to Sir David Steel, Wallace was much more interested in the political aspects of the Community than the single market. His departure should give the new director the chance to shape his own team, although Wallace's wife, Helen, remains as director of the west European Programme.

Meanwhile, the institute has had to postpone its 70th anniversary celebration on July 5. The Foreign Secretary, who was to have graced the occasion, has excused himself on account of the Nato summit. A new date will be announced.

Sports news

■ The referee in yesterday's World Cup game between Spain and Uruguay was one Helmut Kohl (Austria).

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In spite of growing world-wide demand, petroleum prices have declined sharply, writes Steven Butler

End of the upwardly mobile price trend

OIL PRICES have done what almost no one predicted this year: they have crashed. This is not too strong a word. With a barrel of Brent crude selling for less than \$15, the price is now a third cheaper than at the start of the year. In real terms it is only a little more than the 1978 price after the price plunges of 1980 and 1982.

The collapse is a surprise because oil demand is growing, production outside of the Organisation of Petroleum Exporting Countries (Opec) is constrained, and many Opec members are producing at the limit of their capacity. With few Opec members able to supply the world's growing demand, it should have been easy to set a joint strategy to stabilise markets.

Instead, oil storage facilities around the globe are brimming over. Opec is producing far above market demand, and prices are touching new lows each week. The experience raises an important question: will the oil price continue to fall, or will the oil price rise again?

For decades, the volume of oil production has been the result of political decisions. This stems from the structure of the industry, which is characterised by long lead times for development, the long life of equipment once installed, high fixed capital costs and low operating costs. The industry tends to have chronic excess capacity, with the result that only politically-determined production restraint tends to be sufficient to keep prices from crashing along the floor.

The world now has about 44 years' worth of proven oil reserves at today's levels of consumption. More than 65 per cent of those reserves are in the Middle East, where the reserve life at current levels of production of the leading producers - Abu Dhabi, Iran, Iraq, Kuwait, and Saudi Arabia - is over 100 years. The oil in these countries is developed and produced for a tiny fraction of the cost that elsewhere. The rest of the world's oil industry thus lives on at the pleasure of these five producers.

Of course, these countries have revenue needs that prevent them from allowing the oil price to drop too far (\$15 a barrel appears to set off loud protests). Yet they also plainly have no interest in pushing up the price of oil to a point where it becomes profitable to explore for oil in inaccessible and expensive regions or to develop other fuels.

The equation, however, is more complicated: the big oil exporters have shown by their recent behaviour that they do not expect a sellers' market any time soon.

"They can drink it," is one economic

analyst's derisive comment about what Saudi Arabia may do with its \$275 billion reserves of oil, the world's largest.

Following its joint venture deal with Texaco in 1988, through which it markets up to 600,000 barrels a day of crude in the US, Saudi Arabia is still scouring the globe in search of joint ventures that will provide it with a secure market for its oil exports. Mr. Fahim Nassir, the Saudi Oil Minister, has spoken repeatedly of the need for co-operation between producing and consuming countries to increase mutual energy security.

Saudi Arabia is clearly concerned that the market for its oil could be damaged by environmental concerns. That much was clear from its opposition to a measure to limit CO₂ emissions at a meeting of the high-level Panel on Climate Change last week.

Venezuela is moving to establish production sharing joint ventures with foreign oil companies. Mr. Andres Bosa Pletzi, president of Petrobras de Venezuela, the state oil company, recently said he was looking for partners to provide markets for oil, and was keen to expand links with Venezuela, the West German oil company, in hopes of finding a growing market in eastern Europe.

Mr. Nassir and Mr. Bosa Pletzi are not talking this way because they believe the world will come begging for their oil. They are trying to protect their countries in the future from an intensely competitive environment of the sort that has prevailed in recent months. Kuwait and Venezuela have been pioneers within Opec of moving into downstream ventures abroad to secure high volume sales at market-related prices. Saudi Arabia has also become an ever more sophisticated marketer of crude.

In stark contrast, across the Gulf, Iran last year lost regular customers by being inflexible on contract terms. When contracts were not renewed, Iran was forced to dump its oil on the spot market, causing Saudi Arabia and Kuwait to lower prices in a competitive downward spiral that may not have hit bottom yet.

Even a small number of Opec members cannot implement a common strategy because they perceive their interests differently. Kuwait, with its downstream investments and huge financial investments abroad could stand to lose on its own accounts should oil prices rise too high. Kuwait has about \$700m of overseas investments which it roughly as much as oil sales. The Kuwaitis are most interested in matching crude produc-

Real crude oil price

Arab light \$ per barrel (deflated by US GNP deflator, 1982-100)



tion to their marketing needs. Saudi Arabia is dependent on revenues from crude sales, but is worried about the long-term competitive position of oil. Iran and Iraq need revenues now for post-war reconstruction.

Mr. Gholamreza Aghasadeh, the Iranian Oil Minister, has recently argued that low oil prices will spur consumption, that this will spur production, and cause an undesirable spike in prices. Thus he says Opec should restrain production, and make prices up to \$20 a barrel. The strategy of the Kuwaiti minister, Sheikh Ali Khalifa al-Sabah, of keeping oil prices

This lesson is certain not to be lost. Spare capacity equals market power. Nearly all Opec members are now scrambling to invest in new production capacity so they will not be left behind in what most see as a steady rise in demand for Opec oil in this decade. Dr. Subroto, the Opec secretary general, has been travelling the globe recently arguing that Opec needs \$500m worth of investment in the coming years in order to keep pace with rising demand, and that this requires co-operation with consuming countries.

It is unclear how Dr. Subroto

The crash is a surprise because oil demand is still growing, production outside members of Opec is constrained, and many Opec members are producing at their limit

low to maintain competitiveness will be counterproductive, he argues.

The logic of Mr. Aghasadeh's argument is impeccable. Yet neither Mr. Aghasadeh, nor anyone else, knows precisely the price levels at which these cyclical trends in consumption, investment and production will be touched off. What all the Opec ministers appear to be saying is that they want to avoid cycles and promote stability in the market.

Unfortunately each argues his position in terms of short-term interests, and the end result is a competition for market share by those fortunate enough to have spare production capacity.

derived this figure, but it is far higher than most outside observers would estimate. Although this point is debated, many experts, including some of the world's largest oil companies, believe that a gradual increase in Opec production capacity of, say, between 5m and 7m barrels a day, by 2000 is well within the financial and technical capacity of the industry.

Opec production capacity is estimated variously at between 28m b/d and 30m b/d. This compares with current production at 23.5m b/d, which itself is far in excess of demand and about 1.5m b/d higher than the agreed production limit. Opec capacity, thus, does not really appear insufficient,

BOOK REVIEW

Products to the people

This book, says Harvard Business School professor Richard Tedlow, "is about the democratisation of consumption as a distinctive contribution of America to the world."

If that strikes a European reader at first blush as a rather sweeping statement, it is one the author substantiates with a wealth of detail. One simple example: by introducing a cheap, attractive own-label refrigerator, the 6 cubic foot Goldspot, in 1934, Sears pushed rival suppliers into following suit. As a result: "The proportion of families with electricity owning refrigeration increased from 19.3 per cent in 1934 to 62.8 per cent in 1940. Although this increase cannot be attributed solely to Sears, a significant proportion of it can be."

The thesis of *New and Improved* is that there have been three phases in American marketing. The first was one of fragmentation, absence of national brands, high prices and low volumes. The second, the national mass market, took shape around the turn of the century. "Where once there had been no national brands, now there were many." Low prices and high volumes permitted greatly increased total profits, and led to the domination of each product market by an aggressive company or small group of companies.

The third, market segmentation, is one in which marketers "have considered such as demographics (age, income and education) and psychographics (life-style) to create divisions in markets that they can exploit with competitive advantages." It led to the victory of General Motors over Ford, and Pepsi-Cola's success with the Pepsi Generation.

The thesis may not seem particularly profound. The book's strength, however, lies in its detailed depiction of the heroic age of American marketing: the creation of national brands and the development of third-phase, market segmentation responses to the established national brand leaders in the 1920s to 1950s.

The story is told through case histories. As well as Coke versus Pepsi and Ford versus General Motors, there is the rise and fall of A&P, and the struggle of Sears Roebuck and

NEW AND IMPROVED
The story of mass marketing in America
By Richard S. Tedlow
Hachem Professional Publishing
£20

Montgomery Ward. Each is recounted with a wealth of fascinating detail, and the insights into marketing strategies are as relevant today as they were in the heyday of the cream separator.

A question the book raises, but does not answer, however, is the role played by the search for protection from the harsh winds of competition. The reward of branding, says Prof. Tedlow, is "a consumer franchise that to some degree insulates the brand owner from price competition."

And, he says, the much trumpeted Cola Wars are better described as Cola Peace. "Ever since Pepsi abandoned its 'twice as much for a nickel' campaign, these two companies have appealed to the public almost exclusively in terms of psychic benefit." The one important exception, the Pepsi Challenge comparative taste-test, "was never embraced by Pepsi with the gleeful enthusiasm that it might lead Coke to respond with competition based on price. 'Precisely the kind of competition both companies want to avoid.'"

These examples cut across Prof. Tedlow's argument about the characteristic democratic thrust of American marketing. The true conclusion, perhaps, is that there is an inherent tension between embracing competition and protecting margins. At some crucial moments of business history, a few American business leaders seized the opportunity to cut prices and go for volume. That strategy paid off, but it is now less common, and perhaps, given current US cost structures, less appropriate. If turning elite artefacts into mass products was a distinctive American contribution to the world in the first part of the century, that task is now being carried out by Japan.

Peter Martin

LETTERS

Lomé: EC's chance to make amends

From Mr Christopher Stevens and Mr Matthew McQueen

Sir, Peter Norman's claim ("African home truths at a price," June 11) that the European Community's Lomé Convention "requires" its partners in Africa, the Caribbean and the Pacific (the ACP) to use European-produced commodities is wide of the mark - but not very. And his contention that western governments add to the trade problems faced by African and other less developed countries is spot on. However, the new 10-year Lomé Convention signed last December provides the EC with an opportunity to make amends, if it chooses so to do.

The Lomé Conventions provide on paper very liberal access to the European market for ACP exports. But the "rules of origin" to determine whether or not an ACP export may benefit from these concessions are horrendously complex (in itself a non-tariff barrier) and in many cases require either a degree of processing that is not feasible for poor countries or, as Mr Norman

has noted, the purchase of inputs from European sources even if they are not the cheapest. It is hard to escape the conclusion that often their primary purpose is to protect uncompetitive EC industries.

The standard rule is that, if non-ACP/EC inputs are used in production, an ACP export can receive preferences only if it is classified under a different tariff heading from any of its imported inputs. In many cases this rule is supplemented by further rules which require additional levels of processing or manufacturing and further increase the pressure to "buy European." In the case of iron and steel cited by Mr Norman, for example, the rules specify that additional work must be done in the ACP to qualify.

In important respects the EC's rules are tighter than those of other OECD states. When ACP states do manage to fulfil the stringent origin requirements they risk other EC protectionist constraints. Both Zimbabwe and Zambia have been victims of anti-dumping action. Others have

faced "voluntary" export restraints. In all cases, the claim that the tiny volume of ACP exports threatens European industry is laughable.

The new Lomé Convention provides an opportunity for improvement, but only if the EC scraps it. The EC is empowered to grant waivers (derogations in the jargon) of the rules where they can be shown to constrain a nascent ACP export. Similar provisions existed under previous Conventions but they were flawed and little used. The new provisions are better but, as always, the terminology is sufficiently opaque for the EC to continue in the old ways if it so wishes.

Unless there is a change of practice, strictures by European spokesmen that Africa must clean up its act will have a hollow ring. We recall that the Bible has an appropriate allusion - something about beans and motels. Christopher Stevens, Matthew McQueen, Overseas Development Institute, Regent's Park, NW1

Separating the woms from the boys

From Mr David Holland

Sir, I am unhappy with Mr Reid's suggestion of "now" as a neutral substitute for chairman (Letters, June 13). It has an unfortunate rhyme with cow.

How about the suffix "body" as in somebody, nobody etc. This has a friendly English sound, compared with the clinical sounding chairperson. It could also be extended to other occupations, as in postbody, and be abbreviated to the familiar chairbuddy.

David Holland, Chair, Kensington Labour Party, The Rosebank, 22 Ladbroke Grove, W11

From Mr V. Harris
Sir, Could not the acronym "now" be made mandatory under the Sex Discrimination Act?
V. Harris, 2 Aberbury Road, Wembley, SW19

From Mr G.H. Redman
Sir, Surely the simplest way to overcome the problems of finding a genderless form of the word chairman is to replace it altogether, for example by president.
If a new word is to be coined meaning man or woman, I think it should be "wom" not "now." This would enable children to be referred to as wom-bles.
G.H. Redman, 69 Rippledale Grove, NI

From Mrs Brenda Wilkinson
Sir, Mr Reid's proposal for replacing the term chairman by chairwoman is based on an erroneous assumption about the role of a person so titled.

The correct term should be chair for the very reason that Mr Reid rejects it - that it implies an inanimate object. A chair performs a particular function and so should a Chair - by enabling a meeting to proceed without imposing his or her views.

May I suggest that Mr Reid changes his own title (chairman) to Director, which better reflects his animate inclination. This would allow him to put these to more profitable ends than can be achieved by playing gender gymnastics.
Brenda Wilkinson, 45 Loder Road, Brigham, Sussex

Performance of Globe

From Mr R.A.M. Ramsay

Sir, Mr Hart (Letters, June 9) is entitled to his own views on whether or not the bid for Globe raises questions of competition policy. One would have hoped, however, that he would have got his facts right so far as Globe's performance is concerned.

I would like therefore to set the record straight on Mr Hart's comment that Globe Investment Trust has outperformed the All Share Index over 10 years. In fact, over the period to the end of March 1990, Globe has underperformed the index in terms of net asset value (by 14.8 per cent), net asset value total return (by 17.9 per cent), share price (by 9.5 per cent) and share price total return (by 3.7 per cent).

Over the same period Globe's gross dividend has had a compound growth rate of 8.3 per cent, compared to 12.5 per cent for national dividends on the All-Share Index.
R.A.M. Ramsay, Director, Barclays de Zoete Wedd, Elbgate House, 2 Swan Lane, ECA

Tunnel rail link 'is essential'

From Mr C.P. Twist

Sir, The Department of Transport has allowed itself to be painted into a corner over the Channel Tunnel rail link. The original proposals for private sector involvement envisaged a process of competitive tendering. The decision to allow British Rail to proceed with just one consortium, before the project had been clearly defined and costed, removed that competitive element.

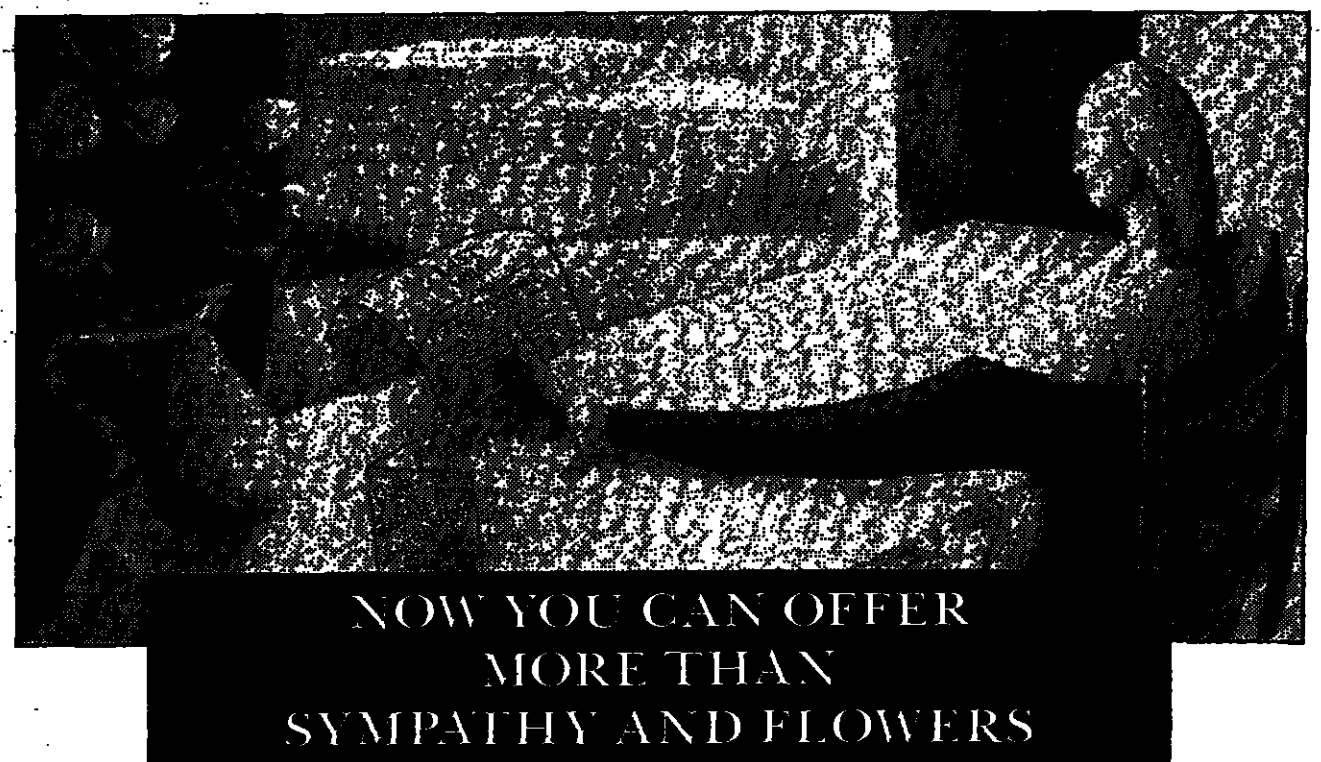
BR's partners in Eurotunnel are major construction companies whose prime interest will be in building the link rather than in running the railway. It was inevitable that, in such hands, and without the constraints of competition, the costs of the project would increase rather than reduce and this was bound to lead to renewed calls for public subsidy.

Ever since the proposal for the link was first mooted the Transport Department has acted on the basis that this would be a private sector project which would require a private Act of Parliament. The complexities of the private bill procedure were amply illustrated by the 1988 Report of the Lords and Commons Joint

Committee on Private Bill Procedure. A cursory glance at this report would have made it clear that the opportunities for individual MPs to delay private bills are so substantial that it was inconceivable that a controversial project as the link could ever be promoted by way of a private bill.

The building of the link and the improvement of regional rail connections to the Continent is seen, by all relevant bodies outside the south-east, as essential to our trade with the European Community. To achieve this aim some hard decisions will have to be taken and a firm political will is going to be required to see off "nimby" pressures. This is something only government can provide.

Already the failure to lay a bill before parliament last November, as originally intended, has made the targeted opening date of 1998 more difficult to achieve. Even that date will leave Britain years behind France. The approach of a general election is no excuse for further procrastination or dilatoriness.
C.P. Twist, Post & Mail House, 26 Colmore Circus, Birmingham



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GORBACHEV WINS GO-HEAD FOR REFORMS

Moscow opts for market economy

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev, the Soviet leader, yesterday won the political mandate he needs to introduce radical institutional reforms to turn the Soviet Union into a market economy.

Approval from the Supreme Soviet for Mr Gorbachev's reform plans look like a considerable victory for the radical economic reformers in the Soviet administration, and a snub for Mr Nikolai Ryzhkov, the Prime Minister, and his government, who favour more cautious dismantling of the old centrally planned system.

However, it does not amount to a complete rejection of the Government's economic reform package and therefore is unlikely to force Mr Ryzhkov's immediate resignation.

The Supreme Soviet (standing parliament) called on Mr Gorbachev to use his power of presidential decree - overriding both the parliament and the Government - to denationalise state property, establish joint stock companies and a stock exchange, draft anti-monopoly controls, reform the banking system and give new legal backing to small business and entrepreneurs.

It also called on him to enforce new laws on property, land ownership, leasehold and local economic autonomy, all of which have been approved in the parliament yet barely implemented in the Soviet provinces.

At the same time, the parliament balked at giving Mr Ryzhkov's government the go-ahead for drastic price rises, which would lead to a doubling of bringing Soviet prices in line with world prices.

The biggest snub to Mr Ryzhkov's more cautious programme could come today when the Supreme Soviet will vote on a tripling of the price on which conservatives and radicals are united in opposition.



Prime Minister Ryzhkov under fire in the Supreme Soviet

Judging by the mood of the house last night, that move could well be rejected, leaving the Government committed to a very large producer price rise for grain and no subsequent increase in retail bread prices.

The parliament's decision at the end of two weeks of frantic negotiations between the deputies and Dr Leonid Abalkin, the deputy premier in charge of economic reform, amounts to clever compromise, accelerating institutional reform and forcing a government rethink on prices, the single most explosive issue.

Dr Abalkin insisted yesterday that the Government could go ahead with its planned price rises next January 1 - more than doubling most food prices, sharply raising energy prices, and many other household products - without parliamentary approval.

The Supreme Soviet has similarly demanded that the Government resubmit a coherent programme of concrete measures, including new proposals for price reform, by September 1.

That programme will also have to include proposals for budget cuts, for changing the whole "system of administering the economy", an obvious reference to the central planning apparatus.

The deputies have not split out the precise list of new laws they want to receive by September, which originally included measures such as a law on a single union market (to stop the proliferation of local trade barriers), anti-monopoly legislation, and laws to establish stock markets and commodity markets.

What now seems certain to happen is that President Gorbachev will go ahead with a series of presidential decrees on July 1, many of which are already drafted. There will be some form of consultation exercise during the summer, stopping short of a referendum.

By September, the Government will have to produce its legislative package to supplement the presidential decrees.

Mr Yuri Maslyukov, the first deputy prime minister and chairman of Gosplan, the state planning committee, said yesterday that the broad price increase could not happen any way before August 1, and not on July 1 as originally planned.

He admitted that paying full compensation for the price rise in the form of wage rises would cost the budget up to Rbl17.5m, although the compensation is only promised for one year.

Last night, however, any approval for the price rise was looking increasingly unlikely, and a decision was postponed until today.

Gorbachev makes headway on Baltic issue, Page 2

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Gorbachev makes headway on Baltic issue, Page 2

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Vanities of Milken empire on a junk heap

By Richard Donkin in London

THE ghost of Michael Milken hovered briefly over the City of London yesterday when about 400 bidders converged on the office of Drexel Burnham Lambert to pick over the bones of his junk-bond empire.

Like greedy relatives at a funeral, buyers shared the spoils, as more than 900 lots were auctioned in a sale which marked the end of one of the headiest eras of the City.

Had Mr Milken been there, he could have been forgiven for shedding a tear at the sight of computer screens, mobile telephones and a well-used document shredder falling under the auctioneer's hammer.

Sherman McCoy, Tom Wolf's bond dealer and Master of the Universe in the book, *Bonfire of the Vanities*, would have felt at home here.

A Drexel Burnham poster in the sale said: "In the investment community it's not how big you are that counts, it's how big you want to be."

Mr Milken never visited the offices in All Street. Most operations were closed when the British subsidiary was forced into administration in February.

Only the foreign exchange and bullion departments are still working. They are due to close on June 24, leaving Mr Chris Samuels, the facilities manager, to look after the 12 employees in the UK. He said: "On June 28 I will turn out the lights and that will be that."

The second-time referral of the proposed Tate & Lyle/Berisford merger is wholly in keeping with Berisford's uniquely tangled history.

Rather than rejecting Tate's application out of hand, the competition authorities have asked to reopen the case. It appears that in the three years since the last Monopolies Commission report, Tate has been unable to bring enough subsidiaries from Brussels to make its case convincing.

Disturbances in the capital began at dawn when 500 club-wielding riot police swooped in University Square to move several hundred demonstrators and 19 hunger strikers who had been occupying the square for seven weeks.

The hunger strikers were demanding the resignation of the Interior Minister, and the establishment of an independent television station - a concession the Government said on Monday it was prepared to consider after talks with the protesters. They were also demanding a 10-year ban on former high-ranking Communists such as President Biescu, from holding public office.

After the May 20 general elections, several leading dissidents and Romania's main intellectual organisation, the Group for Social Dialogue, called on the protesters to end the blockade and form a united opposition. They had urged a peaceful end to the protest.

The Government said yesterday that it needed force to move to clear the square to restore public order and allow traffic to pass freely.

However, demonstrators responded to yesterday's dawn police raid by gathering forces and fighting the riot police in a series of running street battles. Up to 7,000 protesters eventually broke police lines to recapture the square with hundreds of police in retreat.

Earlier there was fighting between students and workers. Police said they detained at least 263 people during the early morning raid on the square, and police and plain-clothed security men continued to make arrests throughout the day.

Lord Young makes the connection

The undoubted success of Cable and Wireless over the last decade was due more than anything else to the diplomatic and negotiating skills of Lord Sharp.

The long courtship of the Chinese and the dogged determination to break into Japan are only two instances of his contribution to one of the UK Government's greatest privatisation successes.

It should be no surprise that his job has been split in two, with part of it given to an ex-politician.

However, Lord Young's appointment as executive chairman was bound to be controversial. There is nothing wrong with ex-ministers picking up jobs in the City after a decade in the wilderness, but a year since Lord Young left the Department of Trade and Industry, if he had been a foreign office minister, rather than the man responsible for setting UK telecoms policy, it would not have looked such an odd move. It is all a matter of degree.

More important for Cable and Wireless shareholders is whether Lord Young can duplicate the success of the past decade - over 20 per cent per annum compound earnings growth. His business reputation may be slender, but then so was Lord King's, which has not prevented him from making a success of British Airways. International telecommunications is a more political business than most, and this is where Lord Young will be required to justify himself, not trying to run Cable and Wireless. He inherits a company which despite last year's earnings growth of only 12 per cent is selling on over 18 times earnings. Lord Sharp will not be an easy act to follow.

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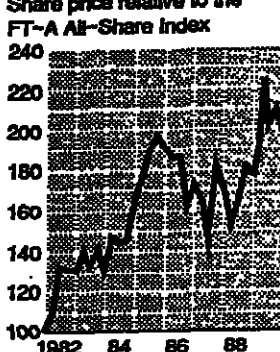
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Cable and Wireless

Share price relative to the FT-A All-Share Index



dering the Community incapable of satisfying its refining obligations under the Lome Convention.

The other significant event since 1987, of course, is the dramatic worsening of Berisford's financial position. Its true balance sheet position is probably unclear even to the new management, but by one estimate, its total debt could be at least £1.8bn, or more than three times its present market capitalisation. If British Sugar is regarded as a national asset worth safeguarding, Tate has a strong poker hand in London as well as Brussels.

But the sums involved also mean that for Tate to over-pay would be very dangerous. It is already 100 per cent geared, the truth about Berisford could involve asset write-downs as well as unsuspected liabilities. Any bid would meanwhile have to be high enough to satisfy the three big shareholders who between them control 47 per cent of the equity. Dragging British Sugar out of the Berisford swamp is going to be a very ticklish business. No wonder the market left the shares unchanged at 120p yesterday as it went back to its usual.

There is no doubt that Vodafone is a fine operation, and that the shareholders of the two Racals should be duly satisfied. But it is not clear how the truth about Berisford could involve asset write-downs as well as unsuspected liabilities.

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London shares close to record

By Rachel Johnson and Andrew Marshall in London

LONDON's financial markets rose sharply again yesterday amid continuing optimism that Britain would become a full member of the European Monetary System in the autumn.

UK equities came close to record levels, despite efforts by the authorities this week to dampen speculation about sterling's entry into the exchange rate mechanism of the EMS.

The FT-SE 100 index rose 34.7 points to reach the 2,400 level for the first time since January - an advance achieved in spite of a sluggish day's trading on Wall Street. Traders bought equities in the expectation that shares would give a better return on capital than cash following any cut in interest rates. The FT-SE closed at 2,405.4, about 60 points short of the all-time high in January.

In the money markets, traders were also anticipating possible interest rate cuts following sterling's steady appreciation on the back of ERM rumours.

They were offering short-term money rates below 15 per cent - the current base rate level.

But other economic indicators, such as last month's retail sales figures, have this week confirmed that demand in the economy is too strong for any cut in rates.

The Bank of England gave a strong signal to the market that the current squeeze on the economy had to continue - and did so by lending to the markets at 15 per cent yesterday afternoon.

Economists warned that the markets were regarding entry to the ERM as a panacea for all the UK's economic ills, but there was little prospect of it bringing down underlying inflation.

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But other economic indicators, such as last month's retail sales figures, have this week confirmed that demand in the economy is too strong for any cut in rates.

The Bank of England gave a strong signal to the market that the current squeeze on the economy had to continue - and did so by lending to the markets at 15 per cent yesterday afternoon.

Baker says Middle East peace process threatened by Shamir

By Peter Riddell, US Editor, in Washington

CONDITIONS imposed by the newly formed Shamir Government are threatening the future of Middle East peace moves, Mr James Baker, the US Secretary of State, warned yesterday in some of the most critical remarks ever made by a senior American official about Israel.

During congressional testimony Mr Baker hinted that the US might give up for the time being attempts to bring the Israelis and Palestinians together in talks unless there was "a good faith engagement without delay."

He gave the White House telephone number and told the Israeli Government: "When you're serious about peace, call us."

The long, drawn-out discussions about possible talks are in danger of breaking down completely. The US is considering suspending its dialogue with the Palestinian Liberation Organisation because of an abortive terrorist attack on an

Israeli beach two weeks ago. Mr Baker's comments were in response to an earlier statement by Mr Yitzhak Shamir, the Israeli Prime Minister, who again emphasised hardline conditions for talks by insisting that future Palestinian negotiators must accept Israel's views on what constitutes autonomy for the occupied territories.

The new Government has already said Israel will not negotiate directly or indirectly with the PLO and will exclude Arabs in East Jerusalem from any elections or self-rule.

Underlining US frustration with Israel, Mr Baker said if the new Government was going to set such preconditions in its approach, there would be any dialogue and there would be no peace. The US can't make it happen, I can't, the President can't.

"It's going to take some really good faith affirmative effort on the part of our good friends in Israel. And if we don't get it, and we can't get it quickly, everybody over there should know that the telephone number is 1-202-456-1414. When you're serious about peace, call us."

During his testimony, Mr Baker also warned that the future of the dialogue with the PLO was in "great jeopardy."

The US has still not reached a decision on breaking off the dialogue although Mr Baker has said that PLO comments so far are "unacceptable."

Washington is insisting upon an unequivocal condemnation by the PLO of the abortive attack and the beginning of some steps to discipline Mr Abu Abbas, a member of the PLO executive council who has taken responsibility.

Romanian coup attempt

Continued from Page 1

Students set fire to the barricades of buses and lorries, which had been put in place by the security forces. Thick smoke hung over the whole of the square.

Disturbances in the capital began at dawn when 500 club-wielding riot police swooped in University Square to move several hundred demonstrators and 19 hunger strikers who had been occupying the square for seven weeks.

The hunger strikers were demanding the resignation of the Interior Minister, and the establishment of an independent television station - a concession the Government said on Monday it was prepared to consider after talks with the protesters. They were also demanding a 10-year ban on former high-ranking Communists such as President Biescu, from holding public office.

After the May 20 general elections, several leading dissidents and Romania's main intellectual organisation, the Group for Social Dialogue, called on the protesters to end the blockade and form a united opposition. They had urged a peaceful end to the protest.

The Government said yesterday that it needed force to move to clear the square to restore public order and allow traffic to pass freely.

However, demonstrators responded to yesterday's dawn police raid by gathering forces and fighting the riot police in a series of running street battles. Up to 7,000 protesters eventually broke police lines to recapture the square with hundreds of police in retreat.

Earlier there was fighting between students and workers. Police said they detained at least 263 people during the early morning raid on the square, and police and plain-clothed security men continued to make arrests throughout the day.

However, demonstrators responded to yesterday's dawn police raid by gathering forces and fighting the riot police in a series of running street battles. Up to 7,000 protesters eventually broke police lines to recapture the square with hundreds of police in retreat.

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US retail sales fall for third month

By Anthony Harris in Washington

US RETAIL sales fell 0.7 per cent in value in May, the third successive month of decline - and preliminary figures from the car market in June suggest a further weakening. Ford's sales for the first 10-day period of the month were 20 per cent below the same period in 1989.

The May retail value figure is only 1.5 per cent above the same month in 1989, well below the rate of inflation in goods prices. At the same time, the figures for March and April have both been revised downwards, and sales have fallen by a cumulative 2 per cent in the three months.

This is the first time that sales have fallen for three successive months since 1981, a recession year. But Mr Robert Mosbacher, Commerce Secretary, said yesterday that although the retail picture was "not good in itself," he saw little chance of recession in the near term.

The May figure, a preliminary estimate from the Department of Commerce, came as a surprise to market analysts, and bond prices rose after the news, which is thought to increase the likelihood of a cut in official interest rates. The Federal Reserve is under pressure from the Administration to respond to any further weakening in the domestic economy.

Market economists had expected buoyancy in other sectors to offset the known 0.6 per cent decline in car sales in May, but in the event the rest of the market appears to have been weaker.

Falling sales were shown in every sector except clothing, which recovered its 2.4 per cent decline in April. The housing recession is having a sharp impact, with durable goods sales down 3.5 per cent in the last three months, and building materials down 9.2 per cent in the same period.

Bonds rose half a point on the news and continued to strengthen through the morning; but equities, which showed little initial reaction, were volatile.

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UK rejects part-time worker proposals

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WORLDWIDE WEATHER

| | Yday | Temp | Wind | Cloud | Yday | Temp | Wind | Cloud | Yday | Temp | Wind | Cloud | Yday | Temp | Wind | Cloud |
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INTERNATIONAL COMPANIES AND FINANCE

Monopoly move in UK sugar bid

By Maggie Urry in London

TATE & LYLE'S proposed bid for Berisford International was yesterday referred to the UK Monopolies and Mergers Commission by Mr Nicholas Ridley, the Secretary of State for Trade and Industry.

Tate, the UK sugar and sweeteners group, and Berisford, which owns British Sugar Corporation, revealed that they were in bid talks in March but as yet no firm bid has been made. In 1986 a bid by Tate for Berisford was referred to the MMC and was blocked in 1987 because it would bring "serious detriment to the public interest."

This time the MMC, which has to report by September 28, will "weigh up the loss of competition that would result from

the proposed merger against any countervailing benefits," Mr Ridley said.

Berisford said yesterday that since the March announcement it had received further bid approaches "and discussions are continuing with certain of these parties."

Market speculation suggested these could include Associated British Foods, which bid for Berisford in 1987. ABF withdrew its offer after the stock market crash but retains a 23 per cent stake in Berisford. Also suggested were Mr Larry Goodman, the Irish business executive with a 13 per cent stake, and Ferruzzi, the Italian sugar group which tried to buy British Sugar in 1986 but was blocked by the

MMC.

Tate said yesterday that it was not surprised by the reference to the MMC. Mr Neil Shaw, Tate's chairman, said: "There is a strong case for the proposed merger, which will secure the future of the UK cane sugar refining industry and create an effective competitor to the large sugar groupings being formed in continental Europe."

However, a merger is likely to be opposed by buyers of sugar who regard prices, which are in effect set by the European Community, as too high.

Tate and British Sugar together would have 94 per cent of the UK market, but only about 18 per cent of the European market. However,

even under the new European competition rules due to come into force in September, dominance of the market in one member state will still be grounds for blocking a merger.

The 1987 MMC report left open the possibility of a further bid when it recommended changes in the way Tate as a cane sugar refiner was treated under the EC sugar regime, which left it at a disadvantage to sugar beet refiners. These changes have not all come about, although Tate's profits have improved.

Tate shares closed up 7p to 315p on the London market and Berisford shares were unchanged at 120p yesterday. *Lex, Page 14; European market, Page 24*

Glynwed bid for Alumasc referred to MMC

By Clare Pearson in London

MR NICHOLAS Ridley, the Secretary of State for Trade and Industry, took Glynwed International by surprise yesterday when he referred the engineering group's £24m (£57.5m) recommended bid for Alumasc, the beer keg maker, to the Monopolies and Mergers Commission.

Mr Christopher Purser, Glynwed's treasurer, said the group was "amazed as well as disappointed."

Mr Ridley is concerned about the possible effects of a merger on competition for metal rainwater products. Mr Purser said: "This is a quite extraordinary worry. Metal products constitute a very small part of the rainwater products market in the UK, which is dominated by plastics."

He estimated that metal gutters and pipes accounted for no more than 10 per cent of the total.

The announcement caused Alumasc's shares to drop 35p to 215p in London. Glynwed's gained 6p to 268p.

Glynwed manufactures and distributes cast iron gutters and pipes, while Alumasc specialises in aluminium products. The availability to the smaller company of Glynwed's building products distribution outlets is seen as an important benefit of the merger.

The two companies also see advantages in putting together their commercial catering and engineering interests.

The bid, unveiled at the end of April, is on the basis of a one-for-one share swap or 225p per share cash.

Maersk and P&O in deal

A.P. MOLLER-MÆRSK Line, of Denmark, and P&O Containers are opening an integrated container transport service between Europe and the Far East, the companies announced, writes Hilary Barnes in Copenhagen.

Maersk will place eight vessels each with 3,500 container capacity with the new service. P&O plans six ships.

Decision day approaches for Mondadori settlement

By Haig Simonian in Milan

TODAY should bring the first in what is set to be a series of decisive meetings this month to settle the fate of Mondadori, the Italian publishing group, which has been the subject of a battle of wills between Mr Carlo De Benedetti and Mr Silvio Berlusconi, its two key shareholders.

Representatives of the two sides, which have been locked in weeks of so far fruitless discussions to resolve the crisis, are due to meet this morning before a special arbitration panel in Rome in a last ditch attempt to reach an amicable solution to the crisis.

The recourse to independent arbitration stems from a clause invoked in mid-March in the wake of the dispute over the earlier transfer of a key 25 per cent block of shares in Amef, the holding company which owns a bare majority of Mondadori's ordinary share capital.

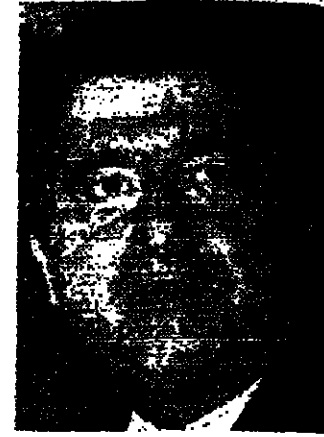
Although Mr De Benedetti says he had an agreement to buy the shares from the Formenton family, they were subsequently sold to Mr Berlusconi.

A decision on the legality of that transaction, which lies at the bottom of the Mondadori crisis, has to be made within three months of the March 15 decision to go to arbitration. Accordingly, the three-member arbitration panel, comprising two law professors and a senior judge, is expected to lay down its conclusion on Friday.

Under normal Italian arbitration rules, the parties involved



Silvio Berlusconi: stepped down as Amef chairman



Carlo De Benedetti: confident of victory

In a dispute are called before the arbitrators the day before the decision is released in a final attempt to reach a negotiated settlement - explaining today's meeting in Rome.

However, the chances of a settlement between Mr De Benedetti and Mr Berlusconi appear slim. With confidence increasing by the day in the De Benedetti camp as to an eventual victory both from the arbitration tribunal and, independently, at a series of crucial Mondadori shareholders' meetings on 26 June, the willingness to compromise is patently on the wane.

For, independently of the arbitrators' decision - which Mr De Benedetti's representatives are confident will be in their favour - this month's

Mondadori meetings should restore to Mr De Benedetti the control he has already indirectly regained at Amef, where Mr Berlusconi has had to step down as chairman.

Thus at Mondadori's ordinary and extraordinary shareholders' meetings, Mr De Benedetti's representatives will oppose the dividend payments being proposed by the company's current Berlusconi-controlled board. With a majority of Mondadori's total share capital under its control, the De Benedetti side should also be able to push through its version of the two contesting rights issues being put forward, and thereafter elect a new board of directors on which Mr Berlusconi may be conspicuous by his absence.

Pirelli plans to spin off cables unit

By Haig Simonian

PIRELLI SpA, the Italian tyres and cables group, is pushing ahead with plans to spin off its cables division, which accounts for almost 44 per cent of group sales, into a separate company along the lines of Pirelli Tyre Holding, which was floated on the Amsterdam Stock Exchange last year.

Mr Gianbattista De Giorgi, the group's managing director, said the creation of a separate holding company could take place next year.

Although there are still unspecified problems to overcome, the plan to separate both

the cables division and, at a later date, Pirelli's diversified products activities, is accelerating, he said.

So far, there is no question of the two activities being floated separately along the lines of the tyre transaction. However, once independent legal entities have been created, the possibility cannot be excluded, said the company.

Turnover in cables rose by 16.5 per cent to L4,501bn (\$362m) last year, boosted by strong demand in Europe, North America and Australia.

The rise was greater than the 11.2 per cent growth in Pirelli's tyre business to L4,294bn in 1989, while sales of diversified products, which include a wide range of industrial and automotive goods, rose by 6 per cent to L1,431bn.

Mr De Giorgi confirmed that Pirelli was looking to expand its activities in areas of the diversified products division.

Talks were under way on a small purchase of a US rubber belts manufacturer, while Pirelli also wanted to raise its presence in the sports and bedding markets, he said.

Block of 1m CGE shares traded

By Our Financial Staff

A BLOCK of 1m shares in Compagnie Générale d'Électricité (CGE) changed hands between two of the diversified electronics group's friendly shareholders on the Paris Bourse yesterday, CGE said.

The group said it had been informed of the move beforehand and did not feel threatened by it.

It declined to identify the parties involved in the trade, which covered slightly less than 1 per cent of the group's outstanding shares at a price of FF622 each.

One Paris broker said he believed that both the buyer and the seller were French institutional investors.

The sale comes one day after ITT of the US said it would sell a 7 per cent stake in Alcatel for \$640m to CGE, its partner in a joint venture for the manufacture of telecommunications equipment.

The two companies formed Alcatel in 1986 by pooling their telecommunications assets, once the core of ITT before it became a broadly diversified industrial and services group.

After buying out some small shareholders in recent years, CGE owned 63 per cent of Alcatel before Tuesday's deal with ITT.

KLM profits dive by 58.2%

By Our Financial Staff

KLM Royal Dutch Airlines, the Dutch flag carrier, saw net operating profit plunge 58.2 per cent to F1168m (\$22m) in the year ended March 30, from the year earlier level of F1374m, reflecting costs that rose faster than revenues.

Final net profit dropped 10 per cent to F1340m from F1370m, but a large proportion of the 1989-90 net profit was due to special factors. The company had a one-time gain

after taxes of F147m from an adjustment in accounting procedures to conform with international practices and F1137m from the sale of assets excluding aircraft.

Net profit per share declined by 9.1 per cent to F1.643 from F1.708.

Although 1989/90 revenue rose by 8 per cent to F16.480bn from F15.971bn a year earlier, this advance was outstripped by a rise in costs of 10 per cent.

The rise in costs was led in percentage terms by a 22 per cent gain in fuel costs to F1.699bn from F1.578m. Depreciation accounted for a rise of 17 per cent to F1.478m from F1.406m. Salary costs rose 3 per cent to F1.197bn from F1.185bn.

"This was mainly due to increased number of personnel. The average salary has actually decreased over the last year," KLM said.

COMPANY NEWS IN BRIEF

Shares in Rhône-Poulenc Rorer will be listed on the Paris Bourse before the end of 1990, and a listing will then be sought on other European exchanges, said Mr Igor Landau, head of the health sector activities of Rhône-Poulenc, Agencies report.

Rhône-Poulenc took a 50.1 per cent stake in Rorer Group of the US in a friendly bid in March, and their pharmaceutical divisions merged.

Compagnie Financière de Paribas has set up an investment company in Hungary headed by former Deputy Prime Minister Peter Medgyessy.

Hungarian Paribas Rt will act initially as an investment agency but would like to become an investment bank serving all of central Europe.

It is owned 37 per cent by Paribas, 38 per cent by French building contractor LSGI and 5 per cent by Uniker, a Hungarian trading company.

Hoogovens, the Dutch steel maker, said it expected to agree on the purchase of four factories which de-tin steel-coated waste from West German Th. Goldschmidt. It gave no financial details of the planned deal.

The factories, two in West Germany, one in Denmark and one in Switzerland, employ about 75 people. Hoogovens also said that Goldschmidt would close its loss-making de-tinning factory in Essen, West Germany, this summer.

Gambro, the Swedish medical products group, further extended its \$37 per share tender offer for all shares of Cobe Laboratories of the US, until 2100 GMT last night.

The company said that up to June 12, when the offer was to have expired, it had received about 6,865,200 shares or 99 per cent of Cobe.

Société des Ciments Français is in negotiations that may lead to the creation of another Turkish unit for the second-largest French cement and construction materials producer.

Ciments Français said it was in contact with Cukurova Holding Group over the possible sale of Canakkale Cimento, which has annual production capacity of 2.1m tonnes, representing about 7 per cent of the Turkish cement market. Banking sources said the acquisition price could be as much as FF600m (\$105m).

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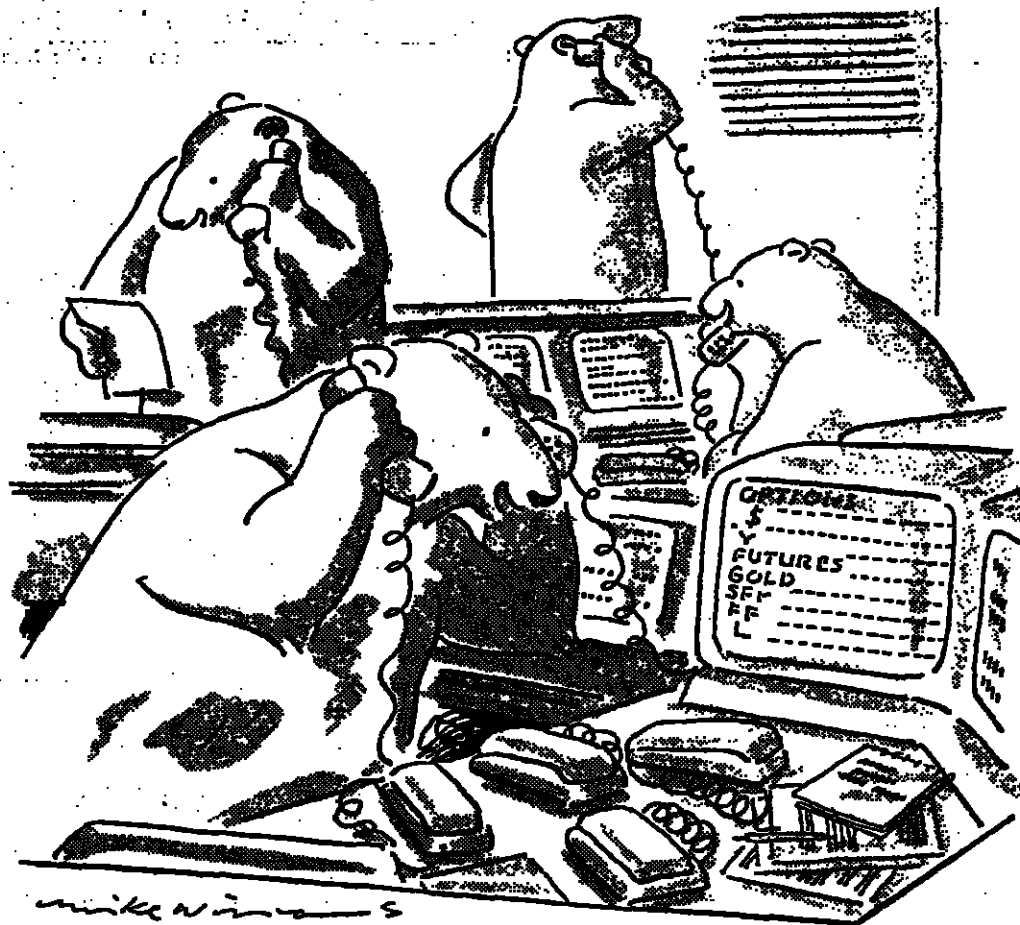
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INTERNATIONAL COMPANIES AND FINANCE

Playtime rough and tumble hits toy industry

Karen Zagor examines a sector in which warfare tactics have emerged as sales in the US have levelled out

PLAYTIME in toyland do not need Roger Rabbit to tell them there's trouble brewing. In the past seven weeks, Tyco has been put into play. Tonka has said it will report a sharp second-quarter loss and Fisher Price, the toy-making giant of Quaker Oats, has proved a thorn in its parent's side and is being spun off.

Part of the problem is that growing companies are fighting over a pie which does not seem to be getting any bigger. After a 50 per cent surge in toy sales in 1984, annual industry sales in the US have levelled out and are expected to be flat at about \$13bn this year.

Warfare tactics are not unusual. At the all-important Toy Fair in February, when toy makers from around the US gather to exhibit their best and brightest for the coming year, companies try to screen competitors from their showrooms and keep their chat-logues out of enemy hands. This year, a crew from a respected maker of pre-school toys posed as local television reporters and filmed the entire display of a smaller competitor.

Industry sales may be static but the fortunes of the individual companies vary greatly from year to year. Some companies, such as Hasbro and Mattel, the two biggest US players, have risen Phoenix-like and are doing better than ever. Others, such as Tonka, are struggling.

The lack of growth in the industry is part of what ails Tonka, the third biggest US toy



maker whose products include Play-Doh, Monopoly and its well known trucks.

But Tonka's debt burden, which at \$482m is about the highest in the industry, is more troublesome, and the company's problems have been compounded by its failure to launch any new products.

The company, which returned to profitability in 1989 after two years of losses, extended its first-quarter net loss to \$10.3m or 71 cents per share in 1990 on revenues of \$135.9m from a net loss of \$6.1m or 78 cents on revenues of \$122.2m a year earlier.

Tonka recently said it expected a disappointing second quarter and might report a loss for the year. Its shares, which were trading at about \$10 before the projected second-quarter loss, have not recovered and were trading yesterday at about \$6.4 on the New York Stock Exchange.

In spite of Tonka's troubles, toy company analysts are loath to predict death. The company's financial health has actu-

ally somewhat improved from two years ago, and its long-term debt has been whittled down to about 68 per cent of capital from 85 per cent at the end of 1988.

Furthermore, unlike the department store sector, where bad news is often followed by a filing for bankruptcy protection with uncertainty, toy companies tend to die slowly.

This was the case with Coleco, whose Cabbage Patch dolls once boasted annual sales of \$200m. When the Cabbage Patch line fell from grace after 1985, Coleco went into a slow decline which culminated in a filing for bankruptcy protection.

Coleco was acquired late last year by Hasbro, the biggest US toy maker with sales of \$1.4bn last year. Yet Hasbro has had its share of trouble, and the company was once dubbed a "has-been" by industry wags.

Hasbro is credited with being the first US toy company to realise that it needed to be vulnerable to the fickle whims of children. The company's for-

mula for success combined a degree of risk management with a certain amount of corporate ruthlessness.

Under the leadership of Mr Stephen Hassenfeld, Hasbro became the first toy company to take the business aspect of toy-making seriously. Hasbro's methods of managing risk by diversifying its product line, keeping its balance sheet strong and employing experienced managers were considered almost revolutionary for the toy industry when Mr Hassenfeld first applied them in the late 1970s.

Hasbro moved beyond its doll lines into board games and pre-school toys. In 1984, it acquired Bradley and its Playschool division in 1984. The company now has a broad range of core products, which cater to different sexes and age groups. Most of Hasbro's acquisitions are financed internally and the company's debt is low at about \$145m. It was about 7 per cent of the company's capitali-

ation at the end of 1988. The Coleco acquisition should prove a good fit, since one of Hasbro's strengths is turning former hits into lines that produce solid sales and profits. For example, Hasbro's Transformers and My Little Pony lines are now in their seventh year of strong sales.

According to Mr Larry Carlat, editor of Toy & Hobby World magazine, Tonka would do well to follow the lead of Hasbro and Mattel - getting rid of its unprofitable, extraneous lines and concentrating on its core products, such as trucks.

However, success can also bring its share of problems. Tyco, whose products include Dino-Riders and this year's hit Copsie Daisy doll, has benefited from the non-accepted wisdom of diversifying its product line to reduce its dependence on short-lived hits.

At Tyco, no one category contributes more than 16 per cent of revenues, and new products are limited to 20 per cent of total sales to reduce the impact of possible flops.

The result has been almost predictable, with strong growth in profits and sales.

At Tyco's annual meeting in May, the company said it had received two unsolicited takeover bids. Although Tyco said that discussions with the unnamed suitor had been terminated, industry watchers still believe that Tyco is an attractive takeover candidate. Hasbro, Nintendo and Disney are rumoured to be interested.

Europe's M&A activity outnumbers US total

By Martin Dickson in New York

THE NUMBER of mergers and acquisitions in Europe in the first three months of this year exceeded those in the US for the first time, although in value terms the US remained far ahead, according to figures compiled by IDD Information Services.

The figures underline the growing pace of European takeover activity ahead of the creation of a single market in 1992 and the slowdown in the pace of US activity following the collapse of the junk bond market.

IDD says there were 1,222 companies targeted for acquisition in the UK and continental

Europe during the quarter, compared with 1,064 in the US.

In the UK the number of deals fell, but the volume of continental European acquisitions more than doubled, from 319 in the first quarter of last year to approximately 715.

However, the value of companies targeted for acquisition in the US totalled \$62bn in the first quarter, compared with about \$36.2bn for the UK and continental Europe combined.

The value of continental deals alone was \$18.4bn, up from \$7.3bn in the same period last year.

Hitachi to make chips based on Hewlett design

By Louise Kehoe in San Francisco

HITACHI, the Japanese electronics giant, has announced it will produce a range of microprocessor chips based on technology developed by Hewlett-Packard, the US computer and electronics manufacturer.

Hitachi will develop, manufacture and offer on the open market reduced to a first computing (Risc) microprocessor chips based on Hewlett-Packard's precision architecture (PA) technology, the core technology of HP's high-performance computer systems.

The arrangement is a first for HP, which has not licensed a semiconductor producer to build chips based upon its design to be sold to others.

Hitachi expects to offer the first PA chips in the second quarter of 1991, and eventually to offer a range of chips with performance ranging from a few million instructions per second (Mips) to over 100 Mips.

Initially, Hitachi will aim the PA chips at the market for microcontrollers to be used in a wide range of electronic equipment. This includes, for example, high definition televisions, colour facsimile machines, telecommunications equipment and automotive applications, said Mr William Reelands, HP vice president and general manager of the computer systems group.

However, Hitachi may also market the PA chips for use in computer systems, which would enable other computer companies to "clone" HP's computer systems.

Matra to sell Manurhin arm to Giat Industries

By George Graham in Paris

MATRA, the French missiles and electronics group, is to sell its Manurhin operations, specialising in armaments, anti-tank weapons, to Giat Industries, the French state-owned tank and arms manufacturer.

Manurhin is now for the most part a holding company, whose earnings consist principally of its fees from a separate company, Matra Manurhin Défense (MMD), which leases its defence business and assets.

Matra will first buy out the 21 per cent minority shareholders in Manurhin for FF60 a share. It will then transfer Manurhin, together with the separate MMD operations, to Giat for an undisclosed price, which officials said would be significantly higher than the FF216m (\$38m) value placed on Manurhin alone by

the buy-out operation.

The deal represents a significant consolidation of the French armaments sector, broadening the product range of Giat, which was converted into a normal company earlier this year after operating as a division of the French administration.

The combined Manurhin and MMD operations had sales estimated at FF7,750m last year. A Matra official said they had broadly broken even over the past two years.

Manurhin's main small and medium gauge cartridge and shell business will complement Giat's ammunition production, which focuses more on medium and large-gauge shells. Manurhin also produces anti-tank rocket launchers, such as the Apilas system, and anti-tank mines.

US personal computer maker posts reduced loss

By Louise Kehoe

TELEVIDEO Systems, the struggling US personal computer manufacturer, reported reduced losses for its second fiscal quarter and said that it hoped to expand sales through two new joint ventures to supply personal computers in the Soviet Union.

For the quarter ending April 29, TeleVideo reported sales of \$11.9m, up from \$11.5m in the same period last year.

The company incurred a net loss of \$3.9m or 9 cents per share compared with \$5.4m or 12 cents per share in the second quarter of 1989.

For the six months ended April 29, TeleVideo reported net sales of \$23.3m and a net loss of \$8.1m, or 18 cents per share, compared with net sales of \$26.1m and a net loss of \$14.1m, or 30 cents per share, for the corresponding period in fiscal 1989.

Conrad Black resigns from Campeau board

MR CONRAD BLACK, Canadian owner of The Daily Telegraph, has resigned from the board of Campeau, the ailing Toronto-based real estate and retailing group, writes Bernard Simon in Toronto.

A Campeau representative said that Mr Black relinquished his director's post because of the unexpectedly heavy duties involved, including board meetings often called at short notice. Mr Black has been spending over half his time in the UK since taking a more active role in the Telegraph management.

To the Holders of Warrants to subscribe for shares of common stock of



KEIHANSHIN REAL ESTATE CO., LTD.

Issued in conjunction with U.S.\$25,000,000 2 1/2 per cent. Guaranteed Bonds 1992 NOTICE OF OFFER OF RIGHTS

Pursuant to sub-clauses (A) and (B) of Clause 4 of the Instrument (the "Instrument") dated 27th April, 1987 relating to the above described Warrants ("Warrants"), notice is hereby given that the Board of Directors of Kei Hanshin Real Estate Co., Ltd. (the "Company") at its meeting held on 25th May, 1990 resolved that the Company offer rights to its shareholders of record on 30th June, 1990 (the "Record Date"), entitling them to subscribe for 0.1 share of the Company's common stock for each one share held at the subscription price of 550 Japanese yen per share. The transfer agent of the Company will be closed on the Record Date. Therefore, in order for a shareholder to be entitled to these rights, he must be registered with the Company's register of shareholders at or prior to 15.00 hours, Japan time, on 25th June, 1990. Such rights will be exercisable for the period from 10th August, 1990 to 21st August, 1990 (both days inclusive). The shares of common stock subscribed by the shareholders will be issued on 1st September, 1990.

As a result of such offer of rights, the subscription price of the Warrants (currently 772.1 Japanese yen per share) will be adjusted, effective as at 1st July, 1990 which is the day immediately following the Record Date, pursuant to paragraph (ii) of Clause 3 of the Instrument. However, the subscription price after the adjustment is at present not determinable, because it will be calculated based on the current market price per share of the Company's common stock on the Record Date as determined pursuant to paragraph (iii) of Clause 3 of the Instrument. Further notice will be given of the adjusted subscription price.

THE SUMITOMO BANK, LIMITED on behalf of KEIHANSHIN REAL ESTATE CO., LTD.

Dated: 14th June, 1990

The Bear Stearns Companies Inc

(A corporation organized under the laws of the State of Delaware, USA)

U.S. \$200,000,000

Floating Rate Notes due 1994

For the three month period 13th June, 1990 to 13th September, 1990 the Notes will carry an interest rate of 8 1/4% per annum with an interest amount of U.S. \$217.22 per U.S. \$10,000 Note payable on 13th September, 1990.

Bankers Trust Company, London

Agent Bank

PNC Financial Corp

US\$100,000,000

Floating rate subordinated notes due 1997

In accordance with the terms and conditions of the notes, the rate of interest for the interest period 14 June 1990 to 14 September 1990 has been fixed at 8 1/4% per annum. Interest payable on 14 September 1990 will be US\$215.63 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$200,000,000



MARINE MIDLAND BANKS, INC.

Floating Rate Subordinated Notes Due 2000

Interest Rate 8 1/4% per annum

Interest Period 14th June 1990 14th September 1990

Interest Amount per U.S. \$50,000 Note due 14th September 1990 U.S. \$1,078.13

Credit Suisse First Boston Limited

Agent Bank



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Bankers Trust New York Corporation

U.S. \$300,000,000

Floating Rate Subordinated Notes due 2000

For the three month period 13th June, 1990 to 13th September, 1990 the Notes will carry an interest rate of 8 1/4% per annum and interest payable on the relevant interest payment date 13th September 1990 will be U.S. \$214.03 per U.S. \$10,000 Note and U.S. \$5,350.69 per U.S. \$250,000 Note.

Bankers Trust Company, London

Agent Bank



BRADFORD & BINGLEY

U.S. \$200,000,000

Floating rate notes due 1999

Tranche 2 \$50,000,000

Notice is hereby given that the notes will bear interest at 14.5375% per annum from 12 June, 1990 to 12 July, 1990, interest payable 12 July, 1990 will amount to \$122.77 per \$10,000 note.

On the 12 July, 1990 the tranche 2 notes will consolidate with the initial tranche of \$150,000,000 issued on 12 October, 1989, forming a single tranche of notes of \$200,000,000 due 1999.

Agent: Morgan Guaranty Trust Company

JPMorgan



U.S. \$170,000,000

OAKY CREEK COAL JOINT VENTURE

MOUNT ISA MINES LIMITED
HOOGOVENS DELFTSTOFFEN B.V.
FINCOAL (AUSTRALIA) PTY LTD
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Participating Funding Banks

Kreditbank N.V.
Toronto Dominion Australia Limited
AIDC Ltd
NatWest Australia Bank Limited
The Sumitomo Bank Limited

Participating Credit Banks

Citibank Limited
Westpac Banking Corporation
Chemical Bank
National Australia Bank Limited

Agent

Citicorp International Limited

December 1989

CITIBANK

TORONTO DOMINION

Westpac

This announcement appears as a matter of record only.

This announcement appears as a matter of record only.



Norwich Union Life Insurance Society

£320,000,000

Medium Term Loan

Arranged by

Midland Montagu Corporate Banking

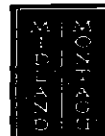
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The Mitsui Taiyo Kobe Bank, Limited

Agent Bank

Samuel Montagu & Co. Limited



May 1990

SCHERING

Payment of Dividend

Schering Aktiengesellschaft Berlin and Bergkamen

NOTICE IS HEREBY GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 13th June, 1990 a Dividend for the year ended 31st December, 1989 will be paid, as from 14th June, 1990 at the rate of DM. 13.00 per share of DM. 50 nominal against presentation of Coupon No. 54.

All payments will be subject to a deduction of German Capital Yields Tax at 25%. Coupons should be lodged with:-

S.G. WARBURG & CO. LTD.
Paying Agency,
2 Finsbury Avenue,
London EC2M 2PA

from whom appropriate claim forms can be obtained.

Coupons will be paid at the rate of exchange on the day of presentation.

United Kingdom Income Tax will be deducted at the rate of 10% unless claims are accompanied by an affidavit.

German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents. The Company's United Kingdom Paying Agent will, upon request, provide shareholders or their agents with the appropriate form for such recovery.

14th June, 1990.

Schering Aktiengesellschaft

N.V. Philips' Gloeilampenfabrieken (Philips' Industries)

Eindhoven (The Netherlands)

The Board of Management hereby gives notice that an

EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

will be held on Monday, July 2, at 10.00 a.m., in the Philips Ontvangst Centrum, Mathildelaan, Eindhoven.

Shareholders of N.V. Gemeenschappelijk Bezet van Aandeelen Philips' Gloeilampenfabrieken (Philips Lampe Holding) are entitled to attend this meeting.

The items on the agenda are as follows:

1. Opening.
2. Composition of the Board of Management.
3. Any other business.
4. Conclusion.

Shareholders of N.V. Philips' Gloeilampenfabrieken who wish to attend the meeting and to vote, either in person or by proxy, must notify the Company not later than June 25, 1990, in the way indicated in the letter of convocation sent to them by the Company.

Shareholders of N.V. Gemeenschappelijk Bezet van Aandeelen Philips' Gloeilampenfabrieken who wish to attend the meeting, either in person or by proxy, must notify the Company not later than June 25, 1990.

The following regulations apply.

A. Holders of share-certificates to bearer should deposit such certificates not later than June 25, 1990, at one of the following banks in exchange for a receipt which will entitle the holder to admission to the meeting.

In the Netherlands:
the Amsterdam-Rotterdam Bank N.V. in Amsterdam, Herengracht 595; the Algemene Bank Nederland N.V. in Amsterdam, Vijzelstraat 32; or at the office of the Company in Eindhoven, Groenewoudseweg 1.

In the United Kingdom:
Hill Samuel Bank Ltd., London.

In other countries:
at the banks designated for such purpose. Further particulars can be obtained from Hill Samuel Bank Ltd., London.

B. Holders of registered shares must notify the Company not later than June 25, 1990, in the way indicated in the letter of convocation sent to them by the Company:

- with respect to shares of the Eindhoven Registry: at the office of the Company;
- with respect to shares of the New York Registry: at the office of Bankers Trust Company, Corporate Trust & Agency Group, P.O. Box 318, Church Street Station, New York, N.Y. 10015.

Eindhoven, June 14, 1990

PHILIPS

New Issue

June 1990



Canadian Imperial Bank of Commerce

Canadian Imperial Bank of Commerce

(a Canadian Chartered Bank)

Japanese Yen 3,500,000,000

11.25 per cent. Deposit Notes due 14th June, 1991

Linked to the Nikkei Stock Average

Issue Price: 101.125 per cent.

New Japan Securities Europe Limited

Bankers Trust International Limited

Daewoo Securities Co., Ltd.

IBJ International Limited

Sanwa International Limited

Sumitomo Trust International Limited



HYUNDAI

ENGINEERING & CONSTRUCTION CO., LTD.

Incorporated in the Republic of Korea with limited liability

US\$50,000,000

Floating Rate Notes Due 1993
(Redeemable at the option of Noteholders in 1989)

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : June 13, 1990 to December 13, 1990 (183 days)

Rate of Interest : 8 1/4% per annum

Coupon Amount : US\$441.61
(per note of US\$100,000)
US\$22,080.73
(per note of US\$500,000)

Agent



LTCB Asia Limited

DEVELOPMENT FUND OF ICELAND
(FRAMKVÆMDASJÓÐUR ISLANDS)

(Established under the laws of the Republic of Iceland)

U.S.\$35,000,000

Floating Rate Notes 1997

Retractable at holders' option in 1995
Notice is hereby given that the Rate of Interest has been fixed at 8.5625% and that the interest payable on the relevant Interest Payment Date September 14, 1990, against Coupon No. 46 in respect of US\$1,000 nominal of the Notes will be US\$4,352.60.

June 14, 1990

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

Citicorp Overseas Finance Corporation N.V.

(Incorporated under the laws of the Netherlands Antilles)

Unconditionally guaranteed by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.525% and that the interest payable on the relevant Interest Payment Date September 14, 1990, against Coupon No. 46 in respect of US\$1,000 nominal of the Notes will be US\$22.04.

June 14, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

Nippon Life welcomes Shearson finance plan

By Stefan Wagstyl in Tokyo

NIPPON LIFE, Japan's largest life insurer, yesterday described as "a very good investment opportunity" its planned participation in the efforts of American Express, the US financial services group, to refinance Shearson Lehman Hutton, its troubled stockbroker affiliate.

Nippon Life, whose links with American Express and Shearson date back three years, is proposing to buy \$300m worth of stock in a planned \$250m public equity offering by American Express to finance its Shearson rescue.

Nippon Life's stake in American Express will rise from about 1 per cent, acquired earlier this year for \$280m, to 3.3 per cent.

The Japanese group said it was buying the shares because American Express was a very good company, whose shares were currently cheap. "This is very good timing and a very good opportunity for us," an official said.

However, financial analysts in Tokyo said that Nippon Life had little choice about participating in Shearson's refinancing. Nippon Life had to contribute to safeguard the value of its 13 per cent stake in Shearson, which cost \$500m in April 1987, then a record price for an acquisition by a Japanese financial group.

The 1987 deal surprised finance executives in Tokyo and London, partly because of the size of Nippon Life's investment. Nippon Life justified the acquisition by arguing that the link with Shearson would give it direct access to the Wall Street company's knowledge of world markets.

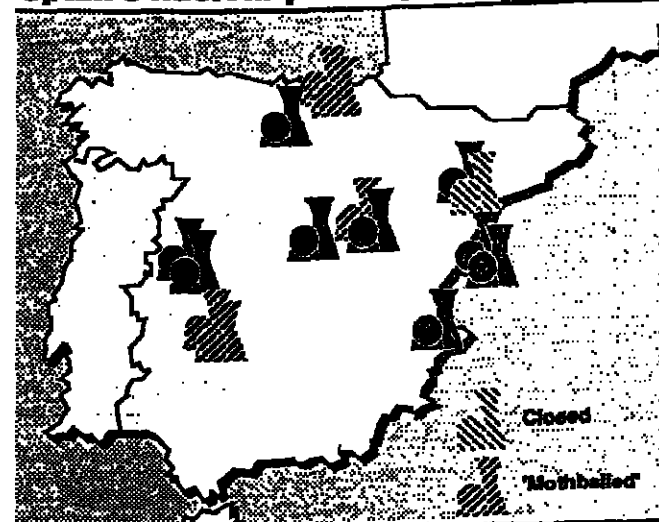
Since then, dozens of Nippon Life executives have been trained at Shearson in various fields. The two groups have also co-operated in various fields. This is evidenced by the recent announcement of a plan for Nippon Life to purchase a 50 per cent stake in PanAgora Asset Management, Shearson's fund management subsidiary in the US.

However, Nippon Life's critics say that the Shearson link has not lived up to the company's expectations. Six months after the deal was announced, Wall Street offered its biggest crash since 1929 and the market value of Shearson plummeted. Over the last year, Nippon Life has been forced to watch financial problems mount at Shearson without being able to do much to help.

Spain analyses its nuclear fall-out

The state and industry are in a power quandary, writes Peter Bruce

Spain's nuclear power plants



According to Research Associates, a Madrid-based corporate consulting house, installed power generating capacity in Spain at the end of 1989 was 46,464 megawatts, of which 46.5 per cent was conventional thermal, 34.3 per cent was hydroelectric and 17.2 per cent was nuclear. Output in 1989 was 147,500 GWh. Hydroelectric power, due to poor rains, accounted for 13.3 per cent (down 40 per cent from 1988), thermal made up 63.3 per cent and nuclear power 23 per cent (up 11 per cent). Consumption in 1989 totalled 126,000 GWh, up 3.3 per cent.

that the moratorium has been a good thing. But continuing high debt and huge investment requirements have brought the industry to the point where it, or rather the Government, feels it has to make fateful decisions.

The industry feels it is pushed around too much. It would be ironic if Mr Davila's suggestion were to be taken on board. Spanish utilities claim they would love to be able to buy power at will from France. They are currently forced to buy massively from Endesa.

No one knows what, if anything, Mr Aranzadi [Minister for Industry and Energy] is planning, but most speculation centres on a reformation, starting in Catalonia, of the entire industry around two or three big companies

the state-owned wholesaler to the industry.

The private utilities now threaten to challenge this arrangement in the Constitutional Court. But this may be a double bluff to force down the tariffs at which they are required to buy from Endesa.

The Government has kept Endesa alive mainly because its plants burn Spanish coal

and because the Government floated 20 per cent of the company in Europe and New York in 1988 for \$670m. Government officials normally justify Endesa's existence by arguing that if it were left free to enter the retail market it would play havoc with the private utilities' income.

But the private sector's war with Endesa and the future of nuclear power in Spain are linked, and the Government does appear to be looking for a credible end-market for Endesa. Using its privileged position as a state company, Endesa has bought heavily into the private utilities in the past year, ending up with some 10 per cent of Sevilla and smaller percentages of others.

Banco Bilbao Vizcaya (BBV) has also bought about 10 per cent of Sevilla and it is assumed - given BBV's close links with the Government - that it would merge its stake with Endesa's should the Government require it.

That would happen as part of a wide-ranging reorganisation of the sector. The Government has wanted foreign utilities off buying into their Spanish counterparts. No one knows what, if anything, Mr Aranzadi is planning, but most speculation centres on a reformation, starting in Catalonia, of the entire industry around two or three big companies

the state-owned wholesaler to the industry.

Endesa could take over Sevilla and Fecsa. Iberdrua would take Hidrocarburos and Electra de Viesgo in the

north. Hidrocarburos could take Union Fenosa and then turn out those Fenosa regions not next to its supply areas on the Levant and around Madrid. Once the weak have been married off to the strong and the division of distribution areas streamlined, it becomes easier to make national strategies.

Many of the smaller utilities such as Fecsa in Catalonia or Hidrocarburos find it hard to meet demand for new capacity from their cash flow, and the Government cannot allow these companies to crank up their borrowings again. Total debt in the sector still stands at more than \$50n.

But the need for new investment - particularly if the nuclear moratorium stays - will be huge. Demand is already twice that envisaged in the existing PEN, and high voltage electrical consumption has been increasing faster than gross domestic product.

Mr Manuel Gomez de Pablos, chairman of Iberdrua, said in Bilbao yesterday that Spain would need to invest Pta1,000bn until the year 2000 to meet national power demand. Speaking before the company's annual meeting, he described last year as difficult, with financial costs rising as a result of the Government's tight monetary policies.

A head of the so-far phantom reorganisation, uncertainty is becoming difficult to bear for the industry. The private utilities insist they need a nuclear option in their power generation mix. Sevilla has complained bitterly about Endesa's market raids and other utilities now worry in public about what will happen to them.

This is not an industry in charge of its destiny. Mr Aranzadi has the power to give and take away. He could trade a further commitment to nuclear power in return for industry support for a reorganisation. He could make it easier to import more power from France.

Now, the only people having any fun with electricity in Spain are stock market analysts busily forecasting which utilities would be absorbed (buy, they say) and which would be the acquirers (sell or hold) in any reorganisation. Both analysts and the industry have become so gripped by the sense of crisis created around the sector in the last year that for the moment, no one appears to be considering the possibility that the Government may this time employ one of its most finely honed crisis skills and do nothing dramatic at all.

Mapfre to buy insurance companies in Puerto Rico

By Tom Burns in Madrid

MAPFRE, Spain's leading insurance group, is to buy some key assets from Puerto Rico American Insurance Company (Praico), the largest insurance group in Puerto Rico. This move should ease a possible future penetration of the US Hispanic market.

Over the past five years Mapfre has pursued a policy of being present wherever Spanish is spoken. Last month it bought 49 per cent of the eighth-ranked insurer in Mexico to add to the string of similar companies it has bought into in other Latin American countries.

Mr Domingo Sugranyes, Mapfre general manager, said yesterday that the Puerto Rico acquisitions were different from previous ones because of the volume involved, the sophistication of the insurance market in the US dependency and because the Praico group, which had a gross premium of \$68.5m last year, was formed by "very good companies."

Under the agreement, subject to approval by the Puerto Rican authorities, Mapfre will acquire the Praico subsidiaries Preferred Risks, a property and casualty insurance company, and Security National, a life insurance company.

It will also acquire a controlling interest in Pan American Corporation, a holding company that has a pooling agreement with Praico.

In its latest year the Spanish company: opened a corporate finance house in the City of London called Harwood Lawrence; launched its own bank, Banco Mapfre, which started with three branches in February and expects to have 10 by the end of the year;

set up a Madrid broking house known as Mapfre-Indusuez with France's Banque Indusuez.

Unconsolidated revenues for 1989 at Mapfre, which is listed on the Madrid and Barcelona stock exchanges, rose 27 per cent to \$1.6bn and profits 21 per cent to \$277m.

NZ bank declines

NET PROFITS at Capital Markets, the New Zealand merchant bank, fell 24.9 per cent to NZ\$25.2m (US\$14.6m) in the year to March. Interest costs on its 30 per cent holding in the state-controlled Bank of New Zealand, bought during the year, took NZ\$17.6m.

Chase Corporation Limited

Notice of Meeting of Creditors

U.S. Dollar Bondholders

(In compliance with an Order of the High Court of New Zealand dated 31 May 1990 pursuant to section 205 of the Companies Act 1955 of New Zealand)

NOTICE IS HEREBY GIVEN that a meeting of the class of creditors of CHASE CORPORATION LIMITED ("the Company") (referred to in this Notice and in the scheme of arrangement mentioned below as U.S. Dollar Bondholders) comprising those creditors of the Company who are the holders of the outstanding U.S. Dollar 5.25% guaranteed subordinated convertible bonds due 1997 issued by Chase Corporation Finance New Zealand N.V. and guaranteed on interest coupons pertaining thereto (whether still attached to such Bonds or not) will be held at Noga Hilton International Hotel, 19 Quai de Montebello CH 1211, Geneva, Switzerland on Friday 6th July, 1990 at 1.30pm.

Business: To consider and, if thought fit, to approve (with or without modification) the scheme of arrangement between the Company and its creditors a copy of which has been circulated or made available to all creditors of the Company.

G. J. Morris

Secretary

Dated at Auckland this 14th day of June 1990.

Notes:

1. U.S. Dollar Bondholders who hold Bonds may either attend in person with their Bonds or obtain from any of the Paying Agents listed below voting certificates in respect of their Bonds deposited with such Paying Agent. A voting certificate will specify the meeting at which the bearer thereof is entitled to attend and vote in respect of the Bonds represented by such voting certificate. Alternatively U.S. Dollar Bondholders may deposit their Bonds with the Paying Agent giving such Paying Agent instructions Agent instructions as to how the Bonds are to be voted and deposited should be cast. U.S. Dollar Bondholders who wish to obtain voting certificates or instruct a Paying Agent to exercise the votes attributable to their Bonds may deposit their Bonds with a Paying Agent until 48 hours before the time appointed for the holding of the meeting.
2. In terms of section 205 of the Companies Act 1955 of New Zealand, the scheme of arrangement will be binding on all creditors of the Company if agreed to by a majority in number representing three fourths in value of each class of creditors present in person or by proxy at a class meeting and sanctioned by the High Court of New Zealand. There are no quorum requirements.
3. Any U.S. Dollar Bondholder may obtain an explanation of the proposed scheme of arrangement upon request being made to:

(a) The Company
Chase Corporation Limited
Level 4
Liverpool House
20 Karangahape Road and Liverpool Street
Auckland
New Zealand

(b) The Law Debenture Trust Corporation p.l.c.
Princes House
25 Grosvenor Street
London EC2V 7LY
England

(c) Any of the Paying Agents being:

Bankers Trust Company
1 Appold Street
Singapore
London EC2A 2HE
England

Banque Indusuez Luxembourg
38 Avenue Scheffer
L-2520 Luxembourg

Credit Suisse
8 Paradeplatz
CH-8001 Zurich
Switzerland

4. When considering what action they should take, U.S. Dollar Bondholders are recommended to seek independent advice from their shareholders, bank managers, solicitors, accountants or other professional adviser.



Sonatrach

Société Nationale pour la Recherche, la Production, la Transport, la Transformation et la Commercialisation des Hydrocarbures

U.S. \$50,000,000

Guaranteed Floating Rate Notes due 1986 to 1992

For the six months 13th June, 1990 to 13th September, 1990 the Notes will carry an interest rate of 9 1/4% per annum.
Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London
Agents Bank



Raiffeisen Zentralbank Österreich AG

RZB-Austria (Formerly GZB Vienna)

US\$50,000,000

Floating rate subordinated notes due 1992

For the three months 13 June 1990 to 13 September 1990 the notes will carry an interest rate of 8 1/4% per annum. Interest payable on the relevant interest payment date, 13 September 1990 against Coupon No. 36 will be US\$ 108.61.

Listed on the Luxembourg Stock Exchange.

Agent: Morgan Guaranty Trust Company

JPMorgan

INTERNATIONAL CAPITAL MARKETS

Warm welcome for \$350m ICI sticks with well-oiled funding formula

By Andrew Freeman

THE first global convertible issue incorporating US placement via Rule 144a received a fine reception on the Eurobond market yesterday.

The \$350m issue for Brown-Ferris Industries, the US waste management group, was brought by Credit Suisse First Boston and met broad institutional demand throughout Europe. Of that value, \$125m of the paper is targeted at the US, while the remainder is in bearer form with a registered option allowing future US placement.

The 15-year bonds, callable between years one and six, carried indicated terms with final pricing due before June 20. CSFB said the paper was quoted in the grey market at 100.15, a premium to the issue price.

Elsewhere, the market was surprisingly busy given the weight of economic data due today and tomorrow. ICI International reopened the volatile Canadian dollar sector with a \$150m five-year deal for Japan Development Bank, the first Japanese government-guaranteed issuer to tap the market. The paper was priced with a 12 1/2 per cent coupon to yield 88 basis points over the equivalent government bonds. Traders said demand was unexpectedly strong from Japanese and UK institutions and the bonds were quoted comfortably inside fees at less than 1.70 bid. Proceeds were thought to have been swapped into yen

via floating-rate US dollars, but ICI would not comment. Swiss Bank Corporation launched its first mandated deal for more than 18 months: a \$350m three-year convertible issue for General Electric Capital Corporation. The bonds were priced with a 9 per cent coupon at 101.45 to

INTERNATIONAL BONDS

yield 37 basis points over Treasury, a level described by syndicate officials as extremely tight.

However, strong demand from Switzerland underpinned the issue, which could easily be sold at less than 100. Several houses had declined their invitations, but subsequently sold large blocks. There was general comment that an ostensible successful deal had generated little profit for underwriters.

An Ecu25m five-year deal was successfully launched by Credit Lyonnais for Caisse Nationale des Autoroutes. The bonds offered an all-in yield of 10.53 per cent, considered generous against recent World Bank paper yielding around 10.44 per cent.

Officials said most sales were made comfortably inside fees around less than 1.70 bid, and towards the close the paper was bid at less than 1.65. In Germany, the World Bank

launched a DM200m callable 10-year deal via Commerzbank, with a simultaneous issue of 2m bond warrants, a structure last seen in 1986.

The bonds had a very strong reception from retail investors despite negative comment on the call feature. The paper was trading at less than 0.30 bid against full fees of 1 1/2 points. By contrast, the warrants met slow demand and were trading at DM5 bid against the DM4.10 issue price.

Tuesday's DM300m floating-rate issue for the Bank of Greece was quoted by Dredner Bank at 99.27 bid, down around 8 points on the day and outside fees. The deal is going slowly despite offering an attractive yield against the London interbank rate.

In Switzerland, Credit Suisse launched a four-year private placement for General Motors and was quoting the paper inside fees at less than 1 1/2 bid. The same borrower's recent public issue was trading in the secondary market at 102 1/2 bid, down 1/4 point on the day.

Trading in the primary market was again up-beat, with most prices closing unchanged to 1/4 point higher.

Swiss Bank Corporation confirmed that it would be launching a \$500m wholesale auto receivable-backed deal in early July for a special-purpose vehicle known as DEALERS. The underlying loans are owned by Chrysler Corporation.

Andrew Freeman examines the multinational chemical group's borrowing philosophy

International capital markets have been through astonishing changes in recent years, but Imperial Chemical Industries, the UK-based chemicals and pharmaceuticals group, has been remarkably consistent in its funding policies. Its approach is based on principles laid down in the 1960s which have been carefully guarded, even through the volatility of the late 1980s.

"We looked at the nature of the group and its needs and decided to operate its financing along some basic principles," says Mr Alan Clements, ICI finance director since 1979.

That philosophy is visible in ICI's selection of the swaps market and its reluctance to take on floating-rate debt. It is also expressed in the leanness of the finance department, which is a tightly run area given ICI's £13.7bn (£22bn) annual sales and \$60m UK production.

Just three staff concentrate on liquidity and currency management, while a similar number of corporate treasurers has responsibility for particular parts of the ICI group. (A separate finance subsidiary handles foreign exchange transactions.)

Four broad rules were prescribed in the 1960s.

Long-term group gearing levels would not be allowed to exceed a ratio of 30 per cent debt to total assets, except in the case of large acquisitions where there was a likelihood of reducing the level quickly, for example by disposals.

The group determined to maintain a low credit rating (ex-ante A1) so that it would always be in a position to tap the markets. To ensure this, interest payments must be covered at least six times by profits, although this figure has been as high as 11 times.

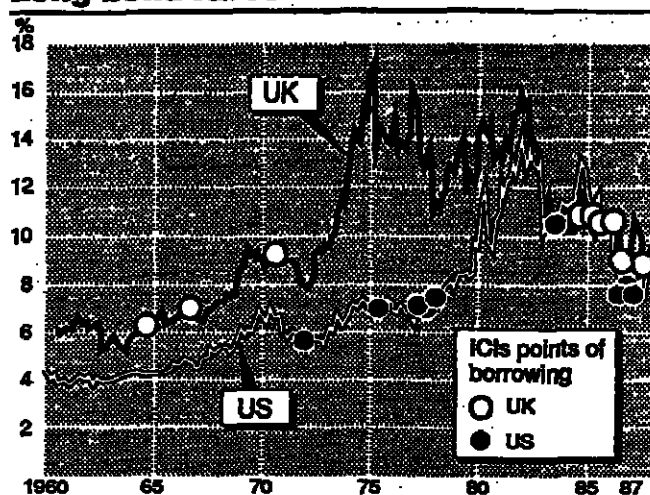
Recognising that ICI would regularly be spending more than its available income, it would try to generate internal funds to match at least 80 per cent of outlays. This has made its presence in the markets much less visible than its competitors', its visits limited mainly to acquisition-related financing which has tended to be short and medium-term.

Group financing should be highly centralised to allow borrowings in large, economic lumps and ensure that the best markets could be tapped. This policy grew out of ICI's huge expansion in Europe in the 1960s when UK exchange controls meant that it had to borrow in foreign currencies to fund non-UK growth.

"We realised that if we allowed our subsidiaries to do their own financing, we'd get a hopeless mess," says Mr Clements. The result was a series of funding subsidiaries, raising money and passing it on to local units.

ICI's growth in Europe coincided with the development of the Eurobond market in which

Long bond rates



it was an early participant. The group's first Eurobond issue was launched in the mid-1960s. "But we learned early on that markets come and go," says Mr Clements.

ICI found that when it wanted to borrow D-Marks the market could be against it, so it began to aim towards holding a basket of currencies to match its European assets.

In the 1980s and 1970s, the group smoothed its borrowing programmes by trying to finance expansion in advance of the actual need for funds. After a well-documented corporate crisis in the early 1980s, its programme altered and was driven by the need for large chunks of acquisition-related funds.

These were financed in the first instance by calling on its medium-term note programme, then we would move quickly for longer-term funding," says Mr Clements. Medium-term notes are debt instruments with fixed coupons and flexible maturity dates of between one

and 15 years that can be tailored to investor demand. The best example of this policy was the \$20m acquisition in 1987 of Stauffer, the US chemicals company, which Mr Clements describes as "almost like a military operation". ICI drew on a short-term funds, made nearly \$10m worth of disposals before the October crash and then arranged longer-term funding for the balance.

ICI's policies have meant the group's borrowings are small in relation to its size. It currently has £1.7bn of medium and long-term borrowings. At the start of each year, the group evaluates its expected cash flows and expenditures and reviews its possible acquisition strategy.

"If we think we will be looking for sizeable funds, we take opportunities to raise money at good terms in advance. As far as possible, we think ahead."

This requires constant monitoring of the capital markets, a process aided by a more open attitude to the underwriting community in the main markets. ICI's old policy of having prime relationship contacts has been modified as an inevitable consequence of the liberalisation of markets and a greater flexibility of financing techniques that emerged over the later 1980s.

ICI says that if it wants to use an idea presented by a non-prime relationship bank, it will tell its core banks that the originator can be the lead manager. This establishes the principle that the group is willing to hear ideas, a message considered more important than the danger that large houses might try to muscle in on the back of their placement power.

ICI's long-term approach of matching assets and investments with its currency exposure has meant keeping the

swaps market at arm's length. "We've always been a little cautious," says Mr Clements. "We don't want to end up with a large book of swaps."

However, the group is forced to make an exception for the sterling market. This derives from institutional investors' concern over event risk where external shocks like a hostile takeover or management buy-out might adversely affect a company's credit rating. Institutions dominate demand for Eurosterling bonds, and their worries led to a confrontation with borrowers over the protecting covenants written into the documentation of issues of securities.

Mr Clements believes that the strong view wants being championed by the institutions include a range of possibilities which many company managements will regard as restrictive.

"We're looking at ways we can modify our existing covenants, but if we have to we will borrow something else and swap the funds into sterling," he says. Last year the group launched two Australian dollar Eurobond issues both swapped into sterling funds at attractive rates below the London interbank rate.

In addition to its broad policies, ICI tries to maintain a consistent approach within its borrowing portfolio. For example, its use of fixed-rate funding has instilled an unwritten rule that no more than 30 per cent of total funding will be floating-rate debt. The chart shows why - it has successfully tapped the capital markets for fixed-rate funds over the years. The group's substantial short and medium-term facilities are all floating-rate, so it holds very little long-term floating debt.

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Barclays plans \$100m preference share issue in US

BARCLAYS Bank is issuing a further \$100m of preference shares in the US to supplement its capital, writes Stephen Fidler.

The non-cumulative preference share issue, with no fixed maturity, will be underwritten by the US Securities and Exchange Commission in April.

The shares carry a fixed interest rate - not set at the time of writing - and the option for Barclays to call the issue after 10 years. Last year's carried a five-year call.

The latest issue is being offered in two series - to benefit from UK tax treatment - which will be combined and sold in the US as American depositary receipts.

Barclays said the issue reduced the sensitivity of its capital to exchange rate movements, allowed it to strengthen its capital base without diluting shareholdings, and provided extra capacity to issue the lesser Tier II capital.

Thames Water announced yesterday a \$200m commercial paper programme, with a multi-currency option, arranged by NatWest Capital Markets. Barclays de Zoete Wedd, Lloyds Bank and UBS Phillips & Drew will also be dealers.

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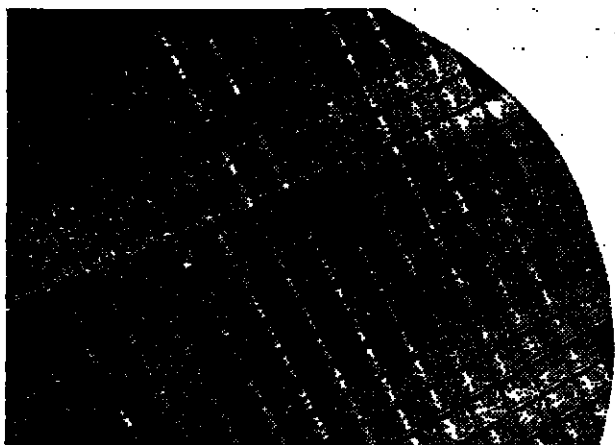
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5.

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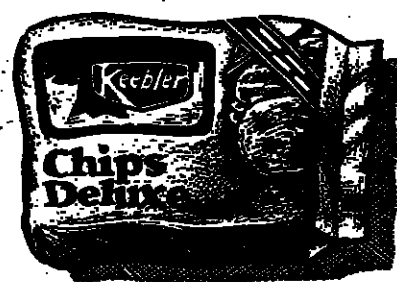
218.

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UK COMPANY NEWS

Residential malaise cuts Regalian back to £11m

By Vanessa Houlder

THE PROBLEMS of the property sector were underlined further yesterday when Regalian Properties, the commercial and residential developer, announced pre-tax profits more than halved from £23.5m to £11.05m for the year to March 81.

The results reflected the malaise in the residential property market, which has been hit by the rise in mortgage rates to their highest level since 1981.

The profits stemmed entirely from interest of £11.82m (£1.05m), received from Regalian's Vauxhall Cross office development in south London, which has been pre-sold to the government-owned Property Services Agency.

Administrative expenses exceeded the gross profit of £4.14m (£28.75m) by £743,000. Turnover fell from £107.82m to £39.43m.

However, Mr David Goldstone, chief executive, said he was confident that in the current year Regalian's creative marketing approach would achieve a reasonable cash flow in its residential portfolio, which consists of properties worth £180m, as well as the £93m Kensington Palace Gardens project under construction.

He claimed that the 50/50 scheme, by which buyers put down a 50 per cent deposit for a half-interest in their home, with five years to purchase the balance at the prevailing market rate, had been a "dramatic success." Contracts had been exchanged on 85 properties, worth between £17m and £30m.

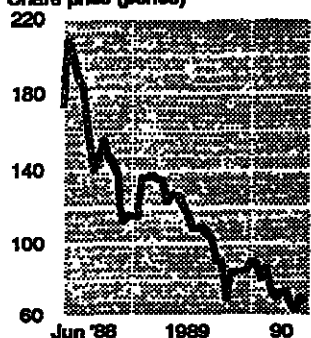
Mr Robert Perdeux, finance director, said the 50/50 scheme had been offered on 800 properties. If most of the 40 people who had also reserved a property went on to exchange contracts, then some 15 per cent of

the properties would have been sold in a four-month period, which he considered was a pretty good outcome in the present climate.

Mr Goldstone said the company was also bolstered by its move into commercial property. "The foresight Regalian has shown over the last two years, which now enables the company to enjoy a more balanced portfolio of residential and commercial property, has secured the position of the company."

Regalian Properties

Share price (pence)



Two properties under construction in the commercial property portfolio, at Vauxhall Cross and Red Lion Court had been pre-sold and pre-let respectively. No money would be spent on its six properties at planning stage until market conditions justified it, said Mr Goldstone. He stressed that Regalian did not have the cash flow problems that could arise from an extensive speculative construction programme.

The Red Lion Court development had been included in the accounts at the directors' valuation, which gave rise to a surplus of £3.8m.

Mr Goldstone said that

although the group had significant funding facilities in place and a cash balance, it would take a cautious approach to acquisitions.

"I do not subscribe to the view that there are massive opportunities currently available. We would rather lose an opportunity than make a loss or lose shareholders' funds. It is prudent, it is cautious, but it is realistic," he said.

He predicted that buoyancy would return to the market in the autumn of 1991, followed by a substantial uplift to the prices of residential property in 1992 or 1993.

The company has a cash balance of £99.88m, gross borrowings of £73.44m, net book assets of £131.39m. Net assets per share at the year-end were 149.6p (123.9p).

Earnings per share fell from 18.01p to 8.33p. A proposed final dividend of 2.5p makes an unchanged 4p for the year.

COMMENT

Life is undoubtedly tough for property developers, but Regalian seems well placed to weather the storm. After its move into the commercial sector three years ago, its successful attempts to pre-sell or pre-let the properties has given it a reasonably secure position. The interest income from the Vauxhall Cross development will provide a chunky, if diminishing, source of profits over the next four years. But even if Regalian is a relatively safe bet for a developer, it is hardly an inspiring one. Its strenuous marketing efforts are making some impact on its £180m portfolio of London flats, but even so, its efforts to clear the decks of residential property will be a slow one. The shares, up 2p to 71p, are unlikely to make much progress until a drop in interest rates is in the offing.

Arthur Shaw hit by downturn in housing

ARTHUR SHAW, the USM-quoted maker of window fittings, slipped back in the second half and saw pre-tax profit for the year to April 1 1990 fall from £1.15m to £839,000.

The outcome reflected reorganisation costs of £74,000.

Mr Ian Tickler, chairman, said the downturn in UK domestic house building accelerated in the second half, with pressure from major customers to hold down prices when the company's costs were increasing.

The housing association and local authority markets remained buoyant. Penetration into the uPVC and aluminium framed sectors continued satisfactorily.

Turnover showed little change at £13m. Earnings fell to 7.32p (10.08p). The recommended final dividend is 2.5p for a total of 4.1p (3.8p).

All-round growth lifts Clayhithe to £5.3m

Clayhithe, which provides finance and management for companies and is also involved in property development, lifted pre-tax profits by 27 per cent, from £4.13m to £5.25m, in the year to March 31 1990.

Mr John Jones, chairman, said both divisions contributed to the profits rise. A part of the company's strategy was to develop a third division - professional services. A start was made during the year with the acquisition of Directorship Appointments, an executive search and recruitment business which, he believed, had good potential for expansion and development.

He added that the group had a strong balance sheet which had been further strengthened since the year end by a number of realisations.

Turnover rose to £23.38m (£20.7m) and after tax and minorities, earnings per share worked through at 21.06p (17.39p) basic.

The proposed final dividend is 4.2p to lift the total from 4.25p to 6p.

Corporate punishment with beet and cane

Maggie Urry looks at Tate's Berisford bid, sugar and the MMC

THE MONOPOLIES and Mergers Commission appears to have an almost insatiable craving for sugar.

Yesterday's referral of Tate & Lyle's proposed bid for Berisford International, which owns British Sugar Corporation, is the third time since 1983 that a bid in the UK sugar industry has been referred to the MMC.

This suggests, first, that sugar is recognised by government to be a vital commodity, one where consumers must be protected from monopolistic supply.

More importantly, perhaps, the regularity of referrals shows that companies continue to be dissatisfied with the structure of the industry. This dissatisfaction might be motivated by a threat to profits - or by greed.

In the UK there are two sugar producers - Tate making cane sugar and British Sugar refining sugar beet. In 1982 Berisford bought British Sugar, after an MMC investigation. In 1986 bids from Ferruzzi, the Italian-owned sugar company which also controls French sugar company Béghin-Say, for British Sugar and from Tate for Berisford were both referred. The report, published in February 1987 after a lengthy investigation, found that either takeover would be against the public interest.

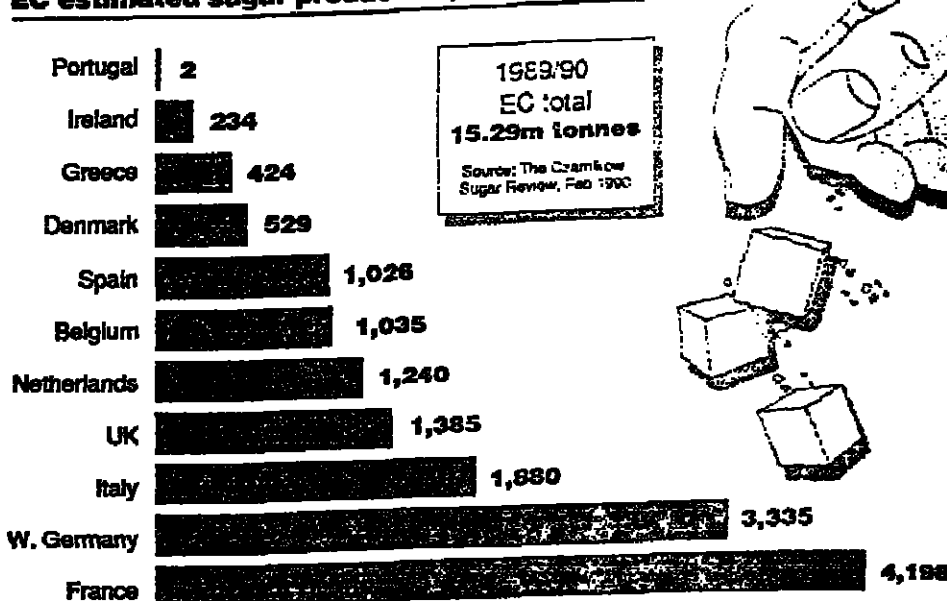
Sugar prices are set by the European Community, effectively guaranteeing prices to sugar beet farmers, and ensuring profits to efficient sugar beet processors. But this pricing mechanism is not so generous to cane refiners.

Cane sugar is imported to the EC from Africa, Caribbean and Pacific countries (ACP), and in the main continues the UK's policy of buying from old Commonwealth countries. This policy dates back to before the UK's EC membership. The EC is committed to maintaining these purchases under the Lomé Convention.

Tate argued in 1987 that by taking over British Sugar it could guarantee the future of its cane refineries, by far the largest refiners of ACP cane.

Within Europe a number of alliances have been forged recently - for instance the marketing tie-up between Générale Sucrière and Sucro Union in France called Euro Sucre and the concentration of the

EC estimated sugar production, 1989/90 ('000 tonnes)



Danish industry into one group, De Danske Sukkerfabrikker.

In 1987 Tate undertook not to buy Berisford, an undertaking which is still in force. So the fact that, back in March, Tate mooted a bid for Berisford at all, suggests it expected that now the MMC might, three years later, take a different view.

Then, the MMC pointed out that Tate and British Sugar together had 94 per cent of the UK market for sugar. The cost of transporting sugar to the UK meant that imports were unlikely to flood into the market until the UK price had risen significantly.

Mr David Lang, analyst at Henderson Crosthwaite, the stockbroker, reckons the extra cost of transporting sugar from northern France to, say, a big UK user in the Midlands would be about £18 a tonne. That compares with a sugar price for the biggest bulk buyers of £425 a tonne at the moment, a price expected to rise to about £470 a tonne on July 1. Industrial users find this enough of a deterrent to import little sugar from outside the UK.

The MMC found that this extra transport cost would mean that a merger between Tate and British Sugar could result in a significant price rise to UK consumers before competition from imports became

serious, and that that would be against the public interest.

Mr Nicholas Nightingale, company secretary of Tate, said yesterday that the opening of the Channel Tunnel, due in 1993, would significantly reduce these transport costs. And, he said, the new alliances in Europe mean that the UK industry needs to consolidate to stand up to the larger Europeans and prevent them exploiting the UK market in the longer term.

The 1987 MMC report recognised the problem of low profitability for Tate as a cane refiner, putting it at a severe disadvantage to British Sugar. British Sugar had initiated a fierce price war in 1986, apparently aimed at forcing Tate to close one of its two refineries, and Tate was barely making money from UK cane refining.

The MMC recommended that this disadvantage be rectified by other means. Since then the EC has given some aid to cane refiners, and in its 1988 accounts Tate said that this had enabled its UK business "to compete on more equal terms in the market". There has also been a significant rise in sugar prices, led by British Sugar and helped by the EC support mechanism.

This means that Tate's UK cane refining operations are again profitable. The group does not split out these figures,

but the bulk of its £47.6m trading profits from the "cane and beet" sugar - Europe and other" division comes from the UK business.

However, Tate argues that the EC adjustments have been too small, and it appears to be this argument, not the European competition one, which has worried the authorities in referring the bid rather than dismissing it out of hand by holding Tate to its 1987 undertaking. Berisford's announcement yesterday that it is also talking to other bidders could further complicate the MMC investigation. If others were to bid they too might become embroiled in the referral.

However Associated British Foods - the milling and baking group which bid for Berisford in 1987 but pulled out after the stock market crash - is in an interesting position.

ABF's bid was not referred to the MMC. If it was to try again now - and it has a 33 per cent stake as a starting point - its bid might be sent to the MMC as well, though it would not be automatic. Berisford shareholders might prefer to hang on for a bid from Tate, though it looks as if British Sugar is worth more to Tate than anyone else, a view supported by Tate's dogged persistence in pursuing its target.

Fresh fare concessions at Eurotunnel

By Andrew Taylor, Construction Correspondent

EUROTUNNEL, the Anglo-French Channel tunnel group, will offer concessions on tunnel fares to shareholders subscribing to this Autumn's planned rights issue.

The offer made in a letter to

shareholders, said the concessions would be detailed later this year.

Eurotunnel is due to raise its capital by about FF2.5bn and £250m in the Autumn.

Eurotunnel made a limited

offer of travel concession to larger shareholders when its shares first went on sale to the public. Shareholders purchasing 1,500 shares received unlimited free travel through the tunnel.

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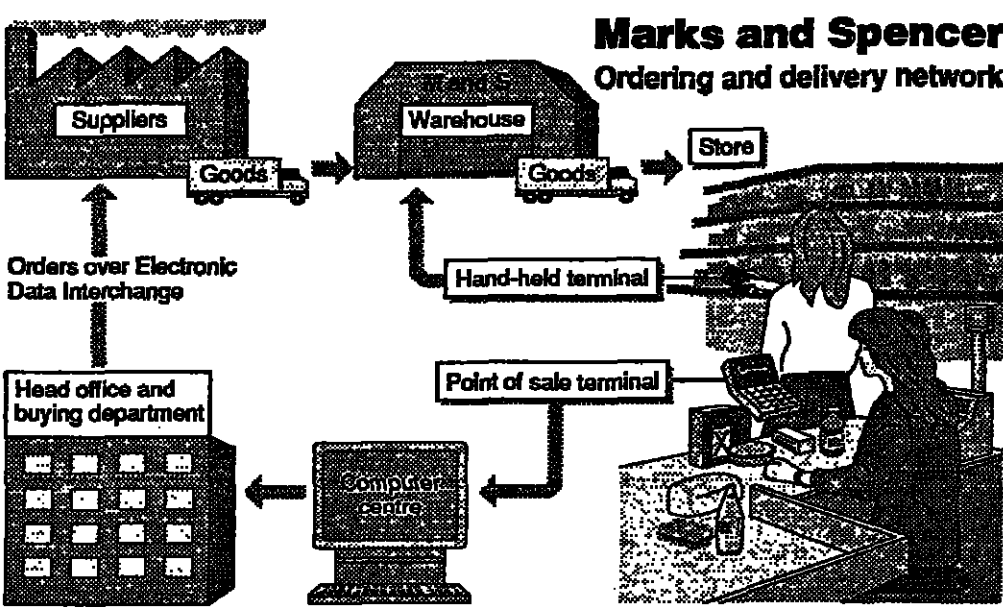
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TECHNOLOGY

Della Bradshaw explains how Marks and Spencer's computer strategy has produced increased profits

An outfit made of durable fibre



Williams. "A very early summer increases the demand for lightweight and short-sleeved merchandise." If a burst of hot weather produces a run on cotton T-shirts, for example, the buying department knows the next day.

M and S's approach to automation has been characterised by the exploitation of its acknowledged commercial strengths rather than attempting to adopt the fashionable procedures lapped up by many high street chains.

When the company decided five years ago to swap paper for electronics, M and S decided to capitalise on the legendary strong relationships it enjoys with suppliers rather than concentrating solely on hardware and software.

As a result it became one of the first retail chains in Europe to introduce electronic ordering and invoicing, with documents sent electronically along a phone line between the M and S and the supplier's computers. The messages use standard electronic data interchange (EDI) formats across International Network Services' Tradanet network.

The introduction of EDI placed the onus on M and S's suppliers to invest in computer systems as well. That, says Williams, enabled M and S to exploit its technology investment as well as resulting in a speedier and more accurate service. The plus side for the suppliers, says Williams, is that the amount of business M and S now does with them has undoubtedly grown.

Today, the backbone of the M and S network is:

- Pos terminals - or electronic tills. Data on what has been sold is fed from the Pos terminals to the computer system.
- The back office computer - one is installed in every store. The information is collated and then sent electronically overnight to:
- The main computer centre near London's Heathrow airport - a conglomeration of number crunching systems from IBM, ICL and Amdahl, which receive all the sales information from around the country.
- The head office systems - linked to the main computing centre.
- EDI - orders are sent to

suppliers, usually on a weekly basis.

M and S opted to introduce the Pos systems first in its higher priced clothes and homeware sectors because the beginning of the computerisation project coincided with a period when the number of items in these sectors was mushrooming through the introduction of new ranges, such as giftware.

The food departments are still in the throes of modernisation with plans for 180 out of the 280 food departments to be brought into the fold by Christmas this year. The systems will be the same ICL ones used throughout the stores, to ensure that whatever the customer buys - a pair of socks, a lampshade or a loaf of bread - can be paid for at any payment point in the store.

The latest addition to the M and S technology checklist, and a system which Williams believes has proven instrumental in increasing turnover, is a computerised warehousing system linked to the person at the sharp end - the shop assistant.

Once the assistant spots a

Eradicating hazards from the ground up

Peter Marsh on Denmark's plans for a thermal treatment plant to cleanse contaminated soil

Denmark conjures up for most people images of quiet countryside and an economy dominated by farming. A darker aspect to Denmark concerns the 60m tonnes of contaminated soil which Government planners estimate is scattered throughout the nation.

The soil is mainly on land formerly used for industrial plant in areas such as chemicals, mining, smelting and energy production. Some of the material is also in landfill sites that have been used to store waste products over the past century or so.

The problem for Denmark - and for almost every other country with even a small amount of industrial development - is that soil of this kind contains high levels of chemicals which may be dangerous to health. The chemicals include a variety of organic compounds and heavy metals such as cadmium and mercury.

Many other countries, Britain included, deal with all but their most heavily contaminated soils by burying it in the ground, possibly alongside domestic rubbish.

For Denmark, however, the landfill approach is insufficiently rigorous. The country has some of the toughest environmental laws in the world. It argues that putting such residues in landfill runs the risk of chemicals leaking out into ground water or into agricultural products and hence into the food chain.

As a result Denmark is taking a lead in developing systems to treat contaminated soil. As a first step, the Danish Government and private-sector interests plan to start a thermal treatment plant next year to remove most of the hazardous compounds from the soil.

It will be a long-term project. Government planners think it could take 30 years and DKK7bn (£860m) to process all the contaminated soil in Denmark.

Other nations, including West Germany, Holland and the US, are exploring methods of dealing on a large scale with contaminated soil by similar processes.

Denmark is a long way from being the most heavily industrialised nation. Other countries with a bigger presence in manufacturing are likely to have volumes of this material several tens of times higher than that in Denmark.

Assessing how much of a threat to health soil deposits of this type constitute is difficult because research in the field is still at an early stage. Scientists think that some of the chemicals in soil, can take years to show up in specific individuals.

The Danish thermal-treatment plant is due to begin operations in Rodby at a treatment station run by KK Miljø Teknik, an organisation in which Kommunekemi, a public-sector waste treatment group, holds a 51 per cent stake.

Monberg and Thorsen, a large Danish construction group, has a 25 per cent stake in the venture while other shareholders include Denmark's state-owned railway company. The rail concern will have a big role in treating contaminated soil over the next few decades by transferring the waste from different sites around the country.

Some 40,000 tonnes of this material have already been taken to a special store at Rodby to await treatment. There, scientists have experimented using microbes to break down chemicals in the soil and with a new washing process to separate the most dangerous substances.

Vagn Frederiksen, general manager at KK Miljø Teknik, says the organisation he has not yet settled on the technology to be used in the soil-treatment plant. It will probably be based on a high-temperature roasting procedure which converts organic materials to innocuous substances such as carbon dioxide and water. The system would also contain sophisticated scrubbing equipment and after-burners to remove unpleasant or harmful

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Nature of business: Hotel and Restaurant
Trade classification: 47
Date of appointment of joint administrators: 16 May 1990
Names of persons appointed to the joint administrative receivers: Lloyd Bank Plc
DAVID JOHN CORNEY and JOHN FREDERICK POWELL
Joint Administrative Receivers
Office holder nos 60 and 240 of Cook Gully 21 Temple Row Birmingham B2 6JT

POLYBONNE INDUSTRIES (UK) LIMITED

Registered number: 2204104
Nature of business: Injection moulders
Trade classification: Injection moulders
Date of appointment of joint administrative receivers: 4 June 1990
Names of persons appointed to the joint administrative receivers: Midland Bank Plc
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Gareth GFI 402

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FINANCIAL TIMES
EUROPEAN & BUSINESS NEWS

BUSINESS LAW**SEC bids for index futures**

By Leo Herzog and Richard Shepro

ON JUNE 6, the Bush Administration moved to resolve a long-standing regulatory dispute between the US Securities and Exchange Commission (SEC) and the Commodity Futures Trading Commission (CFTC). The CFTC has regulated stock index futures since they first appeared. The Administration's proposed Bill would shift regulatory jurisdiction over stock index futures to the SEC.

The securities industry in New York favours SEC regulation, while the CFTC and the commodity exchanges in Chicago favour a continuation of CFTC regulation. One of the exchanges, the Chicago Board of Trade, has called the proposal "creeping regulatory imperialism".

In Congress, the banking committees responsible for securities industry legislation appear likely to support the Administration's proposal. The agriculture committee looks set to oppose it.

The Administration's proposal also would allow stock index futures to be traded on securities exchanges as well as on commodity exchanges. This had been a highly controversial subject. The wording of the laws that define SEC and CFTC jurisdiction do not cover hybrid products, such as index futures, in a clear cut fashion. Plans by the Philadelphia and American stock exchanges to sell investment contracts tied to the performance of stock market indexes were quickly derailed last year by the Federal Court of Appeals in Chicago.

The court decided that these contracts had futures characteristics which made them subject to the exclusive jurisdiction of the CFTC and could only be traded on commodities

exchanges.

The court reasoned that owning these index investment contracts did not make an investor an owner of any of the underlying stock. Thus the contracts were not stock, although investors would accomplish the same investment results as by owning stock. The Administration's bill would override this case.

There are two highly important background factors in this controversy. The first is the rapid growth of financial futures markets around the world under Chicago's leadership. New York has been consistently eclipsed by Chicago in this development.

The second is the shock of the stock market crash in October 1987. The reaction in the US was: "How could it have happened to us?", followed by finger pointing to find fault.

Soon after the 1987 crash, reports on what really happened and the causes appeared in droves from governmental agencies and securities and commodities exchanges. President Ronald Reagan's task force issued a report. The task force was led by Mr. Nicholas Brady, now Secretary of the Treasury and spokesman for the Administration's proposal.

That report and the New York Stock Exchange's report blamed the crash on too much liquidity in the Chicago market. They proposed significant changes in the regulatory system that would add price limits ("circuit breakers"), increase the powers of the SEC and the stock exchanges, and raise margin requirements on index futures.

In marked contrast, the report of the Chicago Mercantile Exchange, written by several famous free market economists, took a much cooler, free

market approach to the subject.

That report concluded that much of the blame lay with flaws in the use of portfolio insurance by institutional investors. "Users of portfolio insurance learned that continuous and smooth exit prices are not obtainable when a collective mass move to an exit occurs."

In efficient market theory the report concluded that no solution was necessary since there was no problem. "Now that this flaw has been widely exposed, we expect that excessive use of this strategy will no longer be a problem."

But unfortunately the market was not so smart. The panic was repeated, albeit on a reduced scale, in the smaller market breaks on October 13 and 16, 1988.

In May 1990 the SEC issued another report. The Chicago market was again the focus for blame, particularly floor traders at the Chicago Mercantile Exchange.

Reinforcing the finger pointing exercise are the numerous scandals that suggest fault in every place anyone cares to look. On the New York/SEC side were the insider trading, Drexel Burnham Lambert and Michael Milken scandals. On the Chicago/CFTC side there were FBI undercover investigations that revealed widespread cheating by customers by futures traders.

There is some overlap in interest between the New York and Chicago financial markets, but there is also a large divergence. The Chicago market does not want to be subsumed in the much larger New York securities market. New York, on the other hand, would dearly love to dominate stock index futures in which Chicago

has been so successful.

Both the SEC and the CFTC each have an obvious self-interest in protecting and expanding their own power. It is also no surprise, considering the general history of bonding between regulator and regulated, that each industry has a very strong preference for its own regulatory agency.

Although both the securities and commodities industries are important enough to have limited, national political clout, it is not clear why politicians should pay very much attention to the SEC or the CFTC; they control few votes and contribute no money to political campaigns.

Thus, it is unlikely that this controversy would have attained national prominence if it were only a struggle for dominance between two industries and two regulatory agencies.

Aside from politicians with special ties to the Chicago and New York industries, not many national politicians care much about supporting New York over Chicago, the SEC over the CFTC, or vice versa. There are some possibilities for log rolling among politicians to broaden support, but unless an issue has broad appeal there is a limit to how effective such attempts to gather political momentum can be.

However, there are real problems that appear to justify national attention, such as the risk of sudden stock market crashes from high liquidity in financial markets and the scandals in the securities and commodities markets. Financial futures markets have caused a tremendous increase in liquidity. When markets are functioning smoothly, high liquidity

increases short-run market efficiency. (The long-run effects of liquidity are debatable and difficult to assess.) But liquidity works in either direction. When there is panic, it increases the wreckage.

The past three years have demonstrated that in a panic, everyone runs for the door. If there is a big increase in liquidity, investors can run much faster.

Moreover, in spite of the cool optimism in the 1987 Chicago Mercantile report, in a financial panic investors do not seem able to remember what they were supposed to have learned from the last panic.

Financial scandals provide a convenient excuse for avoiding the real problem of liquidity. If eliminating bad guys would solve the problem, that would suit everyone best. The Administration's plan appears to be playing to these illusions. The portentous title of the proposed bill illustrates this point: the Capital Markets Competition, Stability and Fairness Act of 1990.

In recent years particularly, the SEC has been striving for the reputation of a tough, highly sophisticated law enforcer against the bad guys. But stricter regulation will not make the liquidity problem go away. If regulation does succeed in reducing liquidity in US securities markets, investors will move to foreign markets. Good and bad, high liquidity is here to stay.

* Chicago Mercantile Exchange v SEC, 883 F 2d 537 (7th Cir 1989).

The authors are partners in the Chicago office of the US law firm, Mayer, Brown & Platt. Their book *Bidders and Targets*, will be published by Basil Blackwell in September.

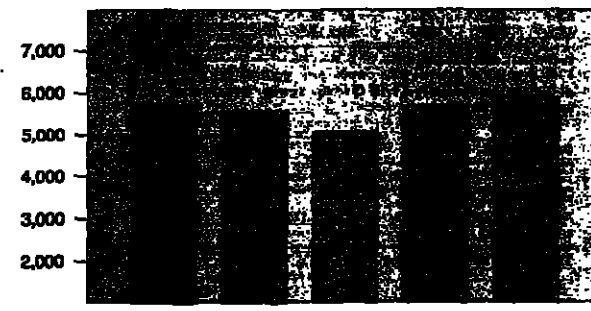


**PETROFINA
1989**

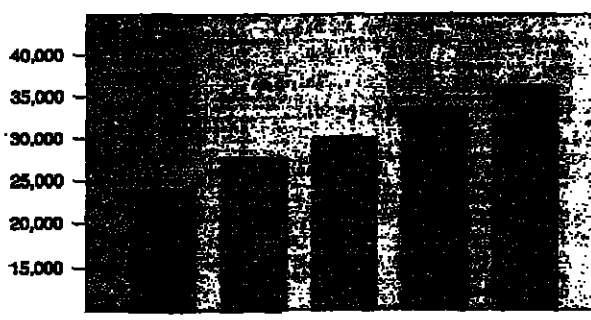
**ANOTHER YEAR
OF PROGRESS**

| Financial Highlights (million BEF) | 1989 | 1988 | 1987 |
|--|---------|---------|---------|
| Net income | 21,822 | 20,191 | 17,544 |
| Cash flow | 53,264 | 56,888 | 44,557 |
| Capital expenditure | 47,435 | 64,505 | 32,790 |
| Sales and other revenues | 992,004 | 500,445 | 439,014 |
| Duties and taxes | 145,217 | 133,108 | 111,474 |
| Fixed assets (net of depreciation) | 226,194 | 212,460 | 183,538 |
| Operating Highlights | 1989 | 1988 | 1987 |
| Crude oil production (thousand metric tonnes) | 5,865 | 5,668 | 5,245 |
| Natural gas sales (million cubic metres) | 5,652 | 4,283 | 3,758 |
| Crude oil processed in the Group refineries (thousand metric tonnes) | 27,436 | 27,100 | 22,848 |
| Refined product sales (thousand metric tonnes) | 36,293 | 33,680 | 30,057 |
| Polymers and synthetic rubber production (thousand metric tonnes) | 1,165 | 1,089 | 1,005 |

Crude oil production
(thousand metric tonnes)



Refined product sales
(thousand metric tonnes)



petroleum business, which more than compensated for the profit drop of the chemicals division. Our upstream activities have benefited mainly from increases in crude oil prices and a significant rise in our natural gas production. The downstream sector enjoyed a steady demand for petroleum products: refineries operated at full capacity, margins were higher than last year and our petroleum product sales increased by 8%.

In order to prepare for the Single European Market of 1993, we have regrouped the interests of most of our subsidiaries established in a Member-state of the Community within a company with an European orientation, called Fina Europe. This company will be responsible for the standardisation, harmonisation and integration of the support activities common to our European subsidiaries, so as to enable us to adapt our management structure and operating procedures to the spirit of the Single European Market.

Consolidated turnover increased from 487 billion Belgian francs (\$ 13,223,983,000) to 578 billion Belgian francs (\$ 14,651,592,000), an increase of 19%. Cash flow was 53.3 billion Belgian francs (\$ 1,350,942,000) compared with 56.9 billion Belgian francs in 1988. The Group capital expenditure was 65 billion Belgian francs in 1988, compared with 47.5 billion Belgian francs in 1989. In 1990, new investment commitments will total approximately 65 billion Belgian francs.

FINANCE

Due to the progressive opening up of world capital markets, it became

possible in 1989 to organize our financial operations around two centres, in Europe, Petrofina International Group based in Brussels and in the United States, Petrofina Delaware, based in Dallas.

To meet the Group's short term financing requirements, commercial paper programmes are available on the U.S. market and the Euro-markets, now totalling 1.8 billion dollars.

In 1989 the credit rating of our programmes was confirmed as A1/P1/F1 by the rating agencies.

In addition to these programmes, Petrofina has a medium term "Euronotes" programme and bank credit lines, amounting to facilities in excess of 5 billion dollars.

The rights issues of one new share for every fifteen shares held and of 150,000 shares reserved to employees were successfully concluded on April 6, 1989. The rights issues of 16 billion Belgian francs, added to the operational cash flow of 53 billion Belgian francs and with the sale of assets of 2 billion Belgian francs resulted in a cash surplus of 12 billion Belgian francs after financing capital investment of 47 billion Belgian francs and a dividend payment of 12.5 billion Belgian francs. The surplus financed an increase in working capital, which rose from 15 to 20 billion Belgian francs and a reduction in long term debt.

This long term debt amounted to 34.3 billion Belgian francs and was 2.5 billion Belgian francs lower than in 1988. After taking into account swap deals, 80% of the long term debt is expressed in dollars. The total financial debt amounts to 66 billion Belgian francs compared with 79 billion Belgian francs in 1988. The shareholders' equity was increased by 25 billion Belgian francs to 150 billion Belgian francs. The total debt to equity ratio is 0.44 compared with 0.63 in 1988. The total debt to capital employed ratio ("gearing ratio") is 31% compared with 39% in 1988.

In the United States, the Securities Exchange Commission has authorized an American Depositary Receipts (ADR) programme for the ordinary shares of Petrofina. The programme started in April 1990 and will allow us to improve the quality of the service rendered to our American shareholders.

**ALLOCATION
OF PROFIT**

At the General Meeting on May 11, 1990 the Board has proposed the distribution of a dividend, net of withholding tax, of 416 Belgian francs per share, compared with 400 Belgian francs for the preceding financial year. This dividend is payable in respect of 21,660,445 shares.

**REPORT OF THE BOARD
OF DIRECTORS**

Petrofina's share of the Group consolidated profit for 1989 was 21,822 million Belgian francs (\$ 553,474,000), compared with 20,191 million Belgian francs (\$ 548,568,000) in 1988.

This 8% increase is mainly due to the improved performance of its

The full annual report, including the report of the Statutory auditors, is available on application to Petrofina S.A., Public Relations and Communication Department rue de l'Industrie 32, B-1040 Brussels

COMMODITIES AND AGRICULTURE

Aluminium output near to capacity level in Europe

By David Blackwell in Brussels

EUROPE's primary aluminium smelters are likely to continue operating at or near capacity for the rest of the year as demand continues to outstrip supply, the European Aluminium Association was told yesterday.

Production this year, at between 99.5 per cent and 100 per cent of capacity, will remain much the same as last year's 3.6m tonnes. Consumption is expected to grow this year by 1 per cent, after a 4 per cent rise in 1989 to 4.5m tonnes, according to Mr Hans-Joerg Seebauer, secretary general of the association.

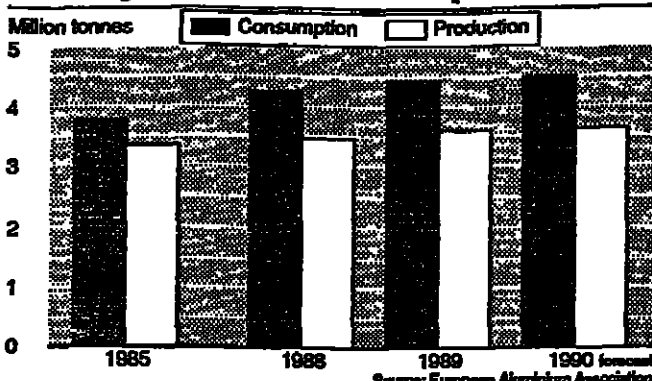
Western Europe, which last year for the first time consumed more aluminium than the US, will therefore again need to import about 900,000 tonnes of the metal this year.

The association puts world primary production for 1989 at 11.5m tonnes, on a par with consumption. Stocks are expected to remain low, according to Mr Seebauer. In March, stocks were just above 1.5m tonnes, slightly ahead of March last year.

The recycling industry increased secondary production by 10 per cent to 1.75m tonnes in 1989, but this was likely to continue growing in importance, Mr Seebauer said.

Mr Jochen Schirmer, chairman of the association, said that given current prices and stable energy supplies there was absolutely no reason to think about closing any smelters in Europe. Prices of around \$1,900 to \$2,000 a tonne would encourage investment in further capacity, "and continuing economic growth will lead prices in that direction, I believe," he said.

Primary Aluminium in Europe



The industry could expect good profits this year, although it would not be able to repeat "its extremely good performance of 1989."

In recent years, European primary producers had reinforced their drive to reduce their dependence on metal markets by increasing integration with the manufacture of both rolled and extruded products. This had led to some primary producers actually becoming net buyers of metal, while others had considerably reduced their sales to third party customers.

Nevertheless, the smelters had been unable to avoid the effects of declining aluminium prices on the world market. Investment plans at both primary and manufactured products levels "could take on a totally new dimension in the near future, when the opening up of the East European bloc will change the whole picture of the market and competition in Europe."

to be the preferred supplier to the eastern countries, where both per capita income and aluminium consumption were on average 50 per cent lower.

Meanwhile, demand in western Europe would continue to rise as the economy grew, particularly following the advent of the single European market. Opportunities for growth existed in the motor industry, the construction sector and the packaging industry, he said.

The average passenger car already contained 50 kg of aluminium, industry experts expected this to rise to 80 kg by the mid-1990s.

Mr Seebauer pointed out that per capita consumption in western European countries ranged from 27 kg in West Germany to 7 kg in Greece. "A big country like France, for example, with a per capita consumption of only 15 kg, should certainly further increase its aluminium consumption in the coming years, adjusting to a much higher total European level," he said.

Coffee reforms leave bitter taste in Brazil

John Barham says removal of subsidies by the largest producer has created hardship

BRAZIL'S COFFEE trade is undergoing fundamental and traumatic change. Coffee has lost the privileged government treatment it once enjoyed, but has yet to learn how to fend for itself in an unfettered, hostile market.

Traders and farmers, usually divided by sharply opposing interests, agree on one point: the Government of Brazil has wilfully added to their difficulties with poorly co-ordinated reforms that have created confusion such that it has become extremely difficult to trade at all.

Mr Bruno Angst, a coffee trader, commented: "Everyone has been asking the Government to leave the market, but now everyone is confused; Brazil has lost markets heavily with all the uncertainties. Nobody is taking the risk of selling."

Support prices, buffer stocks, government finance, regulated foreign exchange rates and a monopoly of Brazilian government services were suddenly withdrawn last March.

The coffee trade's troubles began last July with the collapse of the International Coffee Agreement, the producer/consumer pact which set prices and regulated access to consuming countries' markets. In March Brazil's new Government abolished the Brazilian Coffee Institute (IBC), which supervised the production and export of coffee. Brasília ruled that coffee should henceforth be treated like any other commodity.

Meanwhile, Brazilian farmers fear this year's harvest, which has just begun, will yield only 20m-24m bags (60 kg each), the third disappointing harvest in as many years. Furthermore, next year's output is unlikely to be significantly higher. In a good year, production



Falling prices have forced farmers to spend less on their bushes

could exceed 30m bags.

Farmers complain that prices are still far too low, despite the low production. Quality coffees sell on the domestic market for \$3 a bag, but farmers claim that they need \$120 a bag to break even. However, world prices for exports are hovering at around \$36-39 a bag. As a result, Brazil's coffee exports have ground to a halt.

Domestic prices are higher than world prices for a number of reasons. Stocks are low, so farmers expect prices to react positively to the small harvest. Furthermore, uncertainty over economic stability is discouraging exports, expressed as long ago as 1987. "The UK Government must now accept that they have backed an ill-conceived, badly managed and poorly implemented scheme," he declared.

Mr Jose Edgar Faiva, president of Cocam, a co-operative in Minas Gerais region, said: "Something is wrong, something is going to have to give."

either internal prices will have to come down, or world prices go up, or the exchange rate will have to be adjusted."

The Brazilian cruzeiro has been devalued by almost a quarter in the last three months, but exporters complain that it is still overvalued, making foreign sales unprofitable in local currency terms.

Coffee farmers are now locked into a vicious circle of falling incomes and falling output. Farmers must weed their properties regularly and lavish fertilisers and pesticides on coffee bushes to maintain production and quality. Falling prices have forced them to spend less on their bushes, condemning them to declining output of coffee with quality also increasingly on the decline.

Mr Henrique Jose Reis Pinto, a third generation farmer, said: "The farm makes just enough money to cover current spending, but it does not make enough to invest or expand output." Mr Pinto, who owns a

large farm, says he is cutting back on fertiliser and pesticides, with a predictably negative effect on output.

Most other farmers in Minas Gerais, Brazil's leading coffee producing region, are in a less fortunate position than even Mr Pinto. Many have ceased investing in their farms.

Mr Angst said: "I personally am very pessimistic; I don't think we'll ever see a big Brazilian harvest, not unless prices explode, 30 per cent of Brazilian coffee bushes are not being tended properly." He added that most of the remaining bushes received at best barely adequate treatment.

Farmers realise that they can no longer justify government protection and support. The days are long gone when coffee represented Brazil's principal source of hard currency. Last year's \$1.8m in coffee exports accounted for little more than 5 per cent of the value of all exports.

While many regions that once used to depend heavily on coffee have successfully diversified to other commodities, Minas Gerais remains heavily dependent on coffee because in that region few other crops are suitable. Farmers fear that a gradual, but inescapable decline will also create social friction.

The Brazilian Government's reaction has been unsympathetic. It has abolished most of coffee's defences without replacing the old mechanisms by something new. The Ministry of Agriculture has yet to announce minimum coffee prices, that would trigger government purchases. The Economics Ministry has yet to decide who will manage the IBC's regulatory stocks and who is entitled to control its assets. By law, the IBC's considerable wealth - which includes coffee stocks of 17m

bags and some \$500m in unspent tax revenues - belongs to farmers' bodies.

Farmers complain that the absence of any discernible government policy is especially damaging now the harvest has begun. Yet, farmers and traders alike have found that it is impossible to establish any meaningful communication with Brasília.

The Ministry of Agriculture has little clout, while the powerful Economics Ministry is not interested in what it sees as the coffee trade's parochial interests.

However, exporters are confident that the bureaucratic snarl-ups that paralysed exports after the IBC's closure last March have now been dealt with and that exports should flow smoothly once the harvest is gathered.

Farmers want the Brazilian Government to resume some of its interventionist policies. They say coffee simply cannot be treated like any other commodity, and insist that buffer stocks must be reintroduced to stabilise prices and output. Some even want exports controlled.

None the less, the outlook is not without hope. Large coffee export houses have begun financing farmers by pre-payment for deliveries. Farmers expect prices to recover as coffee supplies grow tighter this year and in 1991. Few fear that the IBC stockpile will depress prices either, because most of it coffee is unfit for export.

Furthermore, a surprising number of farmers are determined to protect their coffee bushes. Mr Jair Reguin, who owns a small farm in Minas Gerais, said: "This farm is all I have, I must care for my coffee bushes; they are good, young, healthy bushes. I must take care of what I have because there is nothing else."

Mines are under-performing

By Kenneth Gooding, Mining Correspondent

SELDOM in the post-war history of base metal industries have so many mining operations under-performed simultaneously.

If output had been at more normal levels over the past three years, an extra 365,000 tonnes of zinc in concentrates and 230,000 tonnes of lead in concentrates would have been produced.

Making these points in its latest review, the Metals & Minerals Research Services consultancy group points out that between 1987 and 1990 copper production capacity in the western world rose by 12.1 per cent to 8.25m tonnes a year. However, capacity utilisation rates, which were 88 per cent in 1987, fell to 85 to 86 per cent thereafter.

Zinc mine production annual capacity grew by 4.1 per cent over the same years while capacity utilisation - which

was regularly in the 89-90 per cent range - dropped to 86 per cent in 1988 and has improved only gradually since then.

Lead capacity also rose by 4.1 per cent over the three years, although capacity utilisation fell continuously to hit a low of 78.3 per cent last year.

MMRS says in its base metal concentrates newsletter. Some of the causes of this under-performance are a legacy of the metal market recession in 1981-87; equipment and mine failures, the effects of previous "high grading" (concentration on the richest and most easily obtainable ores) and the lack of mine development and maintenance have all made themselves felt since 1987.

Cuts in personnel and investment have sometimes led to poor planning and inadequate mine performance, "while sheer bad luck (in the form of

rock bursts for example)" had played its part too.

The industry has also been bedevilled by labour problems - "in many cases they have a common root in that the unions want to participate more fully in the booming metal prices and company profitability seen since 1987."

MMRS suggests, too, that while there have been some notable successes in new mine developments (Sominor's Neves-Corvo copper mine in Portugal was one, it says, and another will be the Escondida copper venture in Chile) "many properties have been rushed into operation at breakneck speed recently. There has often been a dear price to pay for this."

Base Metal Concentrates. Bi-monthly from Metals & Minerals Research Services, 222 Strand, London WC2R 1BA.

FAO tropical forestry plan under attack

By Richard Mooney

FRIENDS OF THE Earth, the environmentalist group, has repeated its call for a moratorium on funding for the UN Food and Agriculture Organisation's controversial Tropical Forestry Action Plan, citing criticisms made in a report commissioned by the FAO that was presented at its Rome headquarters yesterday.

The report, drawn up by an international panel of forestry experts, said that shortcomings in implementation of the plan had led to "abuse of its principles in a number of countries where increased exploitation for timber has been allowed without safeguards to ensure that the forests would be managed sustainably."

It also accused the FAO of failing to ensure "quality control" in many of TFAP ex-

ecises and said its performance had "fallen far short of reasonable expectations." There had been "inadequate consultation with those interested in and affected by forestry policy" and the report's findings vindicated concerns expressed as long ago as 1987. "The UK Government must now accept that they have backed an ill-conceived, badly managed and poorly implemented scheme," he declared.

He called on Mrs Lynda Chalker, the UK Minister for Overseas Development, to press for "an immediate moratorium" on funding for TFAP. "Specifically," he said, "she should seek to reverse the recent decision by the European Community to continue support for the plan."

In a statement Mrs Chalker

welcomed the report, which she said "makes a number of important conclusions and recommendations."

"The TFAP has been heavily criticised, often with good reason," she said. "Indeed, I pressed strongly for its reform last November at the Food and Agriculture Organisation conference."

"We fully support the conclusion that the TFAP should not support the extension of logging without rigorous environmental safeguards," the Minister said.

"The review provides an excellent basis for achieving a successful reform of the TFAP. We look forward to a detailed discussion on how to take forward the recommendations at the FAO committee on forestry in September."

Chicago grain futures steady

By Barbara Durr in Chicago

FOLLOWING the US Department of Agriculture crop estimates on Tuesday indicating strong demand and low stocks, maize futures had been slightly above analysts' earlier estimates of 2.047m bushels. Yet by mid-morning trading, wheat futures had risen by only about 1/4 of a cent. Grain analysts said that the USDA report was "a non-event" since most of the figures were about what had been anticipated.

MARKET REPORT

THE GOLD price fell back to last week's four-year low yesterday as sentiment turned bearish again following Wednesday's failed rally. The London bullion market price closed \$5 down at \$351 a troy ounce. "If we breach \$350 then gold would drop at least another \$4," forecast one dealer. At the London Metal Exchange all base metals prices finished lower on the day. Copper's slide continued with the cash price finishing at \$1,495.50 a tonne, down \$14.50 on the day and \$56.50 on the week so far. Weakness on the New York market prompted generalised, liquidation and aggressive speculative selling in the absence

of fresh supporting factors, dealers explained. Zinc was hit by West German merchant selling and the cash price closed at \$1,672.50 a tonne, down \$25, while the cash premium over three months metal narrowed from \$54 to \$43 a tonne. Cocoa prices finished a little higher, but one dealer, at the London Metal Exchange all base metals prices finished lower on the day. Copper's slide continued with the cash price finishing at \$1,495.50 a tonne, down \$14.50 on the day and \$56.50 on the week so far. Weakness on the New York market prompted generalised, liquidation and aggressive speculative selling in the absence

Cocoa - London POX

| | Close | Previous | High/Low |
|-----|-------|----------|----------|
| Jul | 800 | 798 | 805 790 |
| Aug | 801 | 800 | 808 813 |
| Sep | 802 | 801 | 810 815 |
| Oct | 803 | 802 | 811 816 |
| Nov | 804 | 803 | 812 817 |
| Dec | 805 | 804 | 813 818 |
| Jan | 806 | 805 | 814 819 |
| Feb | 807 | 806 | 815 820 |
| Mar | 808 | 807 | 816 821 |
| Apr | 809 | 808 | 817 822 |
| May | 810 | 809 | 818 823 |
| Jun | 811 | 810 | 819 824 |

Turnover: 6116 (6538) lots of 10 tonnes

ICO indicator price (\$/cwt per tonne). Daily price for Jun 12 904.27 (904.14) 10 day average for Jun 15 1051.21 (1057.09)

COPPER - London POX

| | Close | Previous | High/Low |
|-----|-------|----------|----------|
| Jul | 801 | 800 | 808 813 |
| Aug | 802 | 801 | 810 815 |
| Sep | 803 | 802 | 811 816 |
| Oct | 804 | 803 | 812 817 |
| Nov | 805 | 804 | 813 818 |
| Dec | 806 | 805 | 814 819 |
| Jan | 807 | 806 | 815 820 |
| Feb | 808 | 807 | 816 821 |
| Mar | 809 | 808 | 817 822 |
| Apr | 810 | 809 | 818 823 |
| May | 811 | 810 | 819 824 |
| Jun | 812 | 811 | 820 825 |

turnover: 4088 (8829) lots of 5 tonnes

ICO indicator price (\$/cwt per tonne). Daily price for Jun 12 904.27 (904.14) 10 day average for Jun 15 1051.21 (1057.09)

SUGAR - London POX

| | Close | Previous | High/Low |
|-----|--------|----------|---------------|
| Jul | 280.00 | 281.00 | 284.00 286.00 |
| Aug | 281.00 | 282.00 | 285.00 287.00 |
| Sep | 282.00 | 283.00 | 286.00 288.00 |
| Oct | 283.00 | 284.00 | 287.00 289.00 |
| Nov | 284.00 | 285.00 | 288.00 290.00 |
| Dec | 285.00 | 286.00 | 289.00 291.00 |
| Jan | 286.00 | 287.00 | 290.00 292.00 |
| Feb | 287.00 | 288.00 | 291.00 293.00 |
| Mar | 288.00 | 289.00 | 292.00 294.00 |
| Apr | 289.00 | 290.00 | 293.00 295.00 |
| May | 290.00 | 291.00 | 294.00 296.00 |
| Jun | 291.00 | 292.00 | 295.00 297.00 |

Turnover: 10189 (12567) lots of 100 tonnes

CRUDE OIL - IPE

| | Close | Previous | High/Low |
|-----|-------|----------|-------------|
| Jul | 15.90 | 15.80 | 15.90 16.10 |
| Aug | 15.80 | 15.70 | 15.80 16.00 |
| Sep | 15.70 | 15.60 | 15.70 15.90 |
| Oct | 15.60 | 15.50 | 15.60 15.80 |
| Nov | 15.50 | 15.40 | 15.50 15.70 |
| Dec | 15.40 | 15.30 | 15.40 15.60 |
| Jan | 15.30 | 15.20 | 15.30 15.50 |
| Feb | 15.20 | 15.10 | 15.20 15.40 |
| Mar | 15.10 | 15.00 | 15.10 15.30 |
| Apr | 15.00 | 14.90 | 15.00 15.20 |
| May | 14.90 | 14.80 | 14.90 15.10 |
| Jun | 14.80 | 14.70 | 14.80 15.00 |

Turnover: 10189 (12567) lots of 100 tonnes

CRUDE OIL - IPE

| | Close | Previous | High/Low |
|-----|-------|----------|-------------|
| Jul | 14.80 | 14.70 | 14.80 15.00 |
| Aug | 14.70 | 14.60 | 14.70 14.90 |
| Sep | 14.60 | 14.50 | 14.60 14.80 |
| Oct | 14.50 | 14.40 | 14.50 14.70 |
| Nov | 14.40 | 14.30 | 14.40 14.60 |
| Dec | 14.30 | 14.20 | 14.30 14.50 |
| Jan | 14.20 | 14.10 | 14.20 14.40 |
| Feb | 14.10 | 14.00 | 14.10 14.30 |
| Mar | 14.00 | 13.90 | 14.00 14.20 |
| Apr | 13.90 | 13.80 | 13.90 14.10 |
| May | 13.80 | 13.70 | 13.80 14.00 |
| Jun | 13.70 | 13.60 | 13.70 13.90 |

Turnover: 10189 (12567) lots of 100 tonnes

CRUDE OIL - IPE

| | Close | Previous | High/Low |
|-----|-------|----------|-------------|
| Jul | 13.60 | 13.50 | 13.60 13.80 |
| Aug | 13.50 | 13.40 | 13.50 13.70 |
| Sep | 13.40 | 13.30 | 13.40 13.60 |
| Oct | 13.30 | 13.20 | 13.30 13.50 |
| Nov | 13.20 | 13.10 | 13.20 13.40 |
| Dec | 13.10 | 13.00 | 13.10 13.30 |
| Jan | 13.00 | 12.90 | 13.00 13.20 |
| Feb | 12.90 | 12.80 | 12.90 13.10 |
| Mar | 12.80 | 12.70 | 12.80 13.00 |
| Apr | 12.70 | 12.60 | 12.70 12.90 |
| May | 12.60 | 12.50 | 12.60 12.80 |
| Jun | 12.50 | 12.40 | 12.50 12.70 |

Turnover: 10189 (12567) lots of 100 tonnes

CRUDE OIL - IPE

| | Close | Previous | High/Low |
|-----|-------|----------|-------------|
| Jul | 12.40 | 12.30 | 12.40 12.60 |
| Aug | 12.30 | 12.20 | 12.30 12.50 |
| Sep | 12.20 | 12.10 | 12.20 12.40 |
| Oct | 12.10 | 12.00 | 12.10 12.30 |
| Nov | 12.00 | 11.90 | 12.00 12.20 |
| Dec | 11.90 | 11.80 | 11.90 12.10 |
| Jan | 11.80 | 11.70 | 11.80 12.00 |
| Feb | 11.70 | 11.60 | 11.70 11.90 |
| Mar | 11.60 | 11.50 | 11.60 11.80 |
| Apr | 11.50 | 11.40 | 11.50 11.70 |
| May | 11.40 | 11.30 | 11.40 11.60 |
| Jun | 11.30 | 11.20 | 11.30 11.50 |

Turnover: 10189 (12567) lots of 100 tonnes

CRUDE OIL - IPE

| | Close | Previous | High/Low |
|-----|-------|----------|-------------|
| Jul | 11.20 | 11.10 | 11.20 11.40 |
| Aug | 11.10 | 11.00 | 11.10 11.30 |
| Sep | 11.00 | 10.90 | 11.00 11.20 |
| Oct | 10.90 | 10.80 | 10.90 11.10 |
| Nov | 10.80 | 10.70 | 10.80 11.00 |
| Dec | 10.70 | 10.60 | 10.70 10.90 |
| Jan | 10.60 | 10.50 | 10.60 10.80 |
| Feb | 10.50 | 1 | |

LONDON STOCK EXCHANGE

Equities close above Footsie 2,400

THE WAVE of optimism for early UK entry into the exchange rate mechanism of the EMS carried the UK stock market above the FTSE 2,400 mark yesterday, its first close above that level since the middle of January.

Equity trading volume increased significantly as UK investment funds were somewhat reluctantly drawn into the market on the coast-tails of the European and Far Eastern institutions. Another sharp rise on Wall Street overnight also helped the London market, which later brushed off New York's initially cautious response to an unexpected fall in US May retail sales.

| Account Dealing Dates | | |
|-----------------------|--------|--------|
| First Dealing | Jun 11 | Jun 28 |
| Second Dealing | Jun 12 | Jun 29 |
| Third Dealing | Jun 13 | Jun 30 |
| Fourth Dealing | Jun 14 | Jul 1 |
| Fifth Dealing | Jun 15 | Jul 2 |
| Sixth Dealing | Jun 16 | Jul 3 |
| Seventh Dealing | Jun 17 | Jul 4 |
| Eighth Dealing | Jun 18 | Jul 5 |
| Ninth Dealing | Jun 19 | Jul 6 |
| Tenth Dealing | Jun 20 | Jul 7 |

Equities were on the move early, encouraged by a strong premium on the FTSE June futures contract, and they continued with the important 2,400 mark before breaking through decisively just before noon (See chart); shares also responded favourably to the revised UK balance of pay-

ments figures for the first quarter of the year.

At best the Footsie was nearly 40 points up at 2,410.3, and although off the top later, closed with renewed vigour behind a strong UK Government bonds sector. The final reading showed the index with a gain of 34.7 at 2,405.4, the first closing level above 2,400 since January 11. The 2,400 mark has been challenged more recently in inter-day trading and is regarded by many market strategists as a significant hurdle on the way to testing the all-time peak of 2,482.7, reached on January 3.

Sea trading volume rose substantially from Tuesday's

483.7m shares to 611.2m; yesterday's total was boosted by a 210m two-way trading programme operated overnight by Smith New Court, the aggressive UK securities house, which involved selling some of the market's second line Beta stocks and buying Alphas.

The advance in equities took in virtually the full range of the Footsie 100 stocks, with the strength of sterling again seen as a positive factor for domestic interest rates and in no way inhibiting shares in the big export companies.

Strategists at leading investment houses admitted to being surprised by the day's equity levels, as Mr Richard Kersley

at BZW put it, and most expressed caution for the near term outlook. Mr John Reynolds at County NatWest said that the market needed evidence of improvement in UK inflation and the trade balance if it was to test its peak.

ERM entry is expected to remove a major obstacle for overseas investors in the UK stock market by containing the currency risk. It is the overseas funds which appear most willing to pursue UK equities above the 2,400 mark; domestic institutions had regarded 2,400 as the top of their buying range, but are now under increasing pressure to raise their buying sights.

FINANCIAL TIMES STOCK INDICES

| | June 13 | June 12 | June 11 | June 8 | June 7 | Year Ago | High | Low | Since Completion |
|--------------------|---------|---------|---------|--------|--------|----------|--------|--------|------------------|
| Government Secs | 75.03 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 |
| Fixed Interest | 87.87 | 87.81 | 87.83 | 87.85 | 87.41 | 85.22 | 92.51 | 83.00 | 50.53 |
| Ordinary Shares | 1533.2 | 1501.0 | 1477.9 | 1466.7 | 1404.0 | 1262.9 | 1653.6 | 1054.4 | 46.4 |
| Gold Mines | 179.9 | 184.5 | 187.5 | 185.1 | 187.9 | 184.4 | 278.5 | 178.9 | 43.5 |
| FT-SE 100 Share | 2405.4 | 2370.7 | 2348.8 | 2366.8 | 2378.4 | 2138.8 | 2482.7 | 2103.4 | 386.9 |
| Ord. Div. Yield | 4.78 | 4.85 | 4.81 | 4.80 | 4.85 | 4.39 | 5.00 | 4.00 | 1.00 |
| Earning Div. Yield | 10.54 | 10.71 | 10.82 | 10.82 | 10.85 | 11.09 | 11.09 | 10.82 | 0.27 |
| P/E Ratio (Net) | 11.50 | 11.32 | 11.19 | 11.06 | 11.12 | 10.82 | 11.06 | 10.82 | 0.24 |

SEAO Barga 4.45pm 30.00 25.84 24.82 31.09 28.80 23.49
Equity Turnover (m) 601.50 718.83 1020.25 1077.91 884.13
Equity Bargain (m) 24.74 25.87 32.57 29.25 25.21
Share Traded (m) 611.2 483.7 450.1 458.7 458.7

Ordinary Shares Index, Hourly changes Day's High 1533.2 Day's Low 1404.0
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BUILDING TIMBER ROADS

ELECTRICALS—Contd.

ENGINEERING—Cont

INDUSTRIALS (Miscel.)—Cont

INDUSTRIALS (Miscel.)—Contd.

| Hire Purchase, Leasing, etc. | | | |
|------------------------------|-----|----|------------|
| 73 Anglo Gro. 100.....y | 193 | -5 | 15.0 / 4.1 |

| | | | | | | |
|-----|-----------------------------|-----|-----|------|------|------------|
| 328 | 27 Thurgar Border 10p. v | 33 | 2.5 | 0.1 | 10.1 | - |
| 335 | 255 Wardle Storeroys 10p. p | 310 | +3 | 14.0 | 1.7 | 6.0 12.7 |
| 30 | 135 Wendworth 10p. w | 21 | | 1.9 | 1.2 | 12.1 (8.9) |

| | | | |
|---------------------|------|----|-------|
| Northamber 5p..... | 103 | +1 | 2.011 |
| Nth Telecom II..... | £167 | +2 | Q28c |

| | | | | |
|----------------------|-----|-------|------|---|
| Kwik Save 10p.... | 51 | -3 | 10.5 | 3 |
| Lees (John J.) 10p.. | 75 | | 2.0 | 2 |
| Low (Wm.) 20p.... | 320 | +1 | 16.5 | 4 |

| | | | | | | | | |
|-----|-----|---------------------|----|-----|-----|-------|-----|-----|
| 185 | 148 | Stevens Grp. 20p... | Y | 155 | +7 | 4.2 | 2.8 | 3.8 |
| 834 | 674 | Glaxo 50p..... | ex | 820 | +14 | 117.5 | 2.6 | 2.8 |
| 124 | 104 | Goode Durrant 5p... | B | 124 | +1 | 14.5 | - | 4.8 |

| | | | | | | |
|----|-----|-----------------------|-----|-----|-----|-----|
| 20 | 190 | Wassal Sp..... | 209 | 2.2 | 2.9 | 1.4 |
| 57 | 29 | Waterford Woodcock Sp | 36 | | | |
| 58 | 100 | Waterman Part. No 10 | 102 | 45 | 3 | 7.8 |

| | | | | | | |
|----|----------|-----|----|------|-----|---|
| 35 | AMEC 50p | 432 | -2 | 19.0 | 3.8 | 5 |
|----|----------|-----|----|------|-----|---|

| | | | | | | | | |
|-----|-----|---------------|-----|----|-----|-----|-----|-----|
| 196 | 116 | Etam 10p..... | 126 | +4 | 6.6 | 2.4 | 7.0 | 7.9 |
|-----|-----|---------------|-----|----|-----|-----|-----|-----|

| | | | | |
|------------------------|----|----|------|-----|
| TDS Circuits Sp... | 15 | +1 | 14.0 | 4.0 |
| SI 1p..... | 89 | -1 | 16.0 | 1.9 |
| Telecommunications 10p | 79 | | | |

| | | | |
|--------------------|-------|----|-------|
| Do. 7pc Cr Pk Fl | 230ml | +5 | 7% |
| Regal Hotel Grp 2p | 69 | | |
| Resort Hotels 10p | 181 | +4 | 10.55 |

| | | | | | | |
|-----|------------------------|-----|----|------|-----|-----|
| 222 | 1431 S. Palmsway 100 | 221 | +3 | 55 | 3.3 | 3.9 |
| 262 | 174 Jardine Hq HK2 | 239 | -4 | Q95c | 2.7 | 3.1 |
| 142 | 1030 Jardine Strategic | 139 | -5 | Q25c | 7.1 | 1.4 |

| | | | | |
|-----|------|-------|-------|-----------|
| 85 | 85 | -1 | 13.2% | 0.18 |
| 98 | 1137 | | 50.0 | 1.0 59.16 |
| 213 | 245 | | 11.5 | 0.9 6.32 |

| | | | | | |
|-----------------------|----|-------|------|-----|-----|
| Levi's 5p..... | 88 | +7 | 22.5 | 4.1 | 3.6 |
| Jeannings AS 50..... | 84 | | 020% | 2.1 | 5.4 |
| Kleinman Col 10n..... | 80 | | 020% | 5.4 | 2.3 |

| | | | | | | | | | |
|-----|-----|---------------------|---|-----|-------|------|-----|-----|-----|
| 299 | 242 | AB Electronic..... | 8 | 256 | | 17.5 | 1.8 | 9.1 | 7.7 |
| 85 | 43 | ACT Energy Inc..... | 8 | 81 | | 2.25 | 4 | 3.7 | 7.2 |

| | | | | |
|--------------------|-----|-------|------|-----|
| Eng. 50p.....y | 140 | +2 | 8.50 | 2.6 |
| after Siddley...o | 687 | +9 | 25.0 | 2.1 |
| th(Samuel) 10p...y | 130 | | 14.3 | 1.7 |
| 8. Smith | 173 | | 1.1 | 1.2 |

| | | | |
|-------------------|-----|-----|----------|
| Rayco Intl... | 21 | 8.0 | 3.0 |
| Good Grp A 10p... | 30 | -2 | 0.64 5.4 |
| Auto... | 301 | +7 | 11.0 2.3 |

| | | | | | | |
|-----|-------------------------|-----|-------|-----|------|----|
| | 68 Porter Chatham Sp... | 76 | \$2.8 | 3.1 | 3.2 | 9. |
| 86 | 36 North Group Sp... | 37 | 4.5 | 1.1 | 16.2 | 7- |
| 228 | 70 Northmaine Batic Sp | 228 | 6.1 | 3.0 | 2.4 | 12 |

| | | | | | |
|--------------------------|-----|-------|-----|-----|------|
| 106 Midsummer Lets 100p | 122 | +14.2 | 2.4 | 4.6 | 11.1 |
| 9 Millhill Htdgs. 1st. y | 9 | - | - | - | 17.1 |
| 76 Noble Bldg. 5c | 3 | - | - | - | - |

1. *Journal of the American Medical Association*, 1997; 277: 1033-1036.

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MINES – Contd

| OIL AND GAS - Contd. | | | | | | | | | |
|----------------------|------------|--------|------|------------|--------|------|------------|--------|------|
| 1990 | Stock | Price | 1990 | Stock | Price | 1990 | Stock | Price | 1990 |
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Continued on Page 38

Dr. Williams

NASDAQ NATIONAL MARKET[illegible]

**3pm prices
June 13**

[illegible]

3pm prices June.15

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AMERICA

Weak retail sales support Dow

Wall Street

AN EARLY bout of profit-taking after two days of strong gains took the equity market modestly lower during the morning, but most of these losses had been recouped by mid-session as the Treasury bond market rallied on a set of weak May retail sales figures, writes Janet Bush in New York.

At 2 p.m., the Dow Jones Industrial Average was quoted 1,438 higher at 3,354.50 on moderate volume of 39m shares. The Dow had closed 40.85 higher on Tuesday at 2,933.42, within a whisker of its record high of 2,935.19 set on June 4.

The Dow had been quoted 10 points lower during the morning session. Most other key indices were quoted marginally lower at mid-session with the Standard & Poor's 500 down 0.57 at 355.65, but the counter-weights rallied on buying of technology and insurance stocks.

At mid-session, the Nasdaq Composite index was quoted 1.93 points higher at 488.54.

The reaction of the stock market to yesterday's 0.7 per cent fall in May retail sales was ambiguous. Some investors

were encouraged by hopes that the further evidence of weakness in the economy would persuade the US Federal Reserve to lower interest rates to head off a recession.

The Commerce Department's downward revisions to its sales data for March and April left the whole series weaker than had been thought and gave three successive months of declining sales for the first time since late 1981, just before the last recession.

The rally in the bond market appeared to help the equity market recover from its morning lows but was not enough, by mid-session, to boost stocks strongly. One reason for caution yesterday was that financial markets are waiting for the release of May producer prices figures today and May consumer prices figures tomorrow. Any move to lower interest rates by the Fed would have to take into account inflationary pressures.

On the over-the-counter market, insurance stocks particularly benefited from speculation about lower interest rates. Cincinnati Financial rose 4% to \$54. Among technology issues, Intel gained 1/4% to \$24 and Sun Microsystems added

3% to \$33.34.

On the New York Stock Exchange, American Express was featured, climbing 1/4% to \$21 1/4 as losses overnight in Europe were reversed. American Express announced earlier this week that it was seeking to raise \$325m through an offering of 27m common shares.

Woolworth fell 8% to \$33% after the company revised upwards its planned cash capital spending for the current fiscal year by \$40m, reflecting expanded plans to open new stores.

Black & Decker gained 1/4% to \$16 after its chairman and three other company insiders purchased stock in April and May, according to filings with the Securities and Exchange Commission.

MNC Financial dropped 1% to \$15 after the company said that continuing softness in real estate markets in which it has significant loans outstanding would have an adverse effect on its second quarter results.

Shares of California savings and loans suffered after HomeFed Bank reported that non-performing assets rose \$81m to \$570m. HomeFed Corp., its parent, slumped 7% to

\$25 1/4. Golden West Financial fell 1/4% to \$32 1/4 and Great Western Financial dropped 3/4% to \$19 1/4.

Canada

LACKLUSTRE gold shares pulled Toronto stocks down at midday, after bullion prices dropped to \$350. Most other sectors were mixed or only slightly changed. The composite index gained 8.8 to 4,558.9 on volume of 11.55m shares. Declines led advances 232 to 188.

Among gold stocks, American Barrick fell 1/4% to \$210, Lac Minerals lost 1/4% to \$210, Hemlo Gold dropped 1/4% to \$212 and Teck Corp slipped 1/4% to \$232.

Sikine Resources surged 3 1/2% to \$367 after Placer Dome said it would continue with its bid of \$367.50 cash per share for Sikine. Placer Dome dropped 1/4% to \$27 1/4 while Corona fell 1/4% to \$27 1/4.

Shares of GW Utilities jumped 1 1/2% to \$35 1/4 after Olympia and York said it would offer \$340 per share instead of \$335 for all outstanding GW common shares.

War on the wealthy upsets Paris

George Graham explains why the bourse is near its low for the year

WITH BARELY a sigh, Paris's CAC 40 index slipped below 2,000 during trading this week, taking it back to the same point from which it started the year.

After a euphoric April, when France left behind the rest of the world's leading stock markets with an 11 per cent rise in the April settlement month, May saw some moments of anxiety, although it ended with an advance. This month, however, has brought a steady slide.

French stockbrokers put the blame squarely on the shoulders of President François Mitterrand, who, in a widely reported speech at Auxerre at the end of last month, declared open season on the wealthy. He attacked those who "make money while they sleep," a remark which many stockbrokers, in a curious guilt reflex, took to be aimed at them.

Socialist backbenchers took the President's hint, and began to press the Government for more social redistribution of wealth and less economic rigour. Mr François Hollande, MP for the Corrèze, took the theme further with a report that was widely commented on but little

read, calling for much stiffer capital gains tax, offset by higher inheritance tax thresholds.

With the French franc dropping to the bottom of the EMS exchange rate mechanism, investors began to worry whether Mr Pierre Bérégovoy, their favourite socialist finance minister, was out of favour.

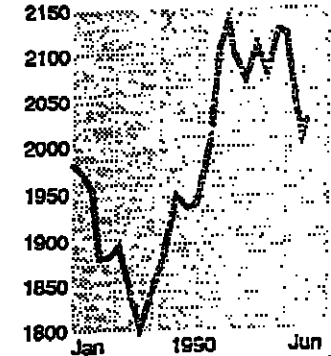
This political background may have provided a catalyst for the market's decline, but it does not adequately account for the market's current condition. For although the franc has dropped to its lower limit against the Italian lira, it is still strong against the D-Mark. And although the Government of Mr Michel Rocard has not been going through one of its strongest periods, it is still far from handing in its cards.

"The Socialist head remains firmly in control of the Socialist heart," comments UBS Phillips & Drew, the London brokers.

In fact, on Tuesday the Government reaffirmed its commitment to budgetary rigour in a report on the economy delivered to the Senate. Mr Rocard told his ministers not to be so greedy and sent them back to

France

Paris CAC 40 Index



revise their 1991 budget demands downwards.

None of this has modified the market's lack of enthusiasm, but the decline looks more reasonable in the light of April's possibly excessive enthusiasm.

Some analysts believe the strong performance of the CAC 40 index, which outdid both the broader SBF240 and the second market indices, reflected the influx of less sophisticated foreign investors in April, who bought big-name French stocks because they were frightened

to buy in Japan. West Germany's DAX index peaked at 2,523.33 on April 20, representing a price-earnings ratio of more than 11, these investors had little reason to stay in the market.

Earnings forecasts have also been less enthusiastic in recent weeks, and fears have begun to spread about the effect of the appreciation of the franc on some exporting companies. The impact will be more on sales than on profits in many cases, such as LVMH, but the drinks and luggage group is still forecasting an earnings increase limited to 15 per cent, less than half what it would have achieved at constant exchange rates.

All the same, the economic fundamentals for France remain good, with inflation still under control and interest rates high in real terms.

"Though earnings momentum is slowing, it is not going to go dead," comments Mr David Jones of brokers Bactot Allain. "Over the year as a whole, the return for someone buying the index is going to be satisfactory, though not as good as the fundamentals might have suggested."

ASIA PACIFIC

Nikkei ends higher after early fall on profit-taking

A LACK of fresh incentives kept activity slow yesterday and left share prices vulnerable to profit-taking. But late arbitrage buying took the Nikkei average moderately higher at the close, writes Michiko Nakamoto in Tokyo.

An energetic start, with the Nikkei up 120 points just after the opening, quickly petered out as investors opted to take profits. The index then remained lower until late afternoon, when buying in arbitrage with futures helped the Nikkei close with a gain of 49.44 to 32,371.77.

There was talk that leading brokers had been buying on the futures market to close the gap between the futures and the cash index and create an opportunity for arbitrageurs to buy on the cash market.

During the day, the Nikkei index moved between a high of 32,466.04 and a low of 32,190.52. Declines led sharply by 532 to 402 and 302 issues were unchanged. Turnover slipped to 450m shares from the already sluggish 500m on Tuesday.

The Topix index of all listed stocks lost 2.15 to 2,378.41, but in London the ISE/Nikkei 50 index rose 2.59 to 1,778.37.

Investors' cautiousness, in the light of the current high interest rates, increased as the yen fell to its lowest level against the dollar for a month. Since the Nikkei index neared its half-way recovery stage last week - between its peak last December and low in April - there has been a strong feeling that it will not rise much higher, and Mr. M. Taguchi at Nomura Securities.

In this uncertain atmosphere, investors focused their attention on issues with good earnings potential, such as shipbuilders, which have been enjoying strong order books.

Electrical stocks were in demand after the research arm of a leading Japanese broker highlighted the encouraging growth prospects for liquid crystal display (LCD) and mobile communications. Sharp shot to the top of the volume list with 24.6m shares and closed up Y60 at Y1,880.

Murata Manufacturing, a large manufacturer of machin-

ery parts, including parts for mobile communication systems, rose Y70 to a new high for the year of Y3,120 before slipping back to close Y10 higher at Y3,080.

Yokohama Rubber had been neglected for a while, also featured. Nippon Steel was second most actively traded with 10.7m shares and rose Y11 to Y600. NKK followed with 10m shares and a rise of Y18 to Y668. Mitsubishi Heavy Industries was also actively traded and advanced Y10 to Y1,050.

Investors in Osaka neglected large capital issues in favour of incentive-backed issues and exporters. The OSE average lost 22.15 to 35,356.24 on volume of 52m shares, up from 49m on Tuesday.

Roundup

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EUROPE

Frankfurt's DAX index falls through 1,800

WEST GERMANY continued to drop yesterday, falling through a crucial psychological resistance point, while Paris advanced, but with little conviction, writes Our Markets Staff.

FRANKFURT grew more depressed about its short-term outlook as further signs of the difficulties of revitalising East Germany's rundown economy became apparent. Economists forecast that between 1m and 4m East German workers out of a total workforce of 10m would be made redundant as companies close and labour costs are scaled back.

The DAX index was unable to hold above the important 1,800 support level and fell 12.91 to 1,787.45. It had slipped as low as 1,777.56 early in the session, 10.10 cent below the level at mid-session, fell 10.04 to 1,760.19 and volume doubled to DM10.7bn from DM5.3bn. Frankfurt, Munich and Düsseldorf bourses are closed today for a religious holiday.

Hoescht, one of the big three chemical companies to go ex a dividend of DM13. It fell DM21.20 to DM264.80 with 1.2m shares traded. On Tuesday Hoechst indicated that profit this year might slip as much as 10 per cent from the 1989 record high. Bayer, the most active stock with 7.6m shares traded, dropped DM7.50 to DM294 and BASF eased DM4 to DM290.50.

Schering fell DM12.50 to DM787 after M. Giuseppe Via, 59, told shareholders that the company's 1990 net profit would remain around the 1989 level, reversing a statement earlier this month that profits could rise by about 5 per cent.

Among the few winners was retailer, Karstadt, which jumped DM10 to DM655. Tyre manufacturer Continental, which was the second most active stock with a heavy 5.2m shares traded, rose DM3.80 to DM312.

PARIS managed to close 1 per cent higher yesterday, as the CAC 40 index rose 19.77 to 2,025.59, but there was little excitement in the market. Turnover was estimated at FF33bn, boosted by a 1m-share block of CGE, traded at FF622 in the morning before the stock closed FF10 up at FF635, and by activity in Elf Aquitaine.

Elf continued to recover from the previous day's FF23 fall, which had followed speculation that the oil group would face heavy costs from the spillage in the Gulf of Mexico. The stock had started to rebound on Tuesday, closing at FF633 after the company said that only the shipper was liable for the spillage, and added another FF6 yesterday to FF639. A total of 326,400 shares changed hands.

Schneider fell FF11 to FF1,048, recovering from a day's low of FF1,015, after the electrical engineering group announced a FF2.6bn convertible bond.

Général des Eaux gained FF76 to FF2,630, and Pechiney International gained FF152 on bargain-hunting.

MILAN ended the June trading account generally easier in heavy trading as many operators took profits following the sharp gains earlier this month. But continued demand for

insurance stocks, and a good show from Generali in particular, reassured many participants that the market's strength was likely to continue in the new account, which starts today. The Comit index fell 0.13 to 754.49.

Mr Carlo de Benedetti's group was hit hard across the board, with the holding companies Cir and Cofide and computer maker Olivetti all losing ground, following news that talks with Philips, the Dutch electronics company, had ended without an agreement. Cir shed L40 to L5,656. Cofide fell L149 to L4,751 and Olivetti sagged L215 to L6,870.

Fiat fell L45 at the official close to L10,410 and then slipped to L10,360 after hours. It added L125 to L2,300 after Tuesday's comments by Mr Umberto Agnelli, company chairman, that the company would use its L200bn cash position to make more acquisitions in the food sector. Generali

rose L30 to L44,420 and Stet continued to climb, closing L23 better at L4,780.

AMSTERDAM focused on the publishing sector in an extremely quiet session. The CBS Tendency index fell 0.1 to 120.7. Elsevier, up F1.10 at F191.10, announced that it planned to sell its 33 per cent stake in Wolters Kluwer, which lost F11.70 to F152.

Philips was 10 cents better at F133.60 after news that it would not forge closer links with Olivetti of Italy. National airline KLM was 20 cents lower after announcing a steady dividend of F1.80 for the 1989/90 year.

STOCKHOLM ended mixed after a fresh round of profit-taking in some of the blue chips. The Affärsvärden General index slipped 1.5 to 1,274.1 in turnover of SKr345m.

One of the biggest losers was Ericsson, which saw its free B shares fall SKr13 to SKr12.75. Forestry group Stora slipped

SKr3 to SKr217 after confirming that it had backed out of its planned joint purchase of French paper manufacturer Chapelle-Dorville and following its announcement late on Tuesday that pre-tax profit had fallen 22 per cent in the first four months.

MADRID slipped after the previous day's modest gains, which had followed Tuesday's encouraging news on inflation in May. Analysts said that the news had already been discounted. The general index eased 0.12 to 286.16, recovering slightly from its level at the end of the open outcry session, when it stood at 285.64.

ZURICH finished higher but profit-taking reduced gains. The Credit Suisse index edged up 2.2 to 638.8. The bourse's opening strength reflected Wall Street's strong close the previous day.

In the chemical sector, Roche certificates were SFr30 firmer at SFr4,180.



Arbora Group

the Spanish leader in baby and feminine hygiene products.

has restructured its stock ownership and formed a partnership with

The Procter & Gamble Company

J.P. Morgan España acted as financial advisor to the shareholders of Arbora Group in this transaction

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